

## **COMPANY REPORT** 2016 Real estate data &

Portfolio valuation

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# **BUILDING YOUR FUTURE**



#### alstria office REIT-AG

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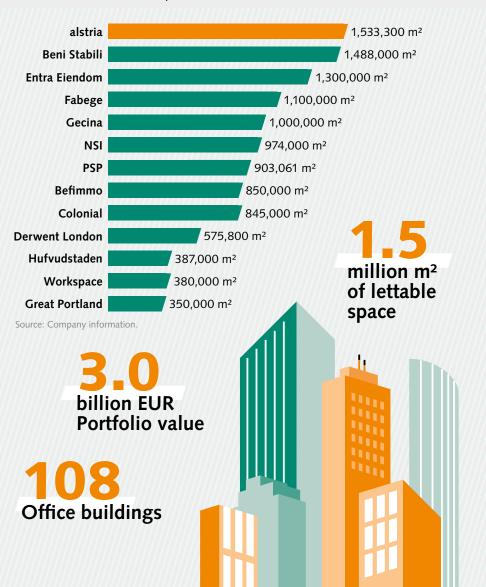
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# **PROFILE**

# LARGEST LISTED REAL ESTATE OPERATOR IN EUROPE

alstria office REIT-AG is the leading real-estate operator focusing solely on German office property in selected German markets. Our strategy is based on the ownership and an active management of our properties throughout their entire life cycle, strong added-value services to our customers and deep knowledge of the markets in which we operate. alstria strives for sustainable long-term value creation while taking advantage of short-term arbitrage of inefficiencies in the real estate markets. The portfolio comprises 108 buildings with a lettable area of 1.5 million m² and a total portfolio value of EUR 3.0 billion.



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Additional shareholder information Glossar Imprint







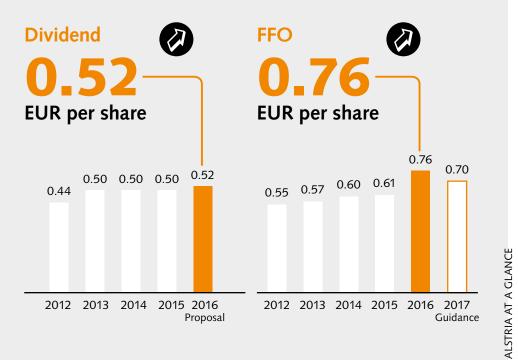


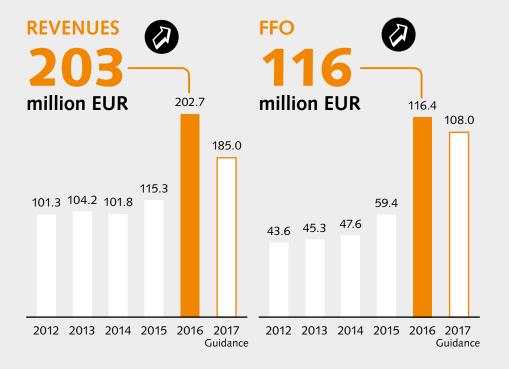
# KEY FIGURES -FIVE YEAR OVERVIEW

EUR k	2016	2015	2014	2013	2012
Revenues and earnings					
Revenues	202,663	115,337	101,782	104,224	101,286
Net rental income	179,014	102,140	90,020	93,249	90,110
Consolidated profit for the period	176,872	-110,970	36,953	38,945	39,911
FFO	116,410	59,397	47,626	45,328	43,571
Earnings per share (EUR)	1.16	-1.15	0.47	0.49	0.51
FFO per share (EUR)	0.76	0.61	0.60	0.57	0.55
Balance sheet	Dec. 31, 2016	Dec. 31, 2015	Dec. 31, 2014	Dec. 31, 2013	Dec. 31, 2012
Investment property	2,999,099	3,260,467	1,645,840	1,632,362	1,622,988
Total assets	3,382,633	3,850,580	1,769,304	1,785,679	1,786,893
Equity	1,728,438	1,619,377	846,593	844,114	829,287
Liabilities	1,654,195	2,192,916	922,711	941,565	957,606
NAV per share (EUR)	11.28	10.64	10.71	10.69	10.50
Diluted NAV per share (EUR) <sup>1)</sup>	11.28	10.68	10.67	10.60	n/a
Net LTV (%)	40.9	49.3	50.4	50.7	47.8
G-REIT key figures	Dec. 31, 2016	Dec. 31, 2015	Dec. 31, 2014	Dec. 31, 2013	Dec. 31, 2012
G-REIT ratio (%)	56.7	49.4	50.2	50.9	50.0
Revenues plus other income from investment properties (%)	100	100	100	100	100
EPRA <sup>2)</sup> key figures	2016	2015	2014	2013	2012
EPRA earnings per share (EUR)	0.57	0.42	0.59	0.57	0.55
EPRA cost ratio A (%)3)	20.6	26.1	22.9	21.7	21.6
EPRA cost ratio B (%)4)	16.6	22.1	19.8	18.6	18.5
	Dec. 31, 2016	Dec. 31, 2015	Dec. 31, 2014	Dec. 31, 2013	Dec. 31, 2012
EPRA NAV per share (EUR)	11.31	10.91	11.22	10.97	10.98
EPRA NNNAV per share (EUR)	10.81	10.66	10.58	10.55	10.50
EPRA net initial yield (%)	5.0	5.0	4.8	5.6	5.7
EPRA 'topped-up' initial yield (%)	5.4	5.3	5.0	5.8	5.7
EPRA vacancy rate (%)	9.2	11.2	11.0	6.8	8.0

<sup>&</sup>lt;sup>1)</sup> Dillution based on potential conversion of convertible bond.

# FINANCIAL HIGHLIGHTS





<sup>&</sup>lt;sup>2)</sup> For further information please refer to EPRA Best Practices Recommendations, www.epra.com.

<sup>3)</sup> Incl. vacancy costs.

<sup>&</sup>lt;sup>4)</sup> Excl. vacancy costs.

**ALSTRIA AT A GLANCE** 

## MANAGEMENT LETTER

# Dear ladies and gentlemen, shareholders, business partners and tenants,

2016 was another good year for alstria. The delisting of Deutsche Office concluded its integration in early December. The simplified corporate structure will allow us to generate further efficiency gains going forward and deliver the synergies we announced with the takeover in 2015. We also made significant progress in the operating business. The EPRA vacancy rate is back to being below 10%, mainly due to significant lettings in the former Deutsche Office portfolio following the implementation of alstria's leasing strategy. Our balance sheet strength has substantially improved over the past twelve months. At 40.9 %, we can report the lowest net LTV in alstria's corporate history, and at 56.7 %, the G-REIT equity ratio is higher than ever before. With the issuance of our second benchmark bond, we concluded the refinancing of the portfolio and reduced our average cost of debt to 2.2 %. Our revenues of EUR 203 million slightly exceeded our forecast of EUR 200 million, and with EUR 116 million, the FFO matched our guidance of EUR 115 million. The full achievement of our targets once again demonstrates the stability and predictability of our business model. Based on our achievements in 2016 and the confidence we have for the operating business going forward, we will propose an increase in our dividend by 4% to EUR 0.52 per share to our next AGM in May 2017.

Our approach to real estate is much more than just ,buy and hold'. We are active asset managers, and our fully integrated organization puts us in a position to manage assets over their entire life cycle to benefit from the opportunities they offer at each moment in time. Value-creation opportunities lie in the repositioning of buildings, working out problems they might have and using in-house local knowledge to find tailor-made solutions for new and existing tenants.

This active asset-management approach is, on its face, more challenging than a simple ,buy and hold' strategy, but it is the only sustainable way to generate results over time. This has been proven by hard numbers. Over the past ten years, which is alstria's entire corporate history, we acquired, managed and disposed a portfolio of approximately EUR 1 billion, representing approximately 25 % of our total acquisition volume. On the disposed portfolio, we achieved an UIRR (unlevered internal rate of return) of 7.3 %, mainly driven by assets we actively managed. In this report, and as the first European real-estate company, we are publishing the full data for all assets we acquired, managed and sold in the market over the past ten years. We are proud of the results that the company has been achieved over time and are proud to raise the transparency bar in the listed universe to a new level. We are looking forward to discussing the results of our analysis and the prospects of our company with you over the coming months.

As there are many macroeconomic uncertainties, 2017 might be volatile. However, as we have proven in the past, alstria's business model is set up to weather possible storms in the financial markets. Due to the disposal of non-core properties in 2016, our revenues and FFO will decline compared to the prior year's level. We are currently scouting the market for reinvestment opportunities but are still and will always be cautious in our investment approach and strict in our underwriting.

Based on the current portfolio, we expect revenues to amount to EUR 185 million and the FFO to reach EUR 108 million. Despite lower revenues, the efficiency of our company will further improve. We will continue to focus on internal growth opportunities and further optimization of our portfolio.

Kind regards

Olivier Elamine
Chief Executive Officer (CEO)

Alexander Dexne
Chief Financial Officer (CFO)

# **BUSINESS MODEL**

»To invest in real estate all you need is access to capital and a good network.«

> »While this was true for many years, it is not sufficient anymore. Today you also need a strong operational capability to be successful in the real estate business.«

# OUR PRINCIPAL OBJECTIVE

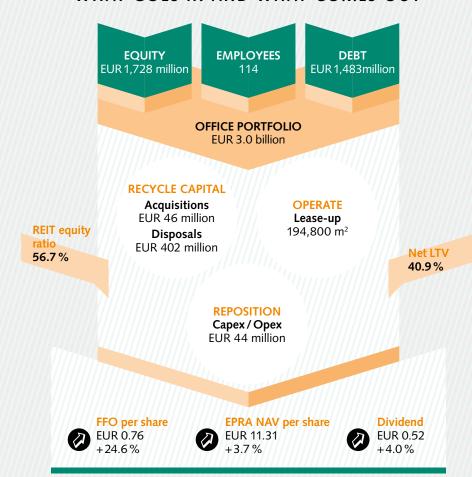
ALSTRIA AT A GLANCE

We create and manage efficient office space with enduring appeal to our tenants. For our shareholders, we strive to generate superior and sustainable risk-adjusted returns through the active management of our German real estate portfolio.

# WE ARE AN ACTIVE ASSET MANAGER

We buy and manage office properties in Germany. As a long-term-oriented owner, we focus on the expansion and active management of our property portfolio. We have a fully integrated operating platform and manage the assets throughout their life cycle. Close relationships with our tenants, a high degree of social responsibility and dedicated employees ensure a sustainable revenue base. For our shareholders, our strategy facilitates a stable and predictable cash flow and adequate risk-adjusted returns. We carefully manage risks and consistently seize opportunities. Through the active management of our real estate portfolio and the balanced financing structure, we ensure the strength of our balance sheet, minimize the volatility of our earnings and optimize the risk-return profile of our company. Our investment policy is continuously adjusted to the market situation in order to unlock the best earnings opportunities and secure future returns.

#### WHAT GOES IN AND WHAT COMES OUT



# TARGETS & **ACHIEVEMENTS** 2016



#### **REDUCE VACANY**

9.2%

**EPRA** vacancy rate

When we announced the takeover offer of Deutsche Office in mid-2015, the pro-forma EPRA vacancy rate of the combined portfolio stood at 14.3 %. Our target was to reduce this number to 10%. With an EPRA vacancy rate of 9.2 % as per December 2016, we are ahead of our plan.



ALSTRIA AT A GLANCE

Reduction in 2016

-200 bps

## **REFINANCE** AND DE-LEVER

40.9%

**Net LTV** 

In 2016, we concluded the refinancing of Deutsche Office and reduced our cost of debt to 2.2 %, which is substantially below the level prior to the takeover. Morever, we set ourselves the target of reducing the corporate LTV from around 50 % in 2015 to 45 %. As per December 31, 2016, our net LTV stood at 40.9 %.



Reduction in 2016

-840 bps

### **STREAMLINE** THE PORTFOLIO

**EUR** million

**Disposals** 

With the takeover of Deutsche Office, we acquired a number of assets that did not fit in our portfolio, either because they were non-office properties or were located in regions outside of our strategic focus. In 2016, we sucessfully streamlined the portfolio and sold assets worth EUR 402 million at a gain to the recent book value of 7.8 %, representing an UIRR of 8.8 %.



Gain to book value 7.8 %

## IMPROVE EFFICENCY

**16.6%** 

**EPRA** cost ratio

The combination of alstria and Deutsche Office allowed us to realize cost synergies. In 2016, we reduced our EPRA cost ratio to 16.6% (December 31, 2015: 22.1%).



Reduction in 2016

-550 bps

# PORTFOLIO KEY INFORMATION

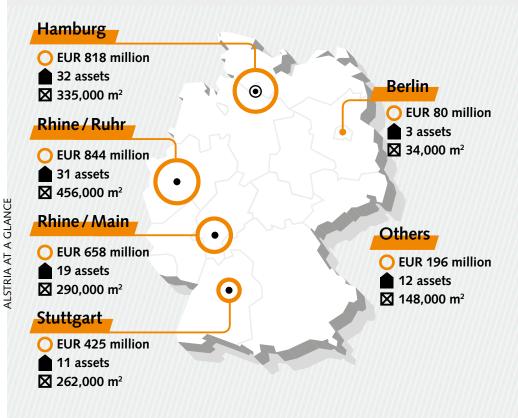
# GEOGRAPHIC PORTFOLIO SPLIT AND PORTFOLIO VALUE

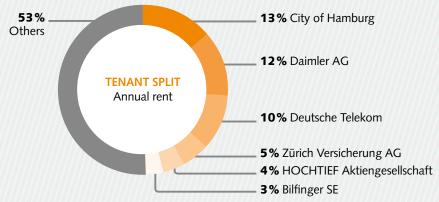
as per December 31, 2016

- Headquarters
- Local offices

# Total portfolio

- Investment volume: EUR 3.0 billion
- **♠** Number of assets: 108
- **X** Lettable space: 1.5 million m²





#### **PORTFOLIO HIGHLIGHTS**

	Dec. 31, 2016	Dec. 31, 2015
Number of properties	108	120
Number of joint venture properties	1	1
Market value (EUR m) <sup>1)</sup>	3,022	3,296
Contractual rent (EUR m)	188.4	208.3
Valuation yield (%)	6.2	6.3
Approx. lettable area (m²)	1,524,300	1,724,100
Vacancy (% of lettable area)	11.3	11.8
Lease length (years)	4.9	5.2
Average value per m <sup>2</sup> (EUR)	1,982	1,912
Average rent per m² (EUR per month)	11.61	11.53

<sup>&</sup>lt;sup>1)</sup> Excl. joint venture.

#### **MOVEMENTS PROPERTY PORTFOLIO**

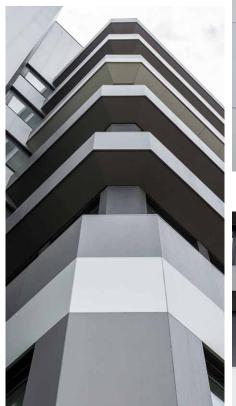
		EUR k
Investment properties as per Dec. 31, 2015		3,260,500
+ Transactions (book value)		-365,500
o/w Acquisitions o/w Disposals		9,100 -374,600
+ Capital expenditure		31,300
o/w Development portfolio <sup>1)</sup> o/w Investment portfolio		9,100 22,200
+ Valuation result		72,800
o/w Development portfolio¹) o/w Investment portfolio		22,100 50,700
= Investment properties as per Dec. 31, 2016		2,999,100
+ Assets held for sale		14,700
+ Fair value of owner occupied properties as per Dec. 3	31, 2016	8,500
= Total portfolio value as per Dec. 31, 2016	(A)	3,022,300
Market value joint venture <sup>2)</sup> as per Dec. 31, 2015		54,200
+ Valuation result		3,900
+ Capital expenditure		1,300
= Market value joint venture <sup>2)</sup> as per Dec. 31, 2016	(B)	59,400
Total property value as per Dec. 31, 2016	(A+B)	3,081,700
4)		

<sup>&</sup>lt;sup>1)</sup> Assets classified as development assets as per Dec. 31, 2015 and 2016.

<sup>&</sup>lt;sup>2)</sup> Joint venture @ 49 % share.











# RENTAL MANAGEMENT

» Vacancy in a real estate portfolio is a bad thing. «

» Vacancy is the primary good we need in order to add value to our assets. Without it, we cannot operate properly. The vacancy rate is a misleading indicator for a real estate operator. The right indicator to look at is the average vacancy period in the portfolio.«

# OUR LEASING STRATEGY

PORTFOLIO MANAGEMENT

Our assets are located in the major and liquid German office markets. In Hamburg, Düsseldorf, Frankfurt and Stuttgart we run local offices in order to be close to our assets and our tenants. Based on the expertise of our regional teams (consisting of assets managers, property managers and technicians), we actively manage the relationship to our tenants and take care of the buildings we operate. This strategy allows us to generate organic rental growth, even in a flat market environment, and thereby create value for our company and its shareholders.

DOES IT WORK?

– YES, IT DOES.
IN 2016 WE....

- ... leased 194,800 m<sup>2</sup>.
- ... reduced our EPRA vacancy rate by 200 bps to 9.2 %.
- ... generated EUR 40 million of future rental income.
- ... realized a EPRA like-for-like rental growth of 4.6%.

#### **OUR LEASING PERFORMANCE 2016**

#### **EPRA LIKE-FOR-LIKE RENTAL GROWTH OF 4.6%**

The main impact on the change of our rental income stems from our transaction activities. Depending on if we are a net buyer or net seller in the period under review, our contractual rent goes up or down. Moreover, we are constantly improving our revenue base by using organic growth opportunities. Our sources for internal (like-for-like) growth are mainly our development projects, which allow us to command higher rents after conducting refurbishment measures in our buildings. Also, we deliberately buy vacancy in order to generate value by leasing the vacant space. This is usually the main impact for rental growth in our investment portfolio, as market rents in the broad market still tend to stay flat. The split-up shown in the tables below demonstrates that it takes an active asset management approach to generate rental growth.

#### **CHANGE IN RENTAL INCOME (1 YEAR PERIOD)**

EUR k	%
210,608	100.0
-26,555	-12.6
526 -27,081	0.2 -12.9
-2,598	-1.2
184 -2,782	0.1 -1.3
6,971	3.3
10,179 -3,208	4.8 -1.5
188,426	89.5
	-26,555 526 -27,081 -2,598 184 -2,782 6,971 10,179 -3,208

<sup>&</sup>lt;sup>1)</sup> Incl. rental income for Gasstr. 18 (Hamburg), which was accounted as prepaid property as per December 31, 2015.

#### **CHANGE IN RENTAL INCOME (2 YEAR PERIOD)**

	EUR k	%
Contractual rent as per Dec. 31, 2014	99,652	100.0
Transactions (Dec. 31, 2014–Dec. 31, 2016)	-3,527	-3.5
o/w Rents from acquired assets o/w Rents from disposed assets	3,340 -6,868	3.4 -6.9
Development portfolio (Dec. 31, 2014–Dec. 31, 2016)	-2,669	-2.7
o/w New leases <sup>1)</sup> o/w Lease terminations <sup>2)</sup>	923 -3,591	0.9 -3.6
Investment portfolio (Dec. 31, 2014-Dec. 31, 2016)	4,626	4.6
o/w New leases o/w Lease expiries	6,821 -2,196	6.8 -2.2
Contractual rent as per Dec. 31, 2016	98,081	98.4

<sup>1)</sup> Completed development assets in 2015 and 2016.

**EPRA** 

<sup>&</sup>lt;sup>2)</sup> Completed development assets in 2016.

<sup>3)</sup> Development assets 2016 mainly in process of vacation.

<sup>&</sup>lt;sup>2)</sup> Development assets 2015 and 2016 vacated for refurbishment purposes.

#### CHANGE IN RENTAL INCOME (2 YEAR PERIOD PRO FORMA¹))

	EUR k	%
Contractual rent as per Dec. 31, 2014	203,936	100.0
Transactions (Dec. 31, 2014–Dec. 31, 2016)	-23,069	-11.3
o/w Rents from acquired assets o/w Rents from disposed assets	7,128 -30,197	3.5 -14.8
Development portfolio (Dec. 31, 2014–Dec. 31, 2016)	-2,669	-1.3
o/w New leases <sup>2)</sup> o/w Lease terminations <sup>3)</sup>	923 -3,591	0.5 -1.8
Investment portfolio (Dec. 31, 2014-Dec. 31, 2016)	10,228	5.0
o/w New leases o/w Lease expiries	14,110 -3,882	6.9 -1.9
Contractual rent as per Dec. 31, 2016	188,426	92.4
0.11.		



PORTFOLIO MANAGEMENT

#### EFFECTIVE RENT UP TO EUR 9.98 PER m<sup>2</sup>

The base rent of a leasing contract is what is usually communicated. However, more meaningful for the profitability of a real estate company is the effective rent. We calculate our effective rent by deducting all costs relating to a new lease, comprising cost for the fit-out of the space according to tenant needs (tenant improvements), broker fees and rent concessions (rent-free periods). In 2016, new leasing contracts started for a lettable office area of 53,600 m². The weighted average net effective rent for the new leases amounted to EUR 9.98 per m², and the weighted average lease length (WAULT) was 5.0 years. Therefore, alstria generated a total future rental income of EUR 37.9 million (2015: EUR 56.2 million) through the new leases.

#### WEIGHTED AVERAGE EFFECTIVE RENT

per m <sup>2</sup> in EUR (new leases)	2016	2015	2014
Base rent	12.08	11.55	14.84
Tenant fit-outs	-1.29	-1.28	-1.10
Broker fees	-0.52	-0.08	-0.19
Rent concessions	-0.29	-0.32	-0.14
Effective rent	9.98	9.87	13.40
Weighted average lease term (in years)	5.0	7.5	11.1

#### **EPRA VACANCY RATE DOWN BY 200 bps**

Based on the ongoing strengths of the German economy, the leasing market remained very liquid in the course of 2016. The net absorption of 25,400  $\rm m^2$  and the net disposal of 5,900  $\rm m^2$  of vacancy led to a decline of the EPRA vacancy rate by 200 bps to 9.2 % as per December 31, 2016. Going forward, we expect the vacancy rate to float between 8 % and 12 %, depending on how much vacancy we buy, how many fully leased assets we sell and how many buildings we have under development. We are constantly optimizing the cash flow of our buildings, which requires a certain amount of vacancy for us to work on in order to create value.

#### **VACANCY SCHEDULE**

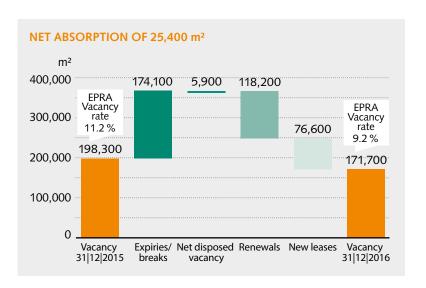
Investment property		m²	Vacancy rate <sup>1)</sup> (%)	
Total lettable area – Dec. 31, 2015	(A)	1,684,900	(70)	
+ Acquired space <sup>2)</sup>		29,500		
<ul> <li>Disposed space<sup>3)</sup></li> </ul>		-189,200		
+ Net new built space		700		
– Remeasurements		-1,600		
Total lettable area – Dec. 31, 2016	(C)	1,524,300		
Vacancy – Dec. 31, 2015	(B)	198,300	11.8	(B/A
+ Acquired vacancy		9,100		
<ul> <li>Disposed vacancy</li> </ul>		-15,000		
+ Expiries and breaks		174,100		
– Renewals		-118,200		
<ul><li>New leases</li></ul>		-76,600		
= Vacancy – Dec. 31, 2016	(D)	171,700	11.3	(D/C
o/w Developments		35,200		



EPRA vacancy rate <sup>4)</sup>	9.2

<sup>1)</sup> Excl. joint venture.

<sup>&</sup>lt;sup>4)</sup> Detailled calculation see Table 7 page 111.



<sup>1)</sup> alstria and Deutsche Office combined.

<sup>&</sup>lt;sup>2)</sup> Completed development assets in 2015 and 2016.

<sup>3)</sup> Development assets 2015 and 2016 vacated for refurbishment purposes.

<sup>&</sup>lt;sup>2)</sup> Incl. Gasstr. 18, Hamburg, classified as prepaid property as per Dec. 31, 2015.

<sup>&</sup>lt;sup>3)</sup> Disposed assets excl. held for sale as of Dec. 31, 2016.

## TRANSACTIONS

»As long as there is a positive spread between initial yield and cost of debt a real estate company should buy.«

»Real estate is not a fixed income investment. It is a depreciating asset that requires active management. We do underwrite our assets on UIRR based on full life cycle assessments. Not on initial yield or carry trade considerations.«

# OUR CAPITAL RECYCLING STRATEGY

PORTFOLIO MANAGEMENT

Acquisitions and disposals of real estate assets are part of our core business. We buy real estate assets that offer opportunities in the large liquid office markets in Germany. Potential acquisition targets undergo rigorous due diligence and have to perform on an unlevered basis. Our pricing discipline has remained unchanged, regardless of the current low interest rate environment. If prices are too high, we also take a net-seller position in order to benefit from the market environment. When we acquire real estate assets, we strive for internal rates of return (on an unlevered basis) of 6% to 12%, depending on the individual risk of the property. The lower end of the range characterizes a welllet property in an inner city location. The upper end of the range is more the property located on the city fringe with a short lease and/or need for refurbishment.

# CAN CAPITAL RECYCLING BE SUCCESSFUL? - YES, IT CAN. IN 2016 WE...

- ... sold assets worth EUR 402 million.
- ... realized an average gain to the recent valuation of 7.8%.
- ... used the proceeds to substantially de-lever our balance sheet.
- ... achieved an average UIRR of 8.8 % over the holding period.

#### OUR CAPITAL RECYCLING PERFORMANCE

#### **DISPOSAL VOLUME OF EUR 402 MILLION**

Over the course of 2016, we sold 13 buildings for a total consideration of EUR 402 million. Most of it was non-core assets from the acquired portfolio of Deutsche Office, either because the properties did not fit into the asset class office or because they were located in a region that does not fit into our strategy. The sale of the 85,000 m² office building 'An den Treptowers 3' in Berlin was a substantial step to reduce our balance sheet risk. We sold the buildings at an average gain to recent book value of 7.8%, which again proves the conservative character of our balance sheet. Over the course of the year, we also acquired two assets in Hamburg and Berlin in line with our underwriting criteria. In 2017, we will continue our proven capital recycling strategy.

#### **DISPOSALS**

Asset	City	Disposal price (EUR k)	Lettable area (m²)	Annual rent (EUR k)	Vacancy rate (%)	Gain to book value (EUR k)
Wandsbeker Chaussee 220	Hamburg	5,920	3,200	78	79.7	2,620
Taunusstr. 34–36	Munich	26,830	11,200	1,774	0.0	430
An den Treptowers 3	Berlin	228,431	85,400	13,996	0.9	19,131
Ludwig-Erhard-Str. 49	Leipzig	9,450	6,300	832	0.0	550
Gutenbergstr. 1	Ismaning	14,100	12,200	1,050	20.3	1,300
Oskar-Messter-Str. 22–24	Ismaning	18,400	12,400	1,304	17.2	1,700
Bahnhofstr. 1–5	Heilbronn	33,650	14,800	2,161	0.1	5,250
Feldstr. 16	Weiterstadt	7,350	14,200	442	27.8	650
Nägelsbachstr. 26	Erlangen	11,200	11,600	1,377	5.3	-7,300
Lina-Ammon-Str. 19	Nuremberg	15,100	11,200	1,075	23.0	0
Richard-Wagner-Platz 1	Nuremberg	17,000	6,800	998	1.1	2,600
Max-Eyth-Str. 21)	Dortmund	4,200	0	4	0.0	400
Zellescher Weg 21-25 a <sup>1)</sup>	Dresden	10,500	6,500	695	1.1	1,800
Total		402,131	195,800	25,786	7.8	29,131

<sup>&</sup>lt;sup>1)</sup> Accounted as assets held for sale as per Dec. 31, 2016.

#### **ACQUISITIONS**

Asset name	City	Acquisi- tion price <sup>1)</sup> (EUR k)	Lettable area (m²)	Annual rent (EUR k)	Vacancy rate (%)	
Gasstr. 18	Hamburg	38,000	25,100	2,336	31.6	
Tempelhofer Damm 164	Berlin	8,350	4,000	526	29.7	
Total		46,350	29,100	2,862	31.4	

<sup>1)</sup> Excl. transaction costs.

#### **UNLEVERRED RETURN OF 8.8% IN 2016**

We measure the performance of our assets over their entire holding period on the basis on an unlevered internal rate of return (UIRR). Through their holding period, the disposed buildings generated an unlevered profit of EUR 59 million and achieved an UIRR (including rent collected and capex spend) of 8.8 %. This is in line with our underwriting criteria.

#### **ACHIEVED UNLEVERED IRR'S**

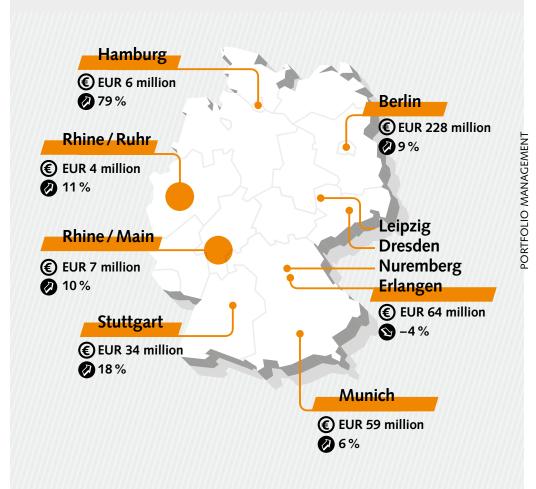
Asset name	Acquisition price (EUR k)	Holding	Rent collected (EUR k)	Capex (EUR k)	Disposal price (EUR k)	UIRR¹) (%)	Unlevered profit (EUR k)
Wandsbeker Chaussee 220, Hamburg	, 5,671	2007-16	3,026	226	5,920	6.4	3,049
Taunusstr. 34–36, Munich	26,400	2015-16	1,404	28	26,830	6.9	1,806
An den Treptowers 3, Berlin	209,300	2015-16	12,188	965	228,431	14.7	30,354
Ludwig-Erhard-Str. 49, Leipzig	10,307	2007–16	7,746	267	9,450	6.9	6,622
Gutenbergstr. 1, Ismaning	12,800	2015-16	917	465	14,100	13.9	1,752
Oskar-Messter-Str. 22–24, Ismaning	16,700	2015–16	1,445	8	18,400	19.0	3,137
Bahnhofstr. 1–5, Heilbronn	28,400	2015-16	2,224	654	33,650	24.3	6,820
Feldstr. 16, Weiterstadt	6,700	2015-16	385	33	7,350	15.1	1,002
Nägelsbachstr. 26, Erlangen	18,500	2015-16	1,526	949	11,200	-36.8	-6,722
Lina-Ammon-Str. 19, Nuremberg	15,100	2015–16	1,191	0	15,100	8.0	1,191
Richard-Wagner-Platz 1, Nuremberg	14,400	2015–16	1,106	221	17,000	24.5	3,485
Max-Eyth-Str. 2, Dortmund	7,791	2007-16	434	73	4,200	-6.1	-2,805
Zellescher Weg 21–25 a, Dresden	8,576	2006–16	7,977	212	10,500	11.0	9,689
Total	380,645		41,571	4,103	402,131	8,8	58,954

<sup>&</sup>lt;sup>1)</sup> Incl. 6 % transaction costs (excl. DO assets) and 5 % real estate operating expenses.

# IT NEEDS LOCAL KNOWLEDGE TO TURN OPPORTUNITIES INTO VALUE

# Total disposals 2016

- © Disposal volume: EUR 402 million
- Quanto book value: 7.8 % Average UIRR: 8.8 %



»A new building is better than an old one, as it requires less capex.«

> »The speed of depreciation of a real estate asset is not correlated to its age, but rather to the amount of technology that is embedded in it. The more technology, the faster the obsolescence.«

## **OUR LIFE** CYCLE STRATEGY

PORTFOLIO MANAGEMENT

As a long-term real estate investor, we hold the assets over their entire life cycle. Therefore, we continuously invest in our buildings in order to maintain the quality of our assets. We also conduct heavy duty refurbishments, as at some stage, every building requires substantial development measures in order to start a new life. Over the past years, we built up internal capacities in order to carry out challenging refurbishments. At any given moment in time, we have a number of assets under development, i.e. existing buildings are undergoing a substantial refurbishment process in order to upgrade the buildings to modern standards. Based on our deep real estate knowledge and our local expertise, we are in the position to take the development risk, which is usually rewarded with the respective development profit.

## **IS CAPEX REWARDING?** - YES, IT IS. IN 2016 WE...

- .. concluded our developments of Mundsburg Center and Harburger Ring in Hamburg. Rents will go up by EUR 1.0 million, and the combined value of the properties increased by EUR 17.7 million.
- . started construction on our 'Wehrhahn-Center' Project in Düsseldorf, which will be highly value accretive and will be delivered in the first half of 2018.
- .. vacated and started construction on our 'Bieberhaus' project in Hamburg, which will lead to a substantial increase in rents after delivery in 2018.

#### OUR DEVELOPMENT PIPELINE

#### **CAPEX/OPEX VOLUME OF EUR 44 MILLION**

The total amount spent for substantial and value-enhancing capex measures was EUR 9.1 million in 2016. This amount is volatile from one year to another because it depends on the projects themselves and their current position in their life cycle. In 2016, we transferred two development projects in Hamburg (Mundsburg Center at Hamburger Strasse 1-15 and Harburger Ring 17) from our development portfolio to the investment portfolio. The combined capex on both developments was EUR 16.2 million, and the expected incremental rent (compared to the situation before the refurbishment) amounts to EUR 1.0 million. The yield on cost for the projects concluded in 2016 is 6.3 % and therefore meets our return expectations. In 2017, we will continue to invest around EUR 50 million into our development pipeline.

In our standing investment portfolio (like-for-like), we invest money within the context of new lettings. Capex related to new leases amounted to EUR 22.2 million in 2016 and was up compared to the prior year period. Of the capitalized amount relating to new lettings, the major part was related to tenant fit-outs (EUR 11.5 million) and broker fees (EUR 3.3 million). In general, we do not capitalize interest or personnel cost.

Furthermore, we spent opex on our buildings through smaller refurbishments (EUR 8.1 million) and ongoing repairs (EUR 4.4 million), which are recognized in our P&L and our FFO. All in all, we spent a total of EUR 43.7 million (excluding acquisitions) on our assets in 2016.

#### PROPERTY RELATED CAPEX/OPEX

EUR k	2016	2015
Acquisitions	46,350	11,576
Development capex	9,050	29,952
Like-for-like portfolio capex (re-letting)	22,226	11,733
o/w Tenant fit-outs o/w Broker fees o/w capitalised interest o/w other cost	11,527 3,298 0 7,401	9,582 744 0 1,407
Capital expenditure	31,277	41,686
Maintenance expenses <sup>1)</sup> Running repairs <sup>1)</sup>	8,056 4,357	4,280 1,605
Operating expenditure	12,413	5,885
Total Capex/Opex	43,690	47,570

<sup>1)</sup> Incl. in P&L and FFO.

28 29

#### **DEVELOPMENTS**

			Acquisition	Rent collected <sup>1)</sup>		Book value as per	Cost to	Tatal same	Forecast	ERV on	Forecast
Asset name	City	Status	price <sup>1)</sup> (EUR k)	(EUR k)	Cost to date (EUR k)	Dec. 31, 2016 (EUR k)	complete (EUR k)	Total capex (EUR k)	total cost o (EUR k)	(EUR k)	completion date
Am Wehrhahn 33	Düsseldorf	Construction	29,400	10,076	3,500	55,250	31,600	35,100	64,500	4,640	Q1 2018
Ernst-Merck-Str. 9	Hamburg	Construction	44,600	16,657	700	32,835	18,000	18,700	63,300	2,700	Q1 2018
Amsinckstr. 28	Hamburg	Planning	14,000	8,331	0	12,975	n/a	n/a	n/a	n/a	n/a
Amsinckstr. 34	Hamburg	Planning	10,700	6,303	0	9,620	n/a	n/a	n/a	n/a	n/a
Total			98,700	41,366	4,200	110,680	49,600	53,800	127,800	7,340	

<sup>1)</sup> Incl. transaction costs of 6 % and real estate operating expenses of 5 %.

#### **4% OF THE TOTAL PORTFOLIO IS CURRENTLY UNDER DEVELOPMENT**

In 2017, we will continue to work on our existing development pipeline, which currently comprises four buildings with a total lettable area of 55,100 m<sup>2</sup>. Our main project is the 30-year-old Wehrhahn Center located in the inner city of Düsseldorf, which we acquired in 2012. The 23,200 m<sup>2</sup> office building is undergoing a substantial refurbishment. The refurbishment will include a complete restructuring of the office and retail space, the installation of a new facade and a possible use of available land in the backyard of the building. All in all, we plan to invest EUR 35 million into the building over the next two years. The second biggest development, Bieberhaus (Ernst-Merck-Str. 9), is located in the inner city of Hamburg. Here, we are upgrading 12,000 m<sup>2</sup> of office space to modern standards.

#### **BIEBERHAUS – ERNST-MERCK-STRASSE 9, HAMBURG**

The Bieberhaus is a historical building located in the inner city of Hamburg. After the refurbishment of the Ohnsorg theatre in 2010 we started to modernize the 12,000 m<sup>2</sup> of office space.



#### YESTERDAY: WEHRHAHN CENTER - TODAY: MOMENTUM

The former Wehrhahn Center, which was built in 1983, is situated in the well-established city submarket. alstria acquired the complex of buildings, which consists of five interconnected parts, as part of a portfolio transaction. While the basement of each building hosts retail areas, the other six stories contain office space. The two underground carparks, which are situated in two of the basements, provide space for 487 vehicles. Since the office spaces no longer meet the current demands regarding building services and flexibility, alstria decided to fundamentally revitalize the building. This comprises, among others, the total gutting of the building down to the shell construction and the application of a new façade with a modern axis grid, which allows a highly flexible and complete restructuring of the office floorplans. The new building technology corresponds to the highly flexible new design. Apart from the office areas, the new two-story entrances will be highlighted. Partial heightening of particular building parts, efficient building equipment and the design of roof terraces will heighten the lettable area. The refurbishment, which started in March 2016, is expected to be completed in the first half of 2018. The new name is Momentum.



# VALUATION

»Yield compression is driving values.«

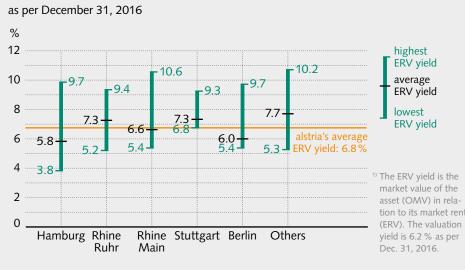
»Yield compression reflects change in the underlying real estate market which is outside of the control of the company. We focus our attention on what we can control, and underwrite our assets assuming no movement in the underlying markets. If yield compression happens, it only enhances our returns.«

#### YIELDS RANGE FROM 3.8 % TO 10.6 %

PORTFOLIO MANAGEMENT

The graph below illustrates the ERV yields of our portfolio (excluding development projects). The bar represents the range between the asset with the lowest yield and the building with the highest yield in the respective region. The yield within the range represents the average ERV yield of the respective local sub-portfolio. Usually, the lower end of the range represents assets with longer term leases and the higher end of the range represents the valuation of properties with shorter leases in each region.

#### RANGE OF ERV YIELDS<sup>1)</sup> IN ALSTRIA'S PORTFOLIO



## **NET VALUATION UPLIFT OF EUR 0.50 PER SHARE**

At least once a year, we do an external audit by Colliers International and CBRE for our entire real estate portfolio (for the valuation report, see page 76-105). For the total portfolio, the annual revaluation process led to a total uplift of EUR 76.7 million in the course of 2016 (including JV). 61 buildings experienced an increase in value amounting to EUR 119.2 million in total, while 40 buildings were devalued at a total amount of EUR 42.5 million. Meaningful valuation gains related to the projects with significant capex spending and/or new leases. Valuation losses usually reflect shorter lease contracts. Market-driven yield compression did not have a major impact on our valuation levels.



#### Darwinstr. 14-18, Berlin

The value of the building increased by EUR 32.9 million (+107%) after the signing of a 10 year lease with the city of Berlin (current yield 5.4%).

<

#### Solmsstr. 27-37, Frankfurt am Main The value of the building decreased by EUR 8.1 million (-9.9%) after the tenant terminated the existing lease (current yield: 6.75 %).



highest ERV yield

average

**ERV** yield lowest

ERV yield

## **PORTFOLIO OVERVIEW**

	Total			Contractual				Δ	Contractual rent	$\Delta OMV^{2)}$
	lettable area	Office space	Vacancy	rent	ERV <sup>1)</sup>	OMV <sup>1)</sup>	Capex	Wault	(2015/2016) (2	015/2016)
	(m²)	(m²)	(m²)	(EUR)	(EUR)	(EUR)	(EUR)	(years)	(%)	(%)
Total portfolio on balance sheet	1,524,300	1,211,700	171,700	188,426,100	203,814,900	3,022,340,000	31,277,000	4.9	2.4	4.2
JV (49 % share) off balance sheet	9,000	6,400	300	2,623,000	2,725,600	59,437,000	1,342,500	8.3	1.5	9.6
Total portfolio	1,533,300	1,218,100	172,000	191,049,100	206,540,500	3,081,777,000	32,619,500	5.0	2.4	4.3

#### **INVESTMENT PORTFOLIO**

PORTFOLIO MANAGEMENT

			Total	Office space	Vacanau	Contractual	ERV¹)	OMV¹)	Caman	/ Wault	Contractual rent	Δ OMV <sup>2)</sup>
Asset name	City	Valuer	(m <sup>2</sup> )	(m <sup>2</sup> )	Vacancy (m²)	rent (EUR)	(EUR)	(EUR)		(years)	(2015/2016) ( (%)	(%)
				· · ·				· · · · · · · · · · · · · · · · · · ·				
Alte Königstrasse 29–39	Hamburg	Colliers	4,300	3,600	0	592,800	568,200	11,580,000	0	9.4	0.0	2.3
Alter Steinweg 4/Wexstrasse 7	Hamburg	Colliers	32,000	28,000	0	4,176,700	4,749,500	92,815,000	833,200	9.4	0.0	6.0
Bäckerbreitergang 73 – 75 <sup>2)</sup>	Hamburg	Colliers	2,700	2,600	0	183,300	548,400	9,475,000	7,000	1.7	-1.7	7.7
Basselweg 73	Hamburg	Colliers	2,700	1,900	0	275,600	291,600	5,330,000	0	8.6	0.5	4.5
Besenbinderhof 41	Hamburg	Colliers	5,000	3,500	0	562,600	502,800	6,820,000	1,800	1.7	3.0	-1.9
Borsteler Chaussee 111-113	Hamburg	CBRE	6,800	3,600	100	751,700	740,200	12,400,000	32,000	3.9	1.1	10.7
Buxtehuder Strasse 9, 9a, 11, 11a	Hamburg	Colliers	7,700	5,100	1,500	579,100	616,800	10,450,000	0	9.4	0.0	4.5
Drehbahn 36	Hamburg	Colliers	25,700	20,200	0	3,431,400	3,528,000	80,500,000	0	19.4	0.0	6.2
Garstedter Weg 13	Hamburg	Colliers	3,600	2,700	0	363,100	360,000	6,550,000	0	4.4	0.0	0.0
Gasstrasse 18	Hamburg	Colliers	25,100	19,300	7,900	2,063,600	3,648,900	37,000,000	365,300	2.9	-11.7	-2.6
Grindelberg 62–66	Hamburg	Colliers	18,400	17,400	0	2,197,900	2,238,000	44,320,000	0	9.4	0.0	6.5
Hamburger Strasse 1–15 (MOT)	Hamburg	Colliers	9,500	8,300	400	1,809,900	1,772,200	26,245,000	225,500	5.5	6.1	7.1
Hamburger Strasse 1–15 (MUC)	Hamburg	Colliers	12,700	0	900	2,158,300	2,617,500	35,950,000	1,731,100	6.7	-10.3	11.0
Hammer Steindamm 129	Hamburg	Colliers	7,200	6,300	0	576,900	633,000	10,700,000	0	9.4	0.0	2.9
Harburger Ring 17	Hamburg	Colliers	3,500	1,700	400	444,000	524,800	7,100,000	2,909,200	6.5	> 100	136.7
Heidenkampsweg 51–57	Hamburg	CBRE	10,200	9,400	1,300	1,330,500	1,456,300	23,200,000	767,000	3.9	4.2	4.5
Herthastrasse 20	Hamburg	Colliers	3,300	2,700	0	312,200	334,800	5,565,000	0	4.4	0.0	1.2
Johanniswall 4	Hamburg	Colliers	14,100	10,500	0	1,813,000	1,693,900	44,250,000	0	17.8	0.0	3.6
Kaiser-Wilhelm-Strasse 79-87	Hamburg	Colliers	5,600	4,300	100	1,115,800	1,131,400	21,000,000	382,200	3.8	7.6	5.0
Kattunbleiche 19	Hamburg	Colliers	12,400	9,800	0	1,598,200	1,434,000	35,530,000	125,200	19.4	0.0	2.7
Ludwig-Rosenberg-Ring 41	Hamburg	Colliers	5,000	3,600	0	479,800	566,400	6,845,000	0	0.1	0.0	-0.4
Max-Brauer-Allee 89-91	Hamburg	Colliers	9,800	7,000	0	951,500	957,000	19,225,000	0	9.4	0.0	5.0
Nagelsweg 41-45	Hamburg	Colliers	6,700	6,000	0	909,400	997,200	14,745,000	0	3.2	0.0	1.9
Öjendorfer Weg 9–11	Hamburg	Colliers	6,100	5,900	0	592,800	684,200	10,425,000	3,100	9.4	0.0	4.3
Rahlstedter Strasse 151–157	Hamburg	Colliers	2,900	2,900	0	306,700	324,000	5,225,000	57,800	9.4	0.0	0.3
Schaartor 1	Hamburg	Colliers	5,200	4,400	0	913,500	904,200	17,650,000	-124,900	5.2	0.2	-1.9
Steinstrasse 10	Hamburg	Colliers	26,800	22,200	0	3,432,300	3,336,000	76,000,000	0	9.4	0.0	5.1
Steinstrasse 5-7	Hamburg	Colliers	22,000	17,800	3,000	3,609,900	4,519,400	74,250,000	6,500	10.1	-9.6	-1.0
Süderstrasse 24	Hamburg	Colliers	6,500	6,200	0	849,700	810,700	11,835,000	300	1.9	2.0	2.9
Total			303,500	236,900	15,600	38,382,200	42,489,400	762,980,000	7,322,300	9.2	-0.5	4.5
Grosse Bleichen 23-27 <sup>3)</sup> (JV, off balance sheet)	Hamburg	Colliers	9,000	6,400	300	2,623,000	2,725,600	59,437,000	1,342,500	1.9	1.5	9.6
Total (incl. Joint venture)			312,500	243,300	15,900	41,005,200	45,215,000	822,417,000	8,664,800	9.2	-0.4	4.9

<sup>&</sup>lt;sup>1)</sup> According to the year-end valuation from Colliers International UK LLP and CBRE GmbH.

<sup>&</sup>lt;sup>2)</sup> Own used property, partly classified as property, plant and equipment.

<sup>&</sup>lt;sup>3)</sup> Joint venture asset (accounted at 49 %).

#### **INVESTMENT PORTFOLIO**

Asset name	City	Valuer	Total lettable area (m²)	Office space (m²)	Vacancy (m <sup>2</sup> )	Contractual rent (EUR)	ERV <sup>1)</sup> (EUR)	OMV <sup>1)</sup> (EUR)		∆ Wault (years)	Contractual rent (2015/2016) ( (%)	Δ OMV <sup>2)</sup> (2015/2016) (%)
Rhine-Ruhr			··· /	··· /	··· /	(23.1)	(2017)	(2014)	(2014)	() • • /	(10)	(10)
Alfredstrasse 234–238	Essen	CBRE	30,300	27,700	0	5,664,600	3,877,900	70,500,000	0	3.0	0.0	-2.2
Am Seestern 1	Düsseldorf	CBRE	36,200	31,800	24,200	1,159,600	5,310,700	55,100,000	833,800	4.6	23.6	-5.3
An den Dominikanern 6	Cologne	CBRE	27,500	0	0	3,176,700	3,867,500	63,900,000	0	3.6	-15.4	6.0
Bamlerstrasse 1–5	Essen	Colliers	33,900	29,100	800	3,805,300	3,545,700	50,500,000	330,100	3.9	2.9	3.1
Berliner Strasse 91	Ratingen	CBRE	33,900	24,100	5,900	3,842,100	3,936,600	51,300,000	413,000	7.4	3.5	0.8
Carl-Schurz-Strasse 2	Neuss	CBRE	12,700	12,700	500	1,263,100	1,222,500	13,500,000	115,100	2.7	-4.2	0.0
Earl-Bakken-Platz 1	Meerbusch	CBRE	8,000	7,200	0	1,380,800	964,100	15,000,000	0	2.7	0.0	-3.2
Elisabethstrasse 5–11 <sup>2)</sup>	Düsseldorf	Colliers	10,800	9,500	700	1,971,300	1,948,900	36,450,000	53,200	6.2	-0.6	5.7
Emanuel-Leutze-Strasse 11	Düsseldorf	Colliers	8,100	7,300	4,800	436,500	1,009,500	11,055,000	806,800	1.5	115.9	7.1
Friedrichstrasse 19	Düsseldorf	Colliers	2,200	1,300	200	335,500	368,300	4,850,000	78,600	5.0	4.1	1.8
Gartenstrasse 2	Düsseldorf	CBRE	5,000	5,000	300	961,400	867,800	13,000,000	121,000	3.9	4.4	3.2
Gathe 78	Wuppertal	Colliers	8,400	4,100	500	897,700	872,200	10,500,000	102,100	4.4	8.4	-4.5
Georg-Glock-Strasse 18	Düsseldorf	Colliers	10,400	9,800	0	2,103,300	1,815,600	25,500,000	0	1.0	0.0	0.0
Gereonsdriesch 13	Cologne	Colliers	2,500	2,100	0	355,900	352,100	5,500,000	0	1.2	0.1	3.8
Graf-Adolf-Strasse 67–69	Düsseldorf	CBRE	5,400	3,300	1,400	472,800	578,100	7,500,000	14,400	3.2	-2.6	0.0
Hansaallee 247	Düsseldorf	Colliers	4,400	4,300	400	582,700	725,700	9,500,000	15,600	3.9	8.2	2.2
Hans-Böckler-Strasse 36	Düsseldorf	Colliers	7,700	6,500	0	975,500	1,018,700	19,550,000	0	12.1	4.2	8.6
Heerdter Lohweg 35	Düsseldorf	CBRE	37,700	33,700	7,500	5,083,100	5,505,400	76,500,000	309,500	1.4	-7.4	-4.0
Horbeller Strasse 11	Cologne	Colliers	6,300	5,800	0	646,100	743,600	8,350,000	125,800	2.0	1.0	9.9
Immermannstrasse 40	Düsseldorf	Colliers	8,200	7,200	1,000	1,073,400	1,482,500	17,125,000	278,200	2.0	9.6	2.4
Ivo-Beucker-Strasse 43	Düsseldorf	Colliers	8,000	7,700	0	1,013,300	1,075,300	11,500,000	0	2.7	1.5	4.5
Jagenbergstrasse 1	Neuss	Colliers	20,400	18,100	4,500	1,503,800	1,879,800	21,700,000	0	4.8	8.9	-8.1
Josef-Wulff-Strasse 75	Recklinghaus	en CBRE	19,900	0	0	1,900,000	2,263,400	31,000,000	0	4.2	0.0	0.0
Kaistrasse 16, 16a, 18	Düsseldorf	Colliers	9,300	8,900	1,300	1,841,400	2,047,500	28,700,000	490,500	3.2	44.0	4.2
Kampstrasse 36	Dortmund	CBRE	3,200	1,400	1,700	372,700	607,800	9,300,000	0	3.3	-17.9	-2.1
Karlstrasse 123–127	Düsseldorf	Colliers	5,700	5,200	0	750,100	792,000	12,000,000	0	6.5	0.2	4.3
Maarweg 165	Cologne	CBRE	22,800	20,400	3,800	2,707,900	3,106,900	45,000,000	423,900	2.5	2.8	3.0
Max-Eyth-Strasse 23)	Dortmund	Colliers	0	6,600	0	3,500	0	4,200,000	0	1.0	0.0	10.5
Opernplatz 2	Essen	CBRE	24,300	24,300	0	2,801,700	2,128,400	36,200,000	0	6.0	9.6	0.0
Pempelfurtstrasse 1	Ratingen	CBRE	19,100	17,000	8,400	1,379,800	1,807,300	24,400,000	84,100	3.7	2.2	0.0
Total			432,300	335,500	67,900	50,461,600	55,721,800	789,180,000	4,595,700	3.9	1.8	0.6

<sup>&</sup>lt;sup>1)</sup> According to the year-end valuation from Colliers International UK LLP and CBRE GmbH. <sup>2)</sup> Own used property, partly classified as property, plant and equipment. <sup>3)</sup> Accounted as asset held for sale.

PORTFOLIO MANAGEMENT

PORTFOLIO MANAGEMENT

#### **INVESTMENT PORTFOLIO**

Gustav-Nachtigal-Strasse 4  Hauptstrasse 45  Insterburger Strasse 16  Mainzer Landstrasse 33a  Mergenthalerallee 45–47  Olof-Palme-Strasse 37  Frank Platz der Einheit 1 <sup>2)</sup> Frank Siemensstrasse 9  Neu-I  Solmsstrasse 27–37  Frank Stresemannallee 30  Frank	kfurt CBF nstadt CBF kfurt CBF	er (m <sup>2</sup> E 7,70 E 14,70	0 5,900	(m²) 500	rent (EUR)	ERV <sup>1)</sup> (EUR)	OMV <sup>1)</sup> (EUR)	(EUR)	Wault (years)	(2015/2016) ( (%)	(%)
Rhine-Main  Am Hauptbahnhof 6 Frank Berner Strasse 119 Frank Deutsche Telekom Allee 7 Darm Eschersheimer Landstrasse 55 Frank Frankfurter Strasse 71–75 Eschb Goldsteinstrasse 114 Frank Gustav-Nachtigal-Strasse 3 Wiest Gustav-Nachtigal-Strasse 4 Wiest Hauptstrasse 45 Dreiei Insterburger Strasse 16 Frank Mainzer Landstrasse 33a Frank Mergenthalerallee 45–47 Eschb Olof-Palme-Strasse 37 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	kfurt CBF nstadt CBF kfurt CBF	E 14,70			4.460.000						
Berner Strasse 119 Frank Deutsche Telekom Allee 7 Darm Eschersheimer Landstrasse 55 Frank Frankfurter Strasse 71–75 Eschb Goldsteinstrasse 114 Frank Gustav-Nachtigal-Strasse 3 Wiest Gustav-Nachtigal-Strasse 4 Wiest Hauptstrasse 45 Dreiei Insterburger Strasse 16 Frank Mainzer Landstrasse 33a Frank Mergenthalerallee 45–47 Eschb Olof-Palme-Strasse 37 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	kfurt CBF nstadt CBF kfurt CBF	E 14,70			1 160 000						
Deutsche Telekom Allee 7 Eschersheimer Landstrasse 55 Frank Frankfurter Strasse 71–75 Goldsteinstrasse 114 Frank Gustav-Nachtigal-Strasse 3 Wiest Hauptstrasse 45 Insterburger Strasse 16 Mainzer Landstrasse 37 Mergenthalerallee 45–47 Colof-Palme-Strasse 37 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	nstadt CBF kfurt CBF		0 12,600		1,460,900	1,441,600	25,100,000	27,800	4.3	-0.1	3.7
Deutsche Telekom Allee 7 Eschersheimer Landstrasse 55 Frank Frankfurter Strasse 71–75 Goldsteinstrasse 114 Frank Gustav-Nachtigal-Strasse 3 Wiest Hauptstrasse 45 Insterburger Strasse 16 Mainzer Landstrasse 37 Mergenthalerallee 45–47 Colof-Palme-Strasse 37 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	nstadt CBF kfurt CBF		· · · · · · · · · · · · · · · · · · ·	2,900	1,464,500	1,515,200	20,400,000	439,300	5.2	11.9	2.5
Eschersheimer Landstrasse 55 Frank Frankfurter Strasse 71–75 Eschb Goldsteinstrasse 114 Frank Gustav-Nachtigal-Strasse 3 Wiest Gustav-Nachtigal-Strasse 4 Wiest Hauptstrasse 45 Dreiei Insterburger Strasse 16 Frank Mainzer Landstrasse 33a Frank Mergenthalerallee 45–47 Eschb Olof-Palme-Strasse 37 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	kfurt CBF		0 23,300	0	3,539,400	3,381,100	46,700,000	0	3.4	1.0	-1.5
Goldsteinstrasse 114 Frank Gustav-Nachtigal-Strasse 3 Wiest Gustav-Nachtigal-Strasse 4 Wiest Hauptstrasse 45 Dreiei Insterburger Strasse 16 Frank Mainzer Landstrasse 33a Frank Mergenthalerallee 45–47 Eschb Olof-Palme-Strasse 37 Frank Platz der Einheit 12 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank		E 8,70		4,100	1,596,000	1,726,900	27,400,000	5,000	2.7	-2.1	0.4
Goldsteinstrasse 114 Gustav-Nachtigal-Strasse 3 Wiest Gustav-Nachtigal-Strasse 4 Wiest Hauptstrasse 45 Insterburger Strasse 16 Mainzer Landstrasse 33a Mergenthalerallee 45–47 Colof-Palme-Strasse 37 Frank Platz der Einheit 12 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	DOIII CDI			1,400	1,000,200	1,291,500	15,700,000	119,700	17.8	-12.0	0.0
Gustav-Nachtigal-Strasse 4 Wiest Hauptstrasse 45 Dreiei Insterburger Strasse 16 Frank Mainzer Landstrasse 33a Frank Mergenthalerallee 45–47 Eschb Olof-Palme-Strasse 37 Frank Platz der Einheit 121 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank				6,800	229,900	1,154,400	15,330,000	0	4.3	-79.2	2.2
Gustav-Nachtigal-Strasse 4  Hauptstrasse 45  Insterburger Strasse 16  Mainzer Landstrasse 33a  Frank Mergenthalerallee 45–47  Clof-Palme-Strasse 37  Frank Siemensstrasse 9  Neu-I  Solmsstrasse 27–37  Frank Stresemannallee 30  Frank	baden Col			0	2,626,400	2,157,500	27,750,000	3,400	1.2	0.4	0.0
Hauptstrasse 45 Dreiei Insterburger Strasse 16 Frank Mainzer Landstrasse 33a Frank Mergenthalerallee 45–47 Eschb Olof-Palme-Strasse 37 Frank Platz der Einheit 12 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	baden Col			800	27,600	114,300	1,260,000	0	4.2	-4.3	0.0
Mainzer Landstrasse 33a Frank Mergenthalerallee 45–47 Eschb Olof-Palme-Strasse 37 Frank Platz der Einheit 1 <sup>2)</sup> Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	eich CBF	E 8,10	0 6,600	100	1,360,700	993,900	23,000,000	1,100	10.8	1.3	11.7
Mainzer Landstrasse 33a Frank Mergenthalerallee 45–47 Eschb Olof-Palme-Strasse 37 Frank Platz der Einheit 1 <sup>2)</sup> Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	kfurt Col	ers 13,20	0 13,000	0	1,777,300	1,764,600	27,490,000	231,600	5.0	19.1	4.1
Olof-Palme-Strasse 37 Frank Platz der Einheit 12 Frank Siemensstrasse 9 Neu-I Solmsstrasse 27–37 Frank Stresemannallee 30 Frank				1,200	402,200	577,600	9,600,000	462,900	3.9	273.2	-0.4
Platz der Einheit 1 <sup>2)</sup> Frank Siemensstrasse 9 Neu-l Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	born CBF	E 5,10	0 4,800	2,700	219,000	532,500	5,300,000	0	1.3	22.7	-1.9
Siemensstrasse 9 Neu-l Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	kfurt CBF	E 10,40	0 9,300	0	1,495,600	1,486,800	21,500,000	0	4.0	0.0	4.9
Solmsstrasse 27–37 Frank Stresemannallee 30 Frank	kfurt CBF	E 30,60	0 28,700	7,900	5,792,500	6,463,500	120,200,000	2,840,200	5.1	144.4	21.3
Stresemannallee 30 Frank	Isenburg Col	ers 9,60	0 9,300	1,300	1,128,200	1,161,600	11,000,000	206,100	3.2	5.9	-0.9
	kfurt CBF	E 29,80	0 27,400	0	7,102,400	4,993,600	74,000,000	0	1.2	0.0	-9.9
T-Online-Allee 1 Darm	kfurt Col	ers 9,00	0 8,900	2,000	1,037,900	1,162,500	15,935,000	82,000	6.1	5.1	-0.4
	nstadt CBF	T1,90	0 59,400	0	12,404,900	10,668,300	149,400,000	0	2.9	1.0	-2.0
Wilhelminenstrasse 25 Darm	nstadt CBF	E 8,40	0 3,500	1,000	1,229,500	1,395,500	21,300,000	305,200	2.7	-8.2	-5.8
Total		289,50	0 251,000	32,700	45,895,100	43,982,900	658,365,000	4,724,300	3.7	7.9	2.2
Stuttgart											
Breitwiesenstrasse 5–7 Stuttg	gart CBF	E 25,40	0 20,200	200	3,036,300	3,055,300	44,700,000	0	2.8	0.0	0.2
	vigsburg CBF	E 32,50	0 4,100	1,700	1,670,800	1,532,100	19,600,000	0	5.5	0.1	1.6
Epplestrasse 225 Stuttg	gart Col	ers 107,50	0 107,500	0	15,671,100	15,269,900	220,000,000	448,900	3.4	0.0	-2.2
Hanns-Klemm-Strasse 45 Böblir	ingen CBF	E 14,90	0 14,100	0	1,896,700	1,693,100	23,700,000	0	3.5	0.0	10.7
Hauptstätter Strasse 65–67 Stutt	gart Col	ers 8,70	0 7,700	0	1,712,200	1,727,600	20,600,000	0	1.1	0.1	3.0
Ingersheimer Strasse 20 Stuttg	gart CBF	E 12,30	0 10,800	600	1,687,200	1,662,300	22,100,000	4,700	1.2	0.7	-3.1
Kupferstrasse 36 Stuttg	gart CBF	5,40	0 5,000	1,200	464,700	502,900	6,300,000	0	2.4	0.3	1.6
Kurze Strasse 40 Filder	rstadt CBF	5,30	0 4,500	0	596,700	516,100	7,000,000	77,900	2.2	26.4	7.7
Rotebühlstrasse 98–100 Stuttg	gart Col	ers 8,40	0 6,400	0	1,351,300	1,366,300	18,975,000	0	4.2	0.0	2.4
Vaihinger Str. 131 Stuttg	gart CBF	E 21,40	0 18,500	0	3,787,700	2,792,200	30,200,000	0	0.8	0.0	2.0
Vichystrasse 7–9 Bruch	hsal CBF	E 20,20	0 4,200	2,800	1,052,000	1,078,300	12,200,000	0	3.3	0.9	-3.2
Total		262,00	0 203,000	6,500	32,926,700	31,196,100	425,375,000	531,500	2.9	0.5	-0.3
Berlin											
Darwinstrasse 14–18 Berlin	n Col	ers 21,50	0 20,100	0	3,352,300	3,449,400	63,500,000	8,567,400	10.0	342.5	107.5
Holzhauser Strasse 175–177 Berlin	n Col			1,800	592,300	729,200	7,500,000	73,200	2.3	28.2	9.5
Total		29,20	0 27,800	1,800	3,944,600	4,178,600	71,000,000	8,640,600	8.8		

 $<sup>^{\</sup>rm 1)}$  According to the year-end valuation from Colliers International UK LLP and CBRE GmbH.  $^{\rm 2)}$  Own used property, partly classified as property, plant and equipment.

#### **INVESTMENT PORTFOLIO**

			Total	0"		Contractual	====	<b></b>	_		Δ Contractual rent	Δ OMV <sup>2)</sup>
Asset name	City	Valuer	lettable area (m²)	Office space (m²)	Vacancy (m²)	rent (EUR)	ERV <sup>1)</sup> (EUR)	OMV <sup>1)</sup> (EUR)	Capex (EUR)	Wault (years)	(2015/2016) (2 (%)	(%)
Others												
Arndtstrasse 1	Hanover	Colliers	10,900	7,300	0	1,238,000	1,235,900	23,450,000	373,400	15.0	1.3	2.0
Balgebrückstrasse 13–15	Bremen	CBRE	4,000	3,600	0	331,800	338,800	3,790,000	10,400	2.7	0.8	0.8
Carl-Reiß-Platz 1–5	Mannheim	Colliers	17,500	14,800	0	1,717,200	1,767,300	23,000,000	38,700	1.2	0.5	0.2
Carl-Reiß-Platz TG	Mannheim	Colliers	0	0	0	145,900	174,000	1,550,000	0	1.8	1.1	0.0
Doktorweg 2–4	Detmold	Colliers	9,800	7,800	0	814,500	909,500	11,000,000	16,400	4.2	-2.2	0.1
Frauenstrasse 5–9	Trier	CBRE	16,900	900	500	1,703,700	2,094,900	25,600,000	8,000	2.9	41.7	1.2
Friedrich-Scholl-Platz 1	Karlsruhe	Colliers	26,800	26,800	0	2,615,600	2,712,000	43,200,000	236,900	9.0	0.0	6.4
Lötzener Strasse 3	Bremen	CBRE	5,000	3,600	600	317,500	284,200	3,220,000	0	3.0	0.9	-0.9
Stiftsplatz 5	Kaiserslautern	CBRE	9,300	5,100	2,300	885,800	948,000	11,400,000	65,500	3.4	2.1	-4.2
Washingtonstrasse 16/16a	Dresden	Colliers	20,500	17,300	5,700	1,290,200	1,702,700	16,750,000	241,300	3.0	18.3	-0.4
Werner-von-Siemens-Platz 1	Laatzen	Colliers	21,100	18,000	1,600	1,781,600	2,193,100	22,500,000	11,800	1.5	0.6	-8.5
Zellescher Weg 21–25a <sup>2)</sup>	Dresden	Colliers	6,500	5,200	100	695,000	614,600	10,500,000	0	1.9	-0.2	20.7
Total			148,300	110,400	10,800	13.536.800	14,975,000	195.960.000	1,002,400	4.8	5.8	1.3
Total investment portfolio			1,473,800	1,171,000	135,600	187,770,000	195,269,400	2,962,297,000	28,159,300	4.9	4.3	3.2

 $<sup>^{1)}</sup>$  According to the year-end valuation from Colliers International UK LLP and CBRE GmbH.  $^{2)}$  Accounted as asset held for sale.

#### **ACQUISITIONS**

PORTFOLIO MANAGEMENT

Asset name	City	Valuer	Total lettable area (m²)	Office space (m²)	Vacancy (m²)	Contractual rent (EUR)	ERV <sup>1)</sup> (EUR)	OMV <sup>1)</sup> (EUR)	Capex (EUR)	Wault (years)	Transfer of benefits and (2 burden	Δ OMV <sup>2)</sup> 2015/2016) (%)
Tempelhofer Damm 146	Berlin	CBRE	4,400	1,700	1,200	526,300	606,600	8,800,000	0	7.6	Nov. 1, 2016	n/a
Total acquisitions			4,400	1,700	1,200	526,300	606,600	8,800,000	0	7.6	n/a	n/a

<sup>&</sup>lt;sup>1)</sup> According to the year-end valuation from CBRE GmbH.

#### **DEVELOPMENT ASSETS**

			Total lettable area	Office space	Vacancv	Contractual rent	ERV <sup>1)</sup>	OMV <sup>1)</sup>	Capex		Contractual rent (2015 vs. 2016) (2	Δ OMV <sup>2)</sup> 2015 / 2016)
Asset name	City	Valuer	(m <sup>2</sup> )	(m²)	(m²)	(EUR)	(EUR)	(EUR)		(years)	(%)	(%)
Am Wehrhahn 33	Düsseldorf	Colliers	23,200	17,000	19,100	1,071,800	5,437,400	55,250,000	3,410,300	4.8	-52.0	71.1
Ernst-Merck-Strasse 9	Hamburg	Colliers	17,600	14,700	12,500	409,300	2,932,800	32,835,000	999,600	4.7	-79.9	1.3
Amsinckstrasse 28	Hamburg	Colliers	8,100	7,800	2,000	745,100	1,296,400	12,975,000	43,500	0.6	-25.7	-2.4
Amsinckstrasse 34	Hamburg	Colliers	6,200	5,900	1,700	526,600	997,900	9,620,000	6,800	0.7	-31.3	-0.8
Total development portfolio		·	55,100	45,400	35,300	2,752,800	10,664,500	110,680,000	4,460,200	2.9	-54.4	26.2

<sup>&</sup>lt;sup>1)</sup> According to the year-end valuation from Colliers International UK LLP and CBRE GmbH.









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# 10 YEARS OF TRACK RECORD IN REVIEW

»It is very difficult to track the real performance of a real estate company as the consolidated data blurs the overall picture.«

10 YEARS OF TRACK RECORD

»We agree with this statement. This is why we are taking the step in terms of transparency of publishing the unlevered returns of all the assets we have sold over the last 10 years, and commit to continue publishing this information in the future. We believe this raises the transparency to a complete new level.«

## PORTFOLIO GROWTH IS NICE, BUT MAKING MONEY IN THE LONG TERM IS EVEN MORE IMPORTANT

Buying assets is easy. You just need to pay more for the assets in the market than your competitors. Growing the asset base, revenues and profits always looks nice. However, even more important is to have a strategy to make money in the long term. We buy and operate office real estate in Germany. As part of our core business, we also sell buildings in order to crystallize values for our shareholders, to recycle capital and to optimize our returns. A disposal of properties in the market is also a reality check because only a transaction in the market between a buyer and seller at arm's length proves whether the book value on the balance sheet was right or wrong.

ACTIVE ASSET MANAGEMENT MAKES THE DIFFERENCE

Over the past 10 years (which is alstria's entire corporate history), we sold 62 assets for around EUR 1.1 billion. Some assets were sold right after they were acquired because they were usually part of a portfolio and did not match our investment criteria regarding asset class or location. Some assets we held over a longer period of time in order to maximize their value by spending capex, finding new tenants and optimizing the cash flow. In some cases, we also sold assets because somebody came along and offered a price for a building that made it attractive for us to sell. A full list of our disposed assets can be found in the appendix (pages 112–115). We publish the initial acquisition price (including related acquisition costs), the capex we spent on the building over the holding period, the rental income (after real estate costs) and the final disposal price, providing maximum transparency on how we run our business and how we generate profits for our shareholders.

> A full list of our disposed assets can be found in the appendix (pages 112-115).

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10 YEARS OF TRACK RECORD

## **DOES AN ACTIVE ASSET** MANAGEMENT LEAD TO BETTER RESULTS? - YES, IT DEFINITELY DOES. OVER THE PAST 10 YEARS WE ...

- ... acquired, operated and sold 62 assets all over Germany.
- ... paid a total of EUR 1,001 million (including transaction cost).
- ... invested a total of EUR 60 million into the assets.
- ... collected a total net rent of EUR 220 million.
- ... sold the assets for a total consideration of EUR 1.1 billion (average holding period of 4.6 years).
- ... achieved an UIRR (unlevered internal rate of return) of 7.3 % on this portfolio.
- ... achieved an UIRR of 5.8 % on the 'just traded' assets.
- ... achieved an UIRR of 9.1 % on the 'actively managed' assets.

## THIS RESULT **WAS POSSIBLE BECAUSE WE...**

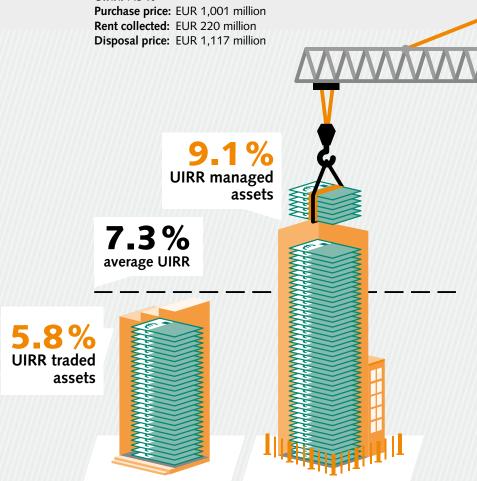
- ... have strict underwriting criteria and do not overpay the assets.
- ... do not assume any market-driven rental growth.
- ... are realistic about capex requirements.
- ... are able to handle the real estate risk and seize opportunities.

## **BUY, OPERATE, SELL: CREATING SHAREHOLDER VALUE** WITH GERMAN OFFICE PROPERTIES

## Total portfolio sold 2006–2016

Assets disposed: 62

**UIRR:** 7.3 %



We have achieved substantially higher returns on assets which we actively managed compared to assets we have solely traded. This is testimony to the key importance of an active management approach compared to being a simple trading approach.

# BUSINESS DEVELOPMENT









# P&L, FFO AND CASHFLOW

»A real estate company should continuously grow its asset base, revenues and FFO.«

»The most important factor for a real estate company is to grow sustainably. This is only possible if one adopts strict underwriting discipline, and refrains from buying outside of set boundaries.«

# OUR BUSINESS APPROACH

**BUSINESS DEVELOPMENT** 

Based on the active asset management of our properties, we continuously strive to optimize the cash flow of our real estate portfolio. With regard to our cost base, we have a strong focus on cost efficiency, as this also determines the competitiveness of the company in the market. Currently, we run a fully integrated company with 114 employees, out of which around 75 % are working on the assets. Over the past years, we were able to steadily grow our FFO, which fully reflects the operating cash flow of our company. Due to accretive acquisitions and our active asset management, the FFO per share also grew steadily over time.

DOES THE OPTIMIZATION
OF THE CORPORATE
STRUCTURE BEAR FRUITS?
– YES, IT DOES. IN 2016 WE...

... reduced the EPRA cost ratio by 550 bps to 16.6%.
... increased the FFO by 25% to EUR 0.76 per share .
... generated an operating cash flow of EUR 120 million, which is in line with our FFO.

#### FINANCIAL PERFORMANCE

#### P&I

From an operational perspective, alstria absolutely developed according to plan in the reporting period, and we again delivered on the guidance we gave to the market. Our revenues of EUR 202.7 million exceeded the forecast of EUR 200 million, and funds from operations (FFO) of EUR 116.4 million were also in line with the guidance we published at the beginning of the year.

#### **CONSOLIDATED INCOME STATEMENT**

for the period from January 1 to December 31, 2016

EUR k	2016	2015
Revenues	202,663	115,337
Income less expenses from passed-on		
operating expenses		-423
Real estate operating expenses	-23,445	-12,774
Net rental income	179,014	102,140
Administrative expenses	-8,464	-6,383
Personnel expenses	-12,683	-12,068
Other operating income	5,417	4,043
Other operating expenses	-14,445	-13,859
Goodwill impairment	0	-144,795
Net result from fair value adjustments on investment property	72,806	-4,192
Gain on disposal of investment property	25,464	12,655
Net operating result	247,109	-62,459
 Net financial result	-50,794	-43,333
Share of the result of joint ventures	5,480	1,988
Net result from fair value adjustments on financial derivatives	-8,101	-6,763
Pre-tax income (EBT)	193,694	-110,567
Income tax expense	-11,318	
Consolidated profit/loss for the period	182,376	-111,379
 Attributable to:		
Shareholder of alstria office REIT-AG	176,872	-110,970
Noncontrolling interests	5,504	-409
Earnings per share (EUR)		
Basic earnings per share	1.16	-1.15
Diluted earnings per share	1.11	-1.04

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#### **FFO AND AFFO**

**BUSINESS DEVELOPMENT** 

The increase in funds from operations by 96.0 % to EUR 116.4 million was mainly driven by the first-time consolidation of Deutsche Office. The FFO per share increased substantially from EUR 0.61 in 2015 to EUR 0.76 in 2016. alstria's AFFO (adjusted funds from operations) increased by 117.8 % to EUR 94.2 million (EUR 0.61 per share). The measure AFFO adjusts FFO for non-expensed capital expenditures that aim at maintaining the quality of the underlying investment portfolio or its cash flow. The adjustments mainly comprised alstria's capitalized capex measures due to tenant-specific property adjustments, which were spent to support the lease-up process.

The adjustments from IFRS number to FFO mainly contained the following items:

- > We deducted EUR 76.7 million (including JV) of non-cash property valuation gains.
- > We deducted EUR 25.5 million of non-recurring disposal gains.
- We added back EUR 11.6 million of non-recurring other operating expenses related to the integration of Deutsche Office.
- > We added back EUR 10.0 million of financial expenses due to their non-cash or non-recurring character.
- > We added back EUR 8.1 million of non-cash valuation movements in our financial derivatives.

#### **RECONCILIATION FROM P&L TO FFO**

for the period from January 1 to December 31, 2016

EUR k	IFRS P&L 2016	Adjust- ments	FFO 2016
Revenues	202,663	0	202,663
Income less expenses from passed			
on operating expenses	-204	0	-204
Real estate operating expenses	-23,445	0	-23,445
Net rental income	179,014	0	179,014
Adminstrative expenses	-8,464	678	-7,786
Personnel expenses	-12,683	488	-12,195
Other operating income	5,417	-931	4,486
Other operating expenses	-14,445	11,607	-2,838
Net gain / loss from fair value adjustments on investment property	72,806	-72,806	0
Gain/loss on disposal of investment properties	25,464	-25,464	0
Net operating result	247,109	-86,428	160,681
Net financial result	-50,794	10,042	-40,752
Share of the result of joint venture	5,480	-3,852	1,628
Net loss from fair value adjustments on financial derivatives	-8,101	8,101	0
Pretax income / FFO	193,694	-72,137	121,557
Income tax	-11,318	11,318	0
Consolidated profit for the period	182,376	-60,819	121,557
Minority interest	-5,504	356	-5,148
Consolidated profit for the period (after minorities)	176,872	-60,463	116,410
Maintenance and reletting			-22,226
Adjusted funds from operations (AFFO) 1)			94,184
Number of shares outstanding (k)			153,231
FFO per share (EUR)			0.76
AFFO per share (EUR)			0.61

<sup>&</sup>lt;sup>1)</sup> (A)FFO is not a measure of operating performance or liquidity under generally accepted accounting principles, in particular IFRS, and should not be considered as an alternative to the Company's income or cash-flow measures as determined in accordance with IFRS. Furthermore, no standard definition exists for (A)FFO. Thus, the (A)FFO or measures with similar names as presented by other companies may not necessarily be comparable to the Company's (A)FFO.

**BUSINESS DEVELOPMENT** 

# **CONSOLIDATED STATEMENT OF CASH FLOWS** for the year ended December 31, 2016

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EUR k	2016	2015
1. Cash flows from operating activities		
Consolidated profit / loss for the period	182,376	-111,379
Interest income	-535	-128
Interest expense	51,329	43,461
Result from income taxes	11,318	812
Unrealised valuation movements	-69,947	8,952
Goodwill impairment	0	144,795
Other non-cash income (–) / expenses (+)	494	2,329
Gain (–)/loss (+) on disposal of investment properties	-25,464	-12,654
Depreciation and impairment of fixed assets (+)	678	426
Increase (-) / decrease (+) in trade receivables and other assets not attributed to investing or financing activities	4,202	2,642
Increase (+)/decrease (-) in trade payables and other liabilities not attributed to investing or financing activities	-7,293	1,916
Cash generated from operations	147,158	81,172
Interest received	64	128
Interest paid	-26,695	-35,559
Income taxes paid	-32	-110
Net cash generated from operating activities	120,495	45,631
2. Cash flows from investing activities		
Acquisition of investment properties	-43,740	-78,531
Proceeds from sale of investment properties	426,764	80,698
Payment of transaction cost in relation to the sale of investment properties	-4,771	-1,980
Acquisition of other property, plant and equipment	-499	-142
Proceeds from the equity release of interests in joint ventures	0	12,636
Payments for capital contributions in affiliates	-1,000	0
Payments for investment in financial assets	-34,803	0
Net cash due to business combination	0	116,029
Net cash generated from investing activities	341,951	128,710

EUR k	2016	2015
3. Cash flows from financing activities		
Cash received from cash equity contributions	34,803	102,725
Payments of transaction costs for capital contributions in cash and in kind	0	-2,336
Payments for the acquisition of minority interests	-113	0
Proceeds from the issuing of a 'Schuldschein'	150,000	0
Proceeds from the issue of a corporate bond	500,000	500,000
Payments of dividends	-76,564	-43,470
Payments of the redemption of bonds and borrowings	-1,273,926	-292,512
Payments of transaction costs for taking out loans	-6,817	5,899
Payments for the termination / change of financial derivatives	-2,593	-35,741
Net cash used in/ generated from financing activities	-675,210	222,767
4. Cash and cash equivalents at the end of the period		
Change in cash and cash equivalents (subtotal of 1 to 3)	-212,764	397,108
Cash and cash equivalents at the beginning of the period	460,253	63,145
Cash and cash equivalents at the end of the period thereof restricted: EUR 0 k; previous year: EUR 32,036 k	247,489	460,253

»If interest rates are low a property company should gear up to capture the positive carry between interest rates and real estate yields.«

> »Low interest rates have been driving FFO growth across our industry. The main challenge ahead of us will be to hedge for interest rate increase. The best way to do this is to continue to reduce leverage.«

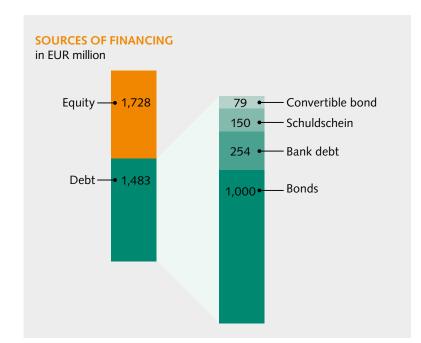
# OUR FINANCING STRATEGY

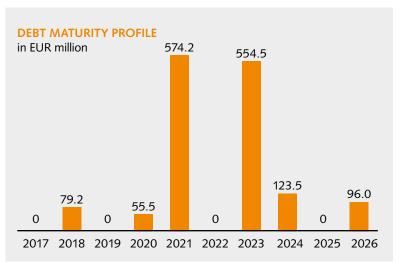
**BUSINESS DEVELOPMENT** 

A real estate company needs a solid balance sheet and access to different sources of financing. Over the past years, we built up a positive reputation in the capital market and positioned alstria as a reliable and solid investment target. Our REIT status clearly helps in this respect because the REIT is a globally established trademark and stands for a solid financing structure. The quality of our balance sheet steadily improved over time, and we remain on our path to further de-lever the our BBB rating by Standard & Poors, we currently have access to differequity, corporate bonds, convertible bonds and bank debt.

# IS A SOLID BALANCE SHEET BENEFICIAL FOR THE SHAREHOLDERS? – WE BELIEVE IT IS. IN 2016 WE...

- company going forward. Based on ... increased the IFRS NAV by 6.7 % to EUR 11.28 our BBB rating by Standard & Poors, per share.
  - ... reduced alstria's net LTV by 840 bps to 40.9%.
- ent sources of financing including ... concluded the refinancing of Deutsche Office by equity, corporate bonds, convertible bonds and bank debt. ... concluded the refinancing of Deutsche Office by the issuance of our second benchmark bond over EUR 500 million.
  - ... reduced the average cash cost of debt to 2.0 % on a corporate level.





#### **CASH COST OF DEBT**

as per December 31, 2016

	Nominal amount (EUR k)	Cost of debt (%)	Average maturity (years)
Bank debt	253.7	1.43	7.0
Bond	1,000.0	2.19	5.3
Schuldschein	150.0	2.11	6.0
Convertible bond	79.2	2.75	1.5
Total	1,482.9	2.04	5.4

56 57

#### **BALANCE SHEET RATIOS FURTHER IMPROVED**

In 2016, we were a net-seller and disposed assets worth EUR 402 million. We used the main part of the proceeds to substantially reduce our bank loans, leading to a significant improvement of our balance sheet quality. Our REIT-equity ratio of 56.7 % clearly exceeds our legal requirement of 45 %, and our net LTV fell to 40.9 % as per December 31, 2016. The average maturity of our financial debt stood at 5.4 years as per December 31, 2016.

#### **BALANCE SHEET RATIOS**

EUR k		2016	2015
Investment properties		2,999,099	3,260,467
Carrying amount of owner occu	pied properties	5,967	4,448
Assets held for sale		14,700	69,143
Equity value of JV	(A)	30,381	23,900
Carrying amount of immovable	assets (B)	3,050,147	3,357,958
Adjustments to fair value of owr occupied properties	ner	2,575	1,382
Fair value of immovable assets	(C)	3,052,722	3,359,340
Cash on balance sheet	(D)	247,489	460,253
IFRS equity	(E)	1,728,438	1,657,664
Interest bearing debt	(F)	1,482,864	2,103,764
G-REIT equity ratio (%)	(E)/(B)	56.7	49.4
Corporate LTV (%)	(F)/(B-A)	49.1	63.1
Corporate Net LTV (%)	(F-D)/(B-A)	40.9	49.3

#### **NET ASSET VALUE PER SHARE GREW BY 6.7%**

Our net asset value per share increased to EUR 11.28 per share in 2016. The revaluation of the property portfolio contributed EUR 0.49 per share and the operating profit more than covered the dividend payment in May 2016.

#### **MOVEMENT IN NET ASSET VALUE (NAV)**

	EUR k	EUR per share
IFRS NAV as per Dec. 31, 2015	1,619,377	10.64
Portfolio revaluation <sup>1)</sup>	76,658	0.50
Profit on disposals	25,464	0.17
Adjusted profit for the year	74,750	0.49
Dividend payment	-76,564	-0.50
Net proceeds from capital increase	11,811	0.08
Share-based remuneration	-3,058	-0.02
IFRS NAV as per Dec. 31, 2016	1,728,438	11.28
EPRA NAV as per Dec. 31, 2016 <sup>2)</sup>	1,827,742	11.31
EPRA NNNAV as per Dec. 31, 2016 <sup>2)</sup>	1,748,101	10.81
<u> </u>	· · · · · · · · · · · · · · · · · · ·	

<sup>1)</sup> Incl. Joint Venture.

#### **OUTLOOK 2017**

Based on the current portfolio, alstria is expecting revenues of EUR 185 million in 2017. The decrease compared to the business year 2016 is due to the disposal of assets. The FFO is expected to amount to EUR 108 million, which represents a FFO margin of 58 %.

**BUSINESS DEVELOPMENT** 

The management report contains statements relating to anticipated future developments. These statements are based on current assessments and are, by their very nature, exposed to risk and uncertainty. Actual developments may differ from those predicted in these statements.

<sup>&</sup>lt;sup>2)</sup> Calculation see Table 5, page 114.

#### **CONSOLIDATED BALANCE SHEET**

as per December 31, 2016

Assets

BUSINESS DEVELOPMENT

EUR k	Dec. 31, 2016	Dec. 31, 2015
Non-current assets		
Investment property	2,999,099	3,260,467
Equity-accounted investments	30,381	23,900
Property, plant and equipment	6,858	5,161
Intangible assets	329	607
Financial assets	34,803	0
Derivatives	109	8,462
Total non-current assets	3,071,579	3,298,597
Current assets		
Trade receivables	7,257	12,578
Accounts receivable from joint ventures	5	0
Income tax receivables	25	226
Other receivables	41,578	9,783
Cash and cash equivalents	247,489	460,253
thereof restricted	0	32,036
Assets held for sale	14,700	69,143
Total current assets	311,054	551,983
Total assets	3,382,633	3,850,580

> For the full consolidated financial statement and notes please see our Annual report 2016 which is available on our website

> www.alstria.com/en/investors

### **Equity and liabilities**

EUR k	Dec. 31, 2016	Dec. 31, 2015
Equity		
Share capital	153,231	152,164
Capital surplus	1,434,812	1,499,477
Hedging reserve	0	-270
Retained earnings	140,395	-31,994
Equity attributable to shareholders	1,728,438	1,619,377
Minorites	0	38,287
Total equity	1,728,438	1,657,664
Non-current liabilities		
Liabilities minority interest	58,458	0
Long-term loans, net of current portion	1,466,521	1,715,590
Derivatives	20,099	23,208
Other provisions	1,313	3,221
Other liabilities	2,808	1,854
Deferred tax liabilities	0	132
Total non-current liabilities	1,549,199	1,744,005
Current liabilities		
Liabilities minority interest	12,966	0
Short-term loans	19,330	376,402
Trade payables	4,584	9,415
Profit participation rights	421	362
Income tax liabilities	20,104	8,687
Other provisions	2,257	1,794
Other current liabilities	45,334	52,251
Total current liabilities	104,996	448,911
Total liabilities	1,654,195	2,192,916
Total equity and liabilities	3,382,633	3,850,580

# **BUSINESS DEVELOPMENT**

# EPRA KEY PERFORMANCE INDICATORS

# **EPRA**

**BUSINESS DEVELOPMENT** 

Performance measure	2016	2015	Definition	Calculation on page	Purpose
EPRA earnings per share (EUR)	0.57	0.42	Earnings from operational activities.	110, Table 6	A key measure of a company's underlying operating results and an indication of the extent to which current dividend payments are supported by earnings.
EPRA NAV per share (EUR)	11.31	10.91	Net Asset Value adjusted to include properties and other investment interests at fair value and to exclude certain items not expected to crystallise in a long-term investment property business model.	110, Table 5	Makes adjustments to IFRS NAV to provide stake- holders with the most relevant information on the fair value of the assets and liabilities within a true real estate investment company with a long-term investment strategy.
EPRA NNNAV per share (EUR)	10.81	10.66	EPRA NAV adjusted to include the fair values of (i) financial instruments, (ii) debt and (iii) deferred taxes.	110, Table 5	Makes adjustments to EPRA NAV to provide stake- holders with the most relevant information on the current fair value of all the assets and liabilities within a real estate company.
EPRA Net initial yield (NIY)	5.0	5.0	Annualised rental income based on the cash rents passing at the balance sheet date, less non-recoverable property operating expenses, divided by the market value of the property, increased with (estimated) purchasers' costs.	108, Table 2	A comparable measure for portfolio valuations.
EPRA 'topped up' NIY (%)	5.4	5.3	This measure incorporates an adjustment to the EPRA NIY in respect of the expiration of rent-free periods (or other unexpired lease incentives such as discounted rent periods and step rents).	108, Table 2	A comparable measure for portfolio valuations.
EPRA vacancy (%)	9.2	11.2	Estimated Market Rental Value (ERV) of vacant space divided by ERV of the whole portfolio.	111, Table 7	A 'pure' (%) measure of investment property space that is vacant, based on ERV.
EPRA cost ratios (%)	A: 20.6 B: 16.6	A: 21.6 B: 22.1	Administrative & operating costs (including [A] & excluding [B] costs of direct vacancy) divided by gross rental income.	111, Table 8	A key measure to enable meaningful measurement of the changes in a company's operating costs.









# ALSTRIA'S SHARE

# **ALSTRIA'S SHARE**

»Has the acquisition of Deutsche Office changed alstria's capital market profile?«

> »The market capitalization has almost doubled, the liquidity of the share has tripled and we substantially broadened our shareholder base.«

### **OUR CAPITAL** MARKET STRATEGY

ALSTRIA'S SHARE

alstria has built up a positive reputation in the capital market over the past years. Our communication with investors, analysts, the press and other interested stakeholders is based on transparency, reliability and continuity. Our disclosure policy on financial and non-financial information meets the highest international standards, and due to our very stable business model, we are able to deliver on our communicated targets.

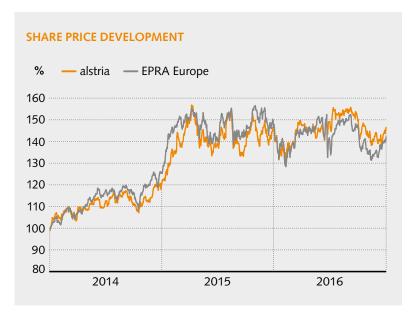
- IN 2016 WE... ... achieved the EPRA Gold Award for best reporting standards and financial communication.
  - ... held more than 250 face-to-face meetings with investors at 20 roadshows and conferences.
  - ... outperformed the EPRA Europe index by 510 bps in 2016.

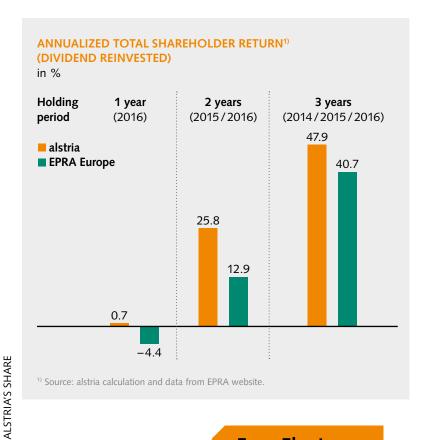
#### **KEY SHARE DATA**

ISIN	DE000A0LD2U1
Symbol	AOX
Market segment	Financial Services
Industry group	Real Estate
Prime sector	Prime Standard, Frankfurt
Indices	FTSE EPRA/NAREIT Global Real Estate Index Series, FTSE EPRA/NAREIT Europe Real Estate Index Series, MDAX, RX REIT Index, GPR 250 Index Series, GPR 250 REIT Index Series
Designated Sponsors	Oddo Seydler Bank

#### TSR 2014-2016: 13.9 %

alstria measures its shareholder value creation by Total Shareholder Return (TRS). The TSR includes the share price performance plus dividends. For the year 2016, alstria's TSR amounted to 0.7 %, as the share price decreased slightly in line with the broad market. As the real estate business requires a long-term view, the multi-year performance is also an important indicator for the attractiveness of our share. Over the past three years (2014-2016), the compound annual TSR was 13.9 % and therefore proves the strength of our business model.





Free-Float 100%

#### SHAREHOLDER STRUCTURE

Following the takeover of Deutsche Office, Oaktree Capital, with 25.4%, became a substantial shareholder in alstria. Over the course of 2016, Oaktree sold its stake in the broad market, bringing alstria's free float to 100% (according to definition of Deutsche Börse). More than 95% of our shares are held by institutional investors, being mainly large pension funds and specialized real estate investors. As of year-end 2016, alstria's top 20 investors held around 60% of the outstanding shares. Geographically, around 30% of alstria's shareholders are located in the United States, while 25% are based in the United Kingdom. Another 15% of our shareholders are based in France, 10% in the Netherlands and 5% each in Switzerland and Germany. The internationalized shareholder structure is related to the REIT status of our company, as the REIT is a globally established trademark for listed real estate companies.

#### **SHARE PRICE**

		Dec. 31, 2016	Dec. 31, 2015
Number of shares	thousand	153,231	152,164
thereof outstanding	thousand	153,231	152,164
Closing price <sup>1)</sup>	EUR	11.91	12.32
Market capitalisation	EUR k	1,824,981	1,874,660
Free float	%	100.0	74.6
		2016	2015
Average daily trading volu	me		
(XETRA)	EUR k	3,729	2,935
Share price: high <sup>1)</sup>	EUR	12.70	13.85
Share price: low <sup>1)</sup>	EUR	10.93	10.55

<sup>1)</sup> Xetra closing share price.

#### **COVERAGE BY ANALYSTS**

The interest of analysts and financial journalists in the development of alstria office REIT-AG remained high in 2016. In total, 16 investment banks and brokers published reports on a regular basis during the year. alstria therefore remained one of the best covered companies in the German MDAX.

#### **INVESTMENT BANKS AND ANALYSTS**

Baader Bank	André Remke
Bankhaus Lampe	Dr. Georg Kanders
Berenberg Bank	Kai Klose
Deutsche Bank	Markus Scheufler
HSBC Trinkaus & Burkardt	Thomas Martin
J. P. Morgan	Tim Leckie
Kempen & Co	Remco Simon
Kepler	Thomas Neuhold
Metzler Equities	Jochen Schmitt
Morgan Stanley	Bianca Riemer
NordLB	Michael Seufert
Société Générale	Marc Mozzi
Solventis	Ulf van Lengerich
UBS	Osmaan Malik
Victoria Partners	Bernd Janssen
Warburg Research	Andreas Pläsier
	-

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#### **INVESTOR RELATIONS ACTIVITIES**

ALSTRIA'S SHARE

In 2016, our investor relations activities continued to focus on informing investors, financial analysts and the business press about alstria's development and its market environment. Management roadshows and participation in numerous investment conferences all around the globe ensured a constant dialogue between the company and its shareholders. Over the course of the year, we had more than 250 meetings with investors and analysts at home and abroad. With respect to the issuance of our two benchmark bonds (volume EUR 500 million each), the debt capital market is also part of our IR activities. In addition to our presence at roadshows and conferences, we carried out a number of site visits to our properties, mainly in Hamburg, Düsseldorf and Frankfurt.

Digital communication with investors has always been key for alstria. Any interested person is invited to listen into a live streaming of alstria's results presentation via the company's website. Relevant information on alstria can be found at any time on our website > www.alstria.com/investors We are also offering the opportunity for a direct chat with alstria via our website in order to make communication between our company and its stakeholders as convenient as possible.



**Boston** 

New York

Chicago









### SUSTAINABLE ENGAGEMENT

»Why is alstria investing in sustainability?«

> »Because it makes sense - it benefits us, it benefits our tenants and additionally we are helping to improve the overall environment. It's a win-win-win situation.«

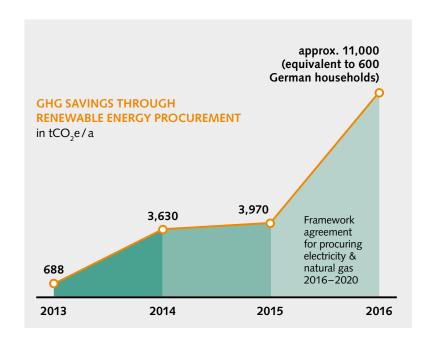
### **OUR SUSTAINABILITY STRATEGY**

SUSTAINABLE ENGAGEMENT

We define sustainability as the actions we take to promote and safeguard the environmental, social and economic interests of our stakeholder groups - including investors, tenants, employees and communities in which we operate – for the long term. Our sustainability approach is embedded in every decision across all levels of the organization. PROFITABLE? Pursuing a path of continuous improvement and innovation is what we believe sustainability is all about. Driving a sustainable portfolio investment has a positive effect on all of our major business areas. This can lead to an increased client demand, reduced speed of obsolesce, reduced vacancy rate, reduced rates of depreciating and lower operational costs. At the same time, delivering buildings in a better performing condition than they were received contributes in reducing their carbon footprint. In addition, more than in any other business, our success is directly linked to the location on which we invest. Thus, we have a vested interest in the strong development of the local community.

## IS SUSTAINABILITY -YES, IT IS. IN 2016 WE...

- .. were sector and country leader for our environmental performance.
- ... centralized the procurement of renewable energy across the whole portfolio and reduced our costs per m<sup>2</sup> by EUR 0.59.
- ... improved our ISO 50001 energy management system.
- ... ran a third-party assurance to our environmental consumption data.



#### **ENVIRONMENTAL PERFORMANCE 2016**

#### **SECTOR & COUNTRY LEADER**

Our consistent endeavor to reduce the carbon footprint of our operations was again recognized by the Carbon Disclosure Project (CDP). We became the leader in the real estate sector in Europe and we were included among the best five companies in Germany.

#### PROCUREMENT OF RENEWABLE ENERGY

Over the course of 2016, we have successfully implemented a framework agreement for centralizing the procurement of renewable energy and carbon neutral gas across our portfolio. This contract covers all landlord shared services of our properties as well as our own corporate offices. Due to this action, we were able to minimize our carbon footprint by approx.11,000 tCO<sub>2</sub>e, which corresponds to powering approx. 600 German households.

#### **ENERGY MANAGEMENT SYSTEM**

In July 2015, we were the first real estate company in Europe to obtain an ISO 50001 certification for our operational processes. In 2016, we continued to apply the ISO 50001 standard to our own offices and hereby determine applicable energy-efficient measures to the whole portfolio.

#### **IMPROVED REPORTING**

We have reported on our non-financial data since 2009. Reporting with transparency is not what we wish for but what we do. In 2016, we decided to run a third-party assurance for all our energy consumption data. The full assurance report can be found in Appendix C of the Sustainability Report 2015/2016 (pages 92-93).

> More detailed information on management

Report 2016.

compensation can be found in the Annual

# MANAGEMENT COMPENSATION SCHEME

TRANSPARENT AND IN-LINE WITH SHAREHOLDERS INTEREST

DEFERRED STOCH COMMANDER THE STATE OF THE ST CASH COMPENSATION

LIXED REMUNERATION

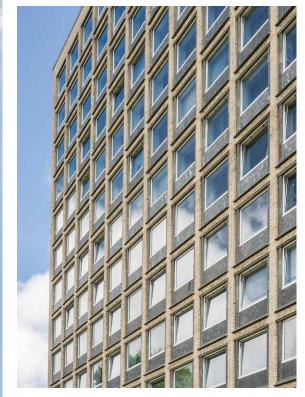
LIXED REMUNERATION **40% FIXED REMUNERATION BASIC SALARY** > All cash 40% LONG. FERMINATION ALLIN AL 20 % SHORT-TERM-INCENTIVE (STI) PERFORMANCE MEASURE **VARIABLE REMUNERATION** > All cash Like-for-like budgeted FFO per share, adjusted by impact of mate-**FFO PER SHARE** rial acquisitions and disposals **COMPONENTS OF** TARGET REMUNERATION **40 % LONG-TERM INCENTIVE (LTI)** PERFORMANCE MEASURE **VARIABLE REMUNERATION** Stock awards (holding period of 4 years) Total shareholder return 75 % Relative total relative to FTSE EPRA/ shareholder return (TSR) 30% SHORT-TERM-INCENTIVE (5TI) NAREIT Developed Europe Index ARIABLE CASH COMPENSATION 25 % Absolute total Absolute total shareholder return shareholder return (TSR) Share ownership guidelines: Investment of three times annual fixed remuneration in company shares.

Company Report 2016

alstria

# **VALUATION**









### VALUATION REPORT

alstria office REIT-AG as at 31 December 2016

The Directors

alstria office REIT-AG Bäckerbreitergang 75 20355 Hamburg Germany

#### Prepared by

Colliers International Valuation UK LLP 50 George Street London W1U 7GA

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EMAIL > chris.fowler-tutt@colliers.com

For the attention of Olivier Elamine and Alexander Dexne

**Dear Sirs** 

**VALUATION REPORTS** 

ALSTRIA OFFICE REIT AG (THE 'COMPANY')
A PORTFOLIO OF 66 PROPERTIES (THE 'PORTFOLIO')
VALUATION DATE: 31 DECEMBER 2016

#### INTRODUCTION

In accordance with the instruction letter dated 17 October 2016, forming *Appendix II* to this report, we have considered the Properties owned by the Company referred to in *Appendix III* to this report, in order to provide you with our opinion of the Fair Value of the Portfolio, as at 31 December 2016. The purpose of this valuation is for use in the Company's balance sheets, debt covenant calculation and inclusion within the Company's financial year end accounts.

This report should be read in conjunction with the individual Property reports prepared by us at the time of each acquisition.

We have pleasure in presenting our report.

#### STATUS OF VALUER AND CONFLICTS OF INTEREST

The Properties have been valued by suitably qualified surveyors who fall within the requirements as to competence as set out in PS 2.3 of the RICS Valuation – Professional Standards (incorporating the International Valuation Standards) January 2014 (the 'Red Book') issued by the Royal Institution of Chartered Surveyors (the 'RICS') and who are valuers registered in accordance with the RICS Valuer Registration Scheme ('VRS'). We confirm that Colliers International complies with the requirements of independence and objectivity under PS 2.4 and that we have no conflict of interest in acting on the Company's behalf in this matter. We confirm that we have undertaken the valuations acting as independent valuers, qualified for the purpose of this instruction.

#### COMPLIANCE WITH RICS VALUATION STANDARDS

We confirm the valuations have been made in accordance with the appropriate sections of the Valuation Standards ('VS') contained within the 'Red Book' prepared by the 'RICS'.

The International Valuation Standards Council ('IVSC') publishes and periodically reviews the International Valuation Standards ('IVS'), which set out internationally accepted, high level valuation principles and definitions. These have been adopted and supplemented by the RICS, and are reflected in Red Book editions. Thus, the RICS considers that a valuation that is undertaken in accordance with the Red Book will also be compliant with IVS.

We confirm that our valuation complies with the requirements of IAS 40 – Investment Property. Where an entity opts to account for investment property using the Fair Value model, IVSC considers that the requirements of the model are met by the Valuer adopting Fair Value.

We further confirm that our methodology complies with IFRS 13 with regards to transaction costs.

#### IFRS 13 states:

The price in the principal (or most advantageous) market used to measure the Market Value of the asset or liability shall not be adjusted for transaction costs. Transaction costs shall be accounted for in accordance with other IFRSs. Transaction costs are not characteristic of an asset or a liability; rather they are specific to a transaction and will differ depending on how an entity enters into a transaction for the asset or liability.

- 1. The standard valuation methodology allows for purchaser's costs to be added to the market value to arrive at a gross market value so that a net return to the purchaser can be calculated. Comparables are analysed in this way so there is uniformity across the market. As such the Fair Value reported reflects the actual price paid and does not include purchase or disposal costs.
- The net yields that are adopted are based upon the net return to the purchaser which includes their costs. This is logical as the purchaser would wish to reflect his total acquisition costs in determining his actual return.
- 3. The example below illustrates the approach:

#### Actual Market Transaction (example)

Tiotaai Tiainot Ilaiisaeti	Actual Market Harisaction (Champio)	
Sale Price	€25,000,000	
Purchaser's costs at 6 %	€1,500,000	
Net passing income	€1,250,000	
Analysed net initial yield	4.72 % Net annual income / (Sale price + purchaser's costs)	

#### Valuation Approach Using Net Initial Yield

Net passing income	€1,250,000
Net initial yield adopted	4.72 % derived from the analysis of market transaction
Capitalisation of net income using Net Initial Yield	€26,500,000
Deduction of purchaser's costs to arrive at Market Value	€25,000,000 Market Value is equivalent to 'unadjusted transaction price in the market' – and is not adjusted for disposal costs.

Our General Assumptions and Definitions form *Appendix I* to this report.

#### **SOURCES OF INFORMATION**

We have relied upon the information provided to us, which is identified, together with the source, in the relevant sections of this report.

Unless stated otherwise, we have assumed that the information provided is accurate and that we have been supplied with all the information that has a material effect upon the value of the individual Properties. Furthermore, we have assumed that any information supplied can, if necessary, be verified. Should any of the information provided be found to be inaccurate or incomplete there could be an unspecified impact upon value.

#### **INSPECTIONS**

All Properties are subject to a full inspection at the time off acquisition and are then subject to a full inspection on a rolling basis as required for the annual year end valuations. Approximately one third of the Portfolio is inspected each year.

The following Properties were inspected in September 2016:

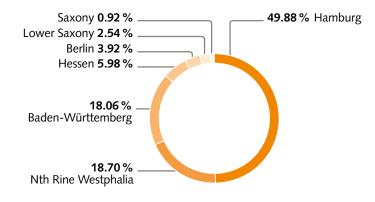
Asset		
Number	Asset	City
2020	Alter Steinweg 4 / Wexstrasse 7	Hamburg
2032	Ernst-Merck-Strasse 9	Hamburg
2033	Garstedter Weg 13	Hamburg
2036	Grindelberg 62-66	Hamburg
2055	Harburger Ring 17	Hamburg
2071	Jagenbergstrasse 1	Neuss
2073	Bäckerbreitergang 73	Hamburg
2074	Bamlerstrasse 1–5	Essen
2075	Darwinstrasse 14–18/Quedlinburger Strasse 2	Berlin
2079	Carl-Reiss-Platz 1–5	Mannheim
2081	Holzhauser Strasse 175–177	Berlin
2085	Gustav-Nachtigal-Strasse 3	Wiesbaden
2086	Carl-Reiß-Platz TG	Mannheim
2088	Gustav-Nachtigal-Strasse 4	Wiesbaden
2089	Nagelsweg 41-45	Hamburg
2092	Doktorweg 2–4/Bismarckstrasse 3	Detmold
2105	Rotebühlstrasse 98–100	Stuttgart
2106	Hamburger Strasse 1–15 (MOT)	Hamburg
2107	Hamburger Strasse 1–15 (MUC)	Hamburg
2115	Hauptstätter Strasse 65–67	Stuttgart
2116	Immermannstrasse 40 / Charlottenstrasse 100	Düsseldorf
2118	Elisabethstrasse 5–11	Düsseldorf

With regard to those Properties that were not inspected, the Company has confirmed to us that since our last inspections there have been no material changes to the physical attributes of the Properties and their surrounding areas that could impact upon their value, other than those that may have been disclosed as part the valuation process. Our Valuation is therefore made on the assumption that this is correct.

#### THE PORTFOLIO AND ITS LOCATION

The Portfolio comprises 66 investment Properties, predominately offices, located throughout Germany. The regional location profile of the Portfolio by Fair Value across Germany by State is illustrated below. It can be seen that the three largest concentrations of investment property are held in the City of Hamburg (49.88 %), North Rhine Westphalia (18.70 %) and Baden-Württemberg (18.06 %). Properties are in the most part located in or close to the business districts of the following cities: Berlin, Düsseldorf, Detmold, Essen, Frankfurt, Hannover, Karlsruhe, Köln, Mannheim, Neu-Isenburg, Neuss, Stuttgart, Wiesbaden and Wuppertal.

#### ALSTRIA OFFICE REIT AG: FAIR VALUE BY FEDERAL STATE



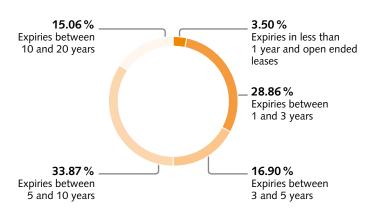
The following four assets have been sold during 2016:

Asset	City
Zellescher Weg 21-25	Dresden
Ludwig-Erhard-Strasse 49	Leipzig
Wandsbeker Chaussee 220	Hamburg
Max-Eyth-Strasse 2	Dortmund
	Zellescher Weg 21–25 Ludwig-Erhard-Strasse 49 Wandsbeker Chaussee 220

#### ALSTRIA OFFICE REIT-AG DECEMBER 2016: GROSS RENT BY LEASE EXPIRY

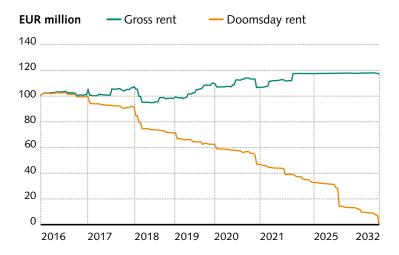
An analysis of the lease expiry terms demonstrates that the majority of the income is secured for the following periods:

Portfolio Lease Expiry Profile	Gross Rent (€)	Percentage %
Expiries in less than 1 year and open ended leases	3,448,524	3.50
Expiries between 1 and 3 years	30,175,068	28.86
Expiries between 3 and 5 years	16,625,124	16.90
Expiries between 5 and 10 years	33,329,484	33.87
Expiries between 10 and 20 years	14,818,944	15.06



VALUATION REPORTS

To illustrate the strength of the income over the life span of the Portfolio the graph shows tenancies in the current income stream pattern until June 2036 with the red line depicting how this would decline if no leases were renewed. The positive aspect of this analysis is that the decline is broadly even with no occurrence of sudden falls albeit that in 2017/18 and June 2026 the decline of gross income is greater than the average.



#### **FLOOR AREAS**

In accordance with the instruction letter we have not measured the Properties and have relied upon the floor areas and car parking stated in the most recent tenancy schedule provided by the Company. Nevertheless, during the course of our inspections we did seek to ensure, where possible, that the areas provided were consistent with the accommodation inspected. We are not aware of any major inconsistencies in this regard but would emphasise that we cannot provide any warranty as to the accuracy of the floor areas provided.

#### **TENURE**

We have been provided with the following reports, which we have had regard to in arriving at our opinions of value:

Title	Date
Due Diligence Report	12 December 2005
Draft Due Diligence Report	26 September 2006
Summary of Major Findings	27 September 2005
Legal Due Diligence Report	26 September 2006
Preliminary Legal and tax Due Diligence Report	28 September 2006
Legal Due Diligence Report	24 October 2006
Legal Due Diligence Report	16 July 2007
Legal Due Diligence Report	31 October 2007
Draft Preliminary Key Issues Report for Legal Due Diligence	14 November 2007
Red Flag List of Legal Due Diligence	14 December 2007
Preliminary Legal Due Diligence Report	1 April 2008
Draft Preliminary Key Issues List	8 December 2010
Draft Preliminary Key Issues List	25 January 2011
Legal Due Diligence Report – third draft	6 June 2011
Preliminary Key Issues List	18 July 2011
Legal Due Diligence Report	12 February 2012
Final Key Issues List	21 May 2013
Due Diligence Report	24 June 2013
Legal Due Diligence Report	16 September 2014
Provisional Due Diligence Report	10 November 2015

The above reports were prepared by the Company's lawyers: Alpers & Stenger, Hogan Lovells, Freshfields Bruckhaus Deringer, and trûon Rechtsanwälte. Our valuations assume that, with the exception of the matters disclosed within the aforementioned reports, there are no unusual, onerous or restrictive covenants in the titles which are likely to affect the value.

#### **LETTINGS**

We have relied upon the letting details contained within the following reports prepared by the Company's lawyers Alpers & Stenger, Hogan Lovells, Freshfields Bruckhaus Deringer, and trûon Rechtsanwälte:

Title	Date
Due Diligence Report	12 December 2005
Draft Due Diligence Report	26 September 2006
Summary of Major Findings	27 September 2005
Legal Due Diligence Report	26 September 2006
Preliminary Legal and tax Due Diligence Report	28 September 2006
Legal Due Diligence Report	24 October 2006
Legal Due Diligence Report	16 July 2007
Legal Due Diligence Report	31 October 2007
Draft Preliminary Key Issues Report for Legal Due Diligence	14 November 2007
Red Flag List of Legal Due Diligence	14 December 2007
Preliminary Legal Due Diligence Report	1 April 2008
Draft Preliminary Key Issues List	8 December 2010
Draft Preliminary Key Issues List	25 January 2011
Legal Due Diligence Report – third draft	6 June 2011
Preliminary Key Issues List	18 July 2011
Legal Due Diligence Report	12 February 2012
Final Key Issues List	21 May 2013
Due Diligence Report	24 June 2013
Legal Due Diligence Report	16 September 2014
Provisional Due Diligence Report	10 November 2015

VALUATION REPORTS

In circumstances where there have been tenant changes we have relied solely upon the summary letting details provided by the Company. We have assumed all tenant information provided to be accurate, up-to-date and complete.

#### **RENT ROLL**

We have been provided with rent rolls effective as at 31 December 2016 which we have relied upon in arriving at our opinions of Fair Value. We have assumed all information provided to be accurate, up-to-date and complete.

With regard to the two assets where the Company has offices:

> 2073: Bäckerbreitergang 75, Hamburg, and

> 2118: Elisabethstrasse 5–11, Düsseldorf

we have agreed to make the Special Assumption that the Company occupy the accommodation on a typical commercial Fach und Dach lease for a term of 5 year commencing on the valuation date, and are paying a Market Rent. This Special Assumption is made on the basis that the Company undertakes to enter such a lease should either of these Properties be sold.

#### CONDITION

VALUATION REPORTS

We have not carried out building surveys of the Properties and neither have we tested the drainage or service installations in the buildings as this was outside the scope of our instructions. If there is significant capital expenditure required on a Property this sum will have been identified from either the technical due diligence reports referred to below or notified to us by the Company, and deducted from the value reported. At an aggregate level we have made a total CAPEX deduction for identified works in the sum of €69,482,400 in our valuation. This sum is allocated for the period 2017 to 2019 and includes €25,100,000 and €16,150,000 for major redevelopment works at Am Wehrhahn 33, Düsseldorf and Bieberhaus, Ernst-Merck-Str. 9, Hamburg respectively.

We have been provided with the following reports prepared on the Company's behalf by URS Deutschland GmbH (URS):

Title	Date
Technical Due Diligence Report	19 December 2005
Technical and Environmental Due Diligence Assessment	25 August 2006
Intermediate Environmental Bullet Point Report	9 October 2006
Structural Property Survey	19 October 2006
Technical Due Diligence Report	29 December 2006
Technical and Environmental Due Diligence Assessment Revised Final Report	7 November 2007
Technical and Environmental Due Diligence Assessment	13 November 2007
Technical and Environmental Due Diligence Assessment Reports	21 December 2007
Technical and Environmental Due Diligence Assessments	22 December 2007
Technical and Environmental Due Diligence Assessments	31 August 2010

Additionally, we have been provided with the following reports, prepared on behalf of the Company, either by ARGOS Projektmanagement GmbH, Arcadis, Valteq or Drees & Sommer:

Title	Date
Technical Due Diligence Assessment	1 April 2008
Technical and Environmental Due Diligence Draft Report	28 July 2011
Quick Check – Technical Due Diligence Report	2 April 2011
Technical Due Diligence Quick Check Report	5 April 2011
Technical Due Diligence Schedule	6 April 2011
Technical Due Diligence Schedule	7 April 2011
Technical Due Diligence Report (Red-Flag-DD)	12,13 & 14 February 2012
Technical Due Diligence Report (Red Flag Report)	24 April 2013
Technical Due Diligence Report	26 June 2013
Technical Due Diligence Report	28 July 2013
Technical Due Diligence Report	4 September 2014
Technical Due Diligence Report	23 November 2014

#### **ENVIRONMENTAL MATTERS**

We have been provided with the following reports, prepared on the Company's behalf by URS Deutschland GmbH (URS), which we have relied upon in arriving at our opinions of value:

Title	Date
Technical Due Diligence Report	19 December 2005
Technical and Environmental Due Diligence Assessment	25 August 2006
Intermediate Environmental Bullet Point Report	9 October 2006
Structural Property Survey	19 October 2006
Technical Due Diligence Report	29 December 2006
Technical and Environmental Due Diligence Assessment Revised Final Report	7 November 2007
Technical and Environmental Due Diligence Assessment	13 November 2007
Technical and Environmental Due Diligence Assessment Reports	21 December 2007
Technical and Environmental Due Diligence Assessments	22 December 2007
Technical and Environmental Due Diligence Assessments	31 August 2010

Additionally, we have been provided with the following reports, prepared on behalf of the Company, either by ARGOS Projektmanagement GmbH, Arcadis, DEKRA or Drees & Sommer:

Title	Date
Technical Due Diligence Assessment	1 April 2008
Technical and Environmental Due Diligence Draft Report	28 July 2011
Quick Check – Technical Due Diligence Report	2 April 2011
Technical Due Diligence Quick Check Report	5 April 2011
Technical Due Diligence Schedule	6 April 2011
Technical Due Diligence Schedule	7 April 2011
Technical Due Diligence Report (Red-Flag-DD)	12,13 & 14 February 2012
Environmental Due Diligence, Phase I	23 August 2012

#### **TOWN PLANNING**

VALUATION REPORTS

Upon acquisition the following due diligence reports were reviewed. We have not made any formal searches or enquiries in respect of the Properties and are, therefore, unable to accept any responsibility in this connection. However, as and when required we will undertake informal enquiries of the local planning authority.

Title	Date
Due Diligence Report	12 December 2005
Draft Due Diligence Report	26 September 2006
Summary of Major Findings	27 September 2005
Legal Due Diligence Report	26 September 2006
Preliminary Legal and tax Due Diligence Report	28 September 2006
Legal Due Diligence Report	24 October 2006
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Draft Preliminary Key Issues List	25 January 2011
Legal Due Diligence Report – third draft	6 June 2011
Preliminary Key Issues List	18 July 2011
Legal Due Diligence Report	12 February 2012
Final Key Issue List	21 May 2013
Due Diligence Report	24 June 2013
Legal Due Diligence Report	16 September 2014
Provisional Due Diligence Report	10 November 2015

The above were prepared by the Company's lawyers, Alpers & Stenger, Hogan Lovells, Freshfields Bruckhaus Deringer, and trûon Rechtsanwälte for formal search information, town planning and permit issues and we have had regard to this information in arriving at our opinions of Fair Value.

#### MARKET APPROACH

In preparing our valuations we have taken into account market trends in the respective localities and except where you have advised us to the contrary, or our other enquiries have alerted us to this, we have assumed that there have been no material changes to any of the Properties or their surroundings that might have a material effect on value, since the time of our last inspection.

In arriving at our opinions of Fair Value we have had regard to comparable investment transactions in determining the net initial yield and equivalent yield which we have adopted in capitalising the current income stream. Where Properties have less than 5 years of term certain left we have adopted income void periods which range from 6 to 24 months, depending upon the type of property, prior to re-letting.

In respect of indefinite leases where you have advised that tenants are 'holding over' we have assumed a further year of income followed by a suitable void period.

For certain large Properties we have adopted a structural void ranging from 5 % to 10 %, depending on the vacancy rate at the date of valuation. Generally, across the portfolio we have adopted an income void period of 3 to 6 months for car parking.

In addition, where appropriate, we have allowed for capital expenditure either to undertake works necessary to re-let Properties at the end of the lease or deal with extraordinary items of disrepair that are the responsibility of the lessor.

We are of the opinion that the Portfolio as a whole or each of its individual assets would appeal to a wide range of national purchasers including funds, property companies and institutions. It would also be of interest to overseas investors attracted by a combination of long dated high quality income and Properties with the opportunity to add value through active asset management. We consider that demand for the Portfolio would be strong.

#### FREE AND HANSEATIC CITY OF HAMBURG INDEXED RENT

We are informed by the Company that 18 Free and Hanseatic City of Hamburg lease contracts from 2006 contain a provision whereby the indexation of rent can be tested biannually to determine whether CPI has risen by at least 5 points (index 2000 = 100) compared to the previous indexation year.

We have been advised by the Company that the indexation threshold will be met in 2017. Consequently, the current rent for FHH within these properties will increase by 6.7 % with effect from 1 April 2018.

To reflect the added value attributable to the indexation we have agreed with the Company to adopt the assumption that the majority of vendors would top up the day one income of the relevant property for a period of 15 months so as to make the yield profile more reflective of the forecasted cashflow. Therefore, our valuation model allows for a day one CAPEX cost equal to the difference between the actual passing rent and the indexed rent, which in aggregate total amounts to €1,886,667.

#### The 18 Properties are as follows:

Asset No	Asset	City		
2020	Alter Steinweg 4/Wexstrasse 7	Hamburg		
2021	Drehbahn 36	Hamburg		
2023	Steinstrasse 10	Hamburg		
2024	Alte Koenigstrasse 29–39	Hamburg		
2027	Basselweg 73	Hamburg		
2029	Buxtehuder Strasse 9, 9a, 11, 11a	Hamburg		
2033	Garstedter Weg 13	Hamburg		
2036	Grindelberg 62-66	Hamburg		
2037	Hammer Steindamm 129	Hamburg		
2038	Herthastrasse 20	Hamburg		
2039	Johanniswall 4	Hamburg		
2041	Kattunbleiche 19	Hamburg		
2044	Ludwig-Rosenberg-Ring 41	Hamburg		
2045	Max-Brauer-Allee 89-91	Hamburg		
2046	Oejendorfer Weg 9–11	Hamburg		
2050	Rahlstedter Strasse 151–157	Hamburg		
2053	Steinstrasse 5–7	Hamburg		
2062	Grosse Bleichen 23–27	Hamburg		

#### **NON-RECOVERABLE EXPENSES**

In the absence of actual costings, when arriving at our opinion of value, we have made a total deduction of 5 % from the Market Rent to allow for non-recoverable costs. We are assured by the Company that this amount is consistent with the sums that they are incurring in the management of these properties. Such costs relate to items which cannot be recovered from the tenant and generally includes the expense of maintaining and repairing all structural components of the property and associated access roads, as well as being financially responsible for maintenance and repair items and management expenses etc. However, it does not include tenant improvement measures that have been taken into consideration. Moreover, for the purposes of this valuation we have been provided with updated planned CAPEX details by the Company which we have deducted from our valuation on the basis of a day one deduction.

#### **PURCHASER'S COSTS**

This comprises the relevant federal state Real Estate Transfer Tax ranging between 3.5 % and 6.5 %, together with a total of 1.5 % agent's fee and legal fee. In practice for the larger Properties brokers would be prepared to accept a lower fee than that adopted by us in our valuation models. Nevertheless, given the practical difficulties of determining the appropriate fee on a property by property basis we consider that this is a prudent approach to assessing purchaser's costs. The only exception to this approach is in relation to the Daimler HQ investment property in Stuttgart. The high value of this asset means that on a sale we are satisfied that combined agents and lawyers' fees would be less than 1.5 %.

#### **MARKET RENT**

In preparing our valuations we have made an analysis of the Market Rent of the Properties and compared it to the passing rent. Any difference between the Market Rent and the passing rent has been taken into consideration in our valuations.

#### **FAIR VALUE**

We are of the opinion that the aggregate Fair Value, as at 31 December 2016, of these 66 investment Properties is €1,812,530,000 (One billion eight hundred and twelve million five hundred and thirty thousand Euros). The aggregate net yields are as follows:

Yield	%	
Initial	4.63	
Equivalent	5.36	
Reversion (Dec. 2022)	5.56	

VALUATION REPORTS

We confirm that all of the foregoing opinions of value reflect current real estate transfer taxes which range between 3.5 % and 6.5 % according to the State in which the individual Properties are situated.

The aggregate Value of the Portfolio is the sum of the individual Fair Values. This aggregate figure makes no allowance for any effect that placing the whole Portfolio on the market may have on the overall realisation. The fair value of the Portfolio sold as in a single transaction would not necessarily be the same as the aggregate figure reported.

A schedule of Fair Values for each Property forms *Appendix III* to this report.

VALUATION REPORTS

#### **DISCLOSURES**

In accordance with UK Valuation Standard 4.3 we confirm the following:

- i. Colliers International has valued this Portfolio since 2006.
- ii. The total fees earned in the latest financial year from the Company amounted to substantially less than 5 % of our Company turnover.
- iii. We are not aware of any non-valuation fee earning work being undertaken by Colliers International for the Company.

#### LIABILITY AND PUBLICATION

This report is private and confidential and for the sole use of alstria office REIT-AG for publication in its reports and accounts.

We do not accept any responsibility to any third party for the whole or any part of its contents.

Neither the whole nor any part of this valuation or any reference thereto may be included within any published document, circular or statement or disclosed in anyway without our prior written consent to the form and context in which it may appear. In breach of this condition, no responsibility can be accepted to third parties for the comments or advice contained in this report.

For the avoidance of doubt, this report is provided by Colliers International Valuation UK LLP and no partner, member or employee assumes any individual responsibility for it nor shall owe a duty of care in respect of it.

Colliers International has relied upon property data supplied by the Company which we assume to be true and accurate. Colliers International takes no responsibility for inaccurate Company supplied data and subsequent conclusions related to such data.

Yours faithfully

Christopher J Fowler-Tutt BSc MRICS Director RICS Registered Valuer Colliers International Valuation UK LLP

Adrian Camp BSc (Hons) MRICS Director RICS Registered Valuer Colliers International Valuation UK LLP

# EXCERPT FROM THE VALUATION REPORT\*

#### alstria office Prime Portfolio

Valuation date: 31 December 2016

**Instruction Party** 

alstria office Prime Portfolio GmbH & Co. KG Bäckerbreitergang 75 20355 Hamburg Germany Prepared by

CBRE GmbH Bockenheimer Landstrasse 24 60323 Frankfurt am Main Germany

Zentrale > +49 (0) 69 170077-0 FAX > +49 (0) 69 170077-73

#### PART I - OPINION OF VALUE

#### **INSTRUCTION/PROPERTIES**

CBRE GmbH ('CBRE') has been appointed to undertake a valuation of 40 commercial properties of alstria office Prime Portfolio GmbH & Co. KG. CBRE prepared a report (the 'Report') in German.

#### **PURPOSE OF VALUATION**

We acknowledge that our Report will be used by the Principal as one of many sources to determine the value of the subject properties for internal purposes.

#### **ADDRESSEE**

VALUATION REPORTS

This valuation statement is addressed to and may be relied upon by: alstria office Prime Portfolio GmbH & Co. KG
Bäckerbreitergang 75
20355 Hamburg
Germany

#### **RELIANCE/DISCLOSURE**

A copy of the valuation report may be disclosed without liability to the auditors of the Principle on a non-reliance basis.

#### **PUBLICATION**

Subject to the other terms of this instruction, neither the whole nor any part of our report nor any references thereto may be included in any published document, circular or statement nor published in any way without our prior written approval of the form and context in which it will appear.

#### **DATE OF INSPECTION**

The properties were inspected for the purpose of the valuation as at 31 December 2015. Each component of the portfolio was inspected (dated between 2 September and 22 October 2015) if possible, both, externally and internally (on the basis of an adequate sample of rooms which it is assumed were typical of the remainder).

#### **PROPERTIES**

Please refer to Appendix B 'Valuation Overview' for a complete list of all subject properties.

#### **DATE OF VALUATION**

31 December 2016

#### **MARKET VALUE (ROUNDED)**

On the assumption that there are no unusual factors of which we are unaware and on the basis of the comments and assumptions specified in this report, CBRE is of the opinion that, as at the date of valuation, 31 December 2016, the Market Value of the respective freehold interest in the subject properties, rounded on asset-to-asset basis, is:

#### 1.307.610.000 EUR

(One Billion Three Hundred and Seven Million Six Hundred and Ten Thousand EUR)

We have valued the Properties individually and no account has been taken of any discount or premium that may be negotiated in the market if all or part of the portfolio was to be marketed simultaneously, either in lots or as a whole.

Please refer to Part III of the Valuation Report and Appendix B 'Valuation Overview' for further details on a valuation unit basis.

#### **MARKET INSTABILITY**

In accordance with valuation practice guidance – applications VPGA 9 of the RICS Valuation Standards, we would draw your attention to the following comment regarding current market conditions.

Going forward, we would draw your attention to the fact that the current volatility in the global financial system has created a significant degree of turbulence in commercial real estate markets across the world. Furthermore, the lack of liquidity in the capital markets means that it may be very difficult to achieve a sale of property assets in the short-term.

We would therefore recommend that the situation and the valuations are kept under regular review, and that specific marketing advice is obtained should you wish to effect a disposal.

<sup>\*</sup>The excerpt from the valuation report at hand solely serves informative purposes and excludes any liability. A comprehensive derivation and justification of the market values and the valuation assumptions upon which the values are based can only occur in combination with the complete valuation report.

#### **COMPLIANCE WITH VALUATION STANDARDS**

This valuation has been prepared in accordance with the RICS Valuation – Professional Standards, Ninth Edition (Red Book), published by the Royal Institution of Chartered Surveyors January 2014. The property details on which each valuation is based are as set out in this report.

We confirm that we have sufficient current local and national knowledge of the particular property market involved and have the skills and understanding to undertake the valuation(s) competently.

#### **CAPITAL VALUES**

The property has been valued to 'Market Value' in accordance with VPS 4 of the Red Book (Ninth Edition) which is defined as:

'The estimated amount for which an asset or liability should exchange on the valuation date between a willing buyer and a willing seller in an arm's length transaction after proper marketing and where the parties had each acted knowledgeably, prudently and without compulsion'.

#### **CURRENCY**

VALUATION REPORTS

The reporting currency is EUR.

#### **SOURCES OF INFORMATION**

This valuation has been substantially and mainly based upon the information and documents supplied to us by the Principal or third parties instructed by the Principal as well as our inspections of the properties. Please refer to Appendix D 'Sources of Information' for a sample overview of the data rooms, to which CBRE has been provided access to for each property. Additional information were obtained during the Q&A process. All conclusions made by CBRE as regards the condition and the actual characteristics of the land and buildings have been based exclusively on our inspection of the subject properties and on the documents and information provided.

#### **Documents and Information provided**

CBRE has assumed that it was provided with all information and documents that were relevant to CBRE in carrying out this appraisal report. We have assumed that the information and documentation had unrestricted validity and relevance as at the date of valuation. We have not checked the relevant documents and information with respect to the above-mentioned issues.

#### Inspection

CBRE had access to the subject properties in order to carry out the inspection. We have not carried out any building surveys. The properties have not been measured as part of CBRE's inspection nor have the services or other installations been tested. All of CBRE's conclusions resulting from the inspection are based purely on visual investigations without any assertion as to their completeness.

Investigations that might cause damage to the subject properties have not been carried out. Statements about parts of the structure or materials that are covered or otherwise inaccessible are based on the information or documents provided or on assumptions. In particular, structural surveys and technical investigations of any defects or damage of the properties, which may exist, have not been carried out.

#### Deleterious Material etc.

Since no information to the contrary has been brought to our attention, we have assumed that there are no building materials or structures and no characteristics of the site that could endanger or have a deleterious effect on either the fitness of the subject properties for its purpose or the health of its occupiers and users. Common examples include high alumina cement concrete, calcium chloride, asbestos and wood wool as permanent shuttering.

#### **Site Conditions**

We did not carry out investigations on site in order to determine the suitability of ground conditions and services, nor did we undertake environmental, archaeological, or geotechnical surveys. Unless notified to the contrary, our valuations were carried out on the basis that these aspects are satisfactory and also that the site is clear of underground mineral or other workings, methane gas, or other noxious substances.

In the case of a property which may have redevelopment potential, we have assumed that the site has load bearing capacity suitable for the anticipated form of redevelopment without the need for additional and expensive foundations or drainage systems.

Furthermore, we have assumed in such circumstances that no unusual costs will be incurring in the demolition and removal of any existing structure on the property.

#### **Environmental Contamination**

Since no information to the contrary has been brought to our attention, we have assumed that the subject properties are not contaminated and that no contaminative or potentially contaminative use is, or has ever been, carried out at the properties. Since no information to the contrary has been brought to our attention, we are not aware of any environmental audit or other environmental investigations or soil surveys which may have been carried out on the properties and which may draw attention to any contamination or the possibility of any such contamination.

As we had not been specifically instructed, we have not undertaken any investigation into the past or present uses of either the properties or any adjoining or nearby land, to establish whether there is any potential for contamination from these uses and assume that none exists.

Should it, however, be subsequently established that such contamination exists at the properties or on any adjoining land or that any premises have been or are being put to contaminative use, this may have a detrimental effect on the value reported.

#### Legal Requirements/

#### Consents and Authorisation for the Use of the Property

An investigation of the compliance of the properties with legal requirements (including (permanent) planning consent, building permit, acceptance, restrictions, building, fire, health and safety regulations etc.) or with any existing private-law provisions or agreements relating to the existence and use of the site and building has not been carried out.

In preparing our valuations, we have assumed that all necessary consents and authorisations for the use of the properties and the processes carried out at the properties are in existence, will continue to subsist and are not subject to any onerous conditions.

#### Taxes, Contributions, Charges

Since no information to the contrary has been brought to our attention, we have assumed that all public taxes, contributions, charges etc. which could have an effect on value will have been levied and paid as at the date of valuation.

#### **Insurance Policy**

Since no information to the contrary has been brought to our attention, we have assumed that the subject properties are covered by a valid insurance policy that is adequate both in terms of the sum assured and the types of potential loss covered.

#### Statements by Public Officials

In accordance with established legal practice, we have not regarded statements by public officials, particularly regarding factual information, as binding. We do not assume any liability for the application of any such statements or information in the subject appraisal report.

#### Assumptions regarding the Future

For the purpose of determining the Market Value of the subject properties, we have assumed that the existing business will continue (as regards both manner and extent of usage of the subject properties) for the remainder of the useful life determined for the buildings, or that comparable businesses would be available to take over the use of the subject properties. Where there is high voltage electricity supply apparatus within close proximity to the properties, unless, otherwise stated, we have not taken into account any likely effect on future marketability and value due to any change in public perception of the health implications.

#### **Tenants**

**VALUATION REPORTS** 

No investigations have been carried out concerning either the status of payments of any contractually agreed rent or ground rent at the date of valuation, or of the creditworthiness of any tenant(s). Since no information to the contrary has been brought to our attention, we have assumed that there are no outstanding rental payments and that there are no reservations concerning the creditworthiness of any of the tenants.

#### Pending Litigation, Legal Restrictions (Easements on Real Estate, Rent Regulation etc.)

Since no information to the contrary has been brought to our attention, we have assumed that the properties are free from any pending litigation, that the ownership is unencumbered and that there are no other legal restrictions such as easements on real estate, rent regulations, restrictive covenants in leases or other outgoings which might adversely affect value.

#### Subsidies

Since no information to the contrary has been brought to our attention, we have assumed that there are no circumstances related to subsidies or grants that might influence the value of the properties.

#### Important

Should any of the information or assumptions on which the valuation is based be subsequently found incorrect or incomplete, our calculations may need to be amended and the valuation figure may also be incorrect and should be re-evaluated. We therefore cannot accept any liability for the correctness of this assessment or for any loss or damage resulting there from.

#### **VERIFICATION**

We recommend that before any financial transaction is entered into based upon these valuations, you obtain verification of the information contained within our valuation statement and the validity of the assumptions we have adopted.

We would advise you that whilst we have valued the properties reflecting current market conditions, there are certain risks, which may be or may become uninsurable. Before undertaking any financial transaction based upon this valuation, you should satisfy yourselves as to the current insurance cover and the risks that may be involved should an uninsured loss occur.

#### **CONFLICT OF INTEREST**

We hereby confirm that we have no existing potential conflict of interest in providing the valuation report, either with the Principal or with the properties.

Furthermore, we confirm that we will not benefit (other than from receipt of the valuation fee) from this valuation instruction.

#### **INSURANCE AND LIABILITY**

The liability of CBRE, of a legal representative or an agent is restricted to gross negligence and willful intent.

The liability restriction referred to in the first paragraph shall not apply, if and as far as product liability claims are present, if the existence of a defect has been maliciously concealed, if a guarantee has been assumed and/or in case of a personal injury, death or damage to personal health. The liability restriction referred to in the first paragraph shall not apply in cases of negligence, if and as far as the damage is covered by an insurance of CBRE. However, in this case, the liability of CBRE shall be limited to a maximum amount of EUR 20,000,000.00.

The liability restriction referred to in the first paragraph shall not be applicable in cases of negligence, if essential Contractual obligations (so-called 'cardinal duties', the satisfaction of which enables the proper execution of the Contract at all and on which the Client relies and may as a rule rely on its compliance) have been violated. However, the liability for essential Contractual obligations is limited to the reimbursement of the foreseeable, typically occurring damages. In this case, the liability of CBRE is limited to a maximum amount of EUR 20,000,000.00.

#### **ASSIGNATION OF RIGHTS**

The addressees of the agreement, based upon which this report has been prepared, shall not be entitled to assign their rights under the agreement – in total or in part – to any third party or parties, unless it was explicitly specified otherwise in the agreement.

#### PLACE OF PERFORMANCE AND JURISDICTION

The agreement, on which the preparation of this report is based, is governed by and construed in accordance with the laws of Germany. In the event that there is any conflict between the English legal meaning and the German legal meaning of this Contract or any part hereof, the German legal meaning shall prevail. The place of performance and jurisdiction for disputes arising from this contractual relationship shall be Frankfurt am Main, Germany.

#### **LEGAL NOTICE**

VALUATION REPORTS

This valuation report (the 'Report') has been prepared by CBRE Valuation ('CBRE') exclusively for alstria office Prime Portfolio GmbH & Co. KG, Bäckerbreitergang 75, 20355 Hamburg (the 'Client') in accordance with the terms of the instruction letter dated 17 October 2016 ('the Instruction'). The Report is confidential and it must not be disclosed to any person other than the Client without CBRE's prior written consent. CBRE has provided this report on the understanding that it will only be seen and used by the Client and no other person is entitled to rely upon it, unless CBRE has expressly agreed in writing. Where CBRE has expressly agreed that a person other than the Client can rely upon the report then CBRE shall have no greater liability to any party relying on this report than it would have had if such party had been named as a joint client under the Instruction.

CBRE's maximum aggregate liability to all parties, howsoever arising under, in connection with or pursuant to reliance upon this Report, and whether in contract, tort, negligence or otherwise shall not exceed the lower of: EUR 20 million (Fifteen million Euro); and CBRE shall not be liable for any indirect, special or consequential loss or damage howsoever caused, whether in contract, tort, negligence or otherwise, arising from or in connection with this Report. Nothing in this Report shall exclude liability which cannot be excluded by law.

# PART II, APPENDIX A – VALUATION APROACH AND VALUATION ASSUMPTION

#### 1 VALUATION APPROACH

#### 1.1 H&T (Hardcore & Top Slice)

In determining the market value for residential properties we have applied the Hardcore and Top Slice Method (H&T). Using the H&T method, the cash flows from the property are divided into two blocks with the cash flow of each block being calculated individually and being summed up subsequently.

The H&T method is a static calculation approach which makes no explicit reflection of rental growth: the effects of rental growth and potential changes in other market and financial factors are implicit in the yield, which is normally obtained from the analysis of comparable transactions. Hardcore considers the cash flow as at the date of valuation until the expiry of the existing lease and therefore considers the contractual rents. Management and maintenance costs as well as other unrecoverable costs of the owner are deducted from the current achievable gross annual yield (Gross Income). The remaining Net Income is capitalized by the annuity factor.

Top slice marks the second phase from the beginning of reletting, if required under consideration of an appropriate vacancy period. The calculation of cash flows is based on the estimated market rent. The costs of any outstanding repairs ('deferred maintenance') or other capital costs that would be immediately incurred are deducted from the total capital value. Future capital costs (e.g. renovation or refurbishment before renewed letting) are estimated and discounted for an appropriate period before being deducted.

After the deduction of the purchaser's costs (real property transfer tax, notary and agent costs) and immediately required capital expenditure, the result is the Net Value.

#### 1.2 Market Value

The properties have been valued to 'Market Value' in accordance with VPS 4 of the Red Book which is defined as:

'The estimated amount for which an asset or liability should exchange on the valuation date between a willing buyer and a willing seller in an arm's length transaction after proper marketing and where the parties had each acted knowledgeably, prudently and without compulsion'.

No allowances have been made for any expenses of realisation nor for taxation, which might arise in the event of a disposal.

No account has been taken of any inter-company leases or arrangements, or of any mortgages, debentures or other charges.

#### 1.3 Rental Values

Rental values indicated in this report are those which have been adopted by us as appropriate in assessing the letting potential of the properties, subject to market conditions that are either current or expected in the short term. They are mainly based on recent lease agreements within the properties, our experience of the markets and our knowledge of actual comparable market activity.

#### **2 GENERAL VALUATION ASSUMPTIONS**

#### 2.1 The Property

Landlord's fixtures such as lifts, escalators, central heating and other normal service installations have been treated as an integral part of the building and are included within our valuations.

Tenant-specific process plant and machinery, tenants' fixtures and specialist trade fittings have been excluded from our valuations.

#### 2.2 Repair and Condition

In the absence of any information to the contrary, we have assumed that:

- > there are no abnormal ground conditions, nor archaeological remains, present which might adversely affect the current or future occupation, development or value of the properties;
- > the properties are free from rot, infestation, structural or latent defect;
- > no currently known deleterious or hazardous materials or suspect techniques, including but not limited to Composite Panelling, have been used in the construction of, or subsequent alterations or additions to, the properties.

#### 2.3 Environmental Matters

**VALUATION REPORTS** 

In accordance with our instruction we have assumed that the subject properties are not contaminated and that no contaminative or potentially contaminative use is, or has ever been, carried out at the properties. In the absence of any information to the contrary, we have assumed that:

- > the Property is not contaminated and is not adversely affected by any existing or proposed environmental law,
- > all uses and any processes which are carried out on the Property which are regulated by environmental legislation are properly licensed by the appropriate authorities.

Since no information to the contrary has been brought to our attention, we are not aware of any environmental audit or other environmental investigations or soil surveys which may have been carried out on the properties and which may draw attention to any contamination or the possibility of any such contamination.

Neither have we undertaken any investigations into the past or present uses of either the properties or any adjoining or nearby land, to establish whether there is any potential for contamination from these uses and assume that none exists.

We have otherwise had regard to the age and apparent general condition of the Property. Comments made in the property details do not purport to express an opinion about, or advise upon, the condition of uninspected parts and should not be taken as making an implied representation or statement about such parts.

#### 2.4 Floor Areas

For the purpose of our valuation we have not measured the properties but have relied on the floor areas as state in the tenancy lists as well as the schedules of area that were provided to us within by the Principal.

#### 2.5 Title, Tenure, Planning and Lettings

Unless stated otherwise within this report, and in the absence of any information to the contrary, we have assumed that

- > the properties possess a good and marketable title free from any onerous or hampering restrictions or conditions.
- > all buildings have been erected either prior to planning control, or in accordance with planning permissions, and have the benefit of permanent planning consents or existing use rights for their current use.
- > the properties are not adversely affected by town planning or road proposals.
- > all buildings comply with all statutory and local authority requirements including building, fire and health and safety regulations.
- > there are no user restrictions or other restrictive covenants in leases which would adversely affect value.
- > vacant possession can be given of all accommodation which is unlet or is let on a service occupancy.

We have not conducted credit enquiries on the financial status of any tenants. We have, however, reflected our general understanding of purchasers' likely perceptions of the financial status of commercial tenants and made an allowance for the risk of default, depending on the size and sector of the tenants, in the estimated market rent.

#### 2.6 Infrastructure & Services

It is assumed that all the sites are serviced within the meaning of paragraph 123 of the German statutory building code (Baugesetzbuch § 123) i.e. that they are connected to the road system, service mains (water, electricity, gas and district heat) and sewers (for both waste and surface water) and that refuse collection was provided.

#### 2.7 Taxes, Insurance

In undertaking our valuation, we have assumed that

- > all public taxes, contributions, charges etc. which could have an effect on value will have been levied and paid as at the date of valuation.
- > the subject properties are covered by a valid insurance policy that is adequate both in terms of the sum assured and the types of potential loss covered.

Other expenditure or tax consequences that may occur when the transaction is completed or upon resalewere not considered by us.

#### 2.8 VAT

In the case of the subject properties there are leases to tenants that do not pay VAT to the landlord. As a result, the input tax on the costs associated with the turnover, such as capital expenditure, non-transferable ancillary costs, management costs and letting fees cannot be deducted. These costs have therefore been reflected as gross costs for the purposes of this valuation. In doing so, the current VAT rate of 19 % has been adopted. Depending on the type of use, on re-letting it has mainly been assumed that the tenant would be subject to VAT, so that the landlord would be able to exercise the VAT option or the relinquishment of tax exemption on a new letting.

#### 2.9 Purchaser's Costs

The following purchaser's costs have been assumed with regards to the size of the subject properties:

**Notary and legal fees:** The allowance for each individual property of 0.25 % to 0.75 % is in line with average costs for notarizing a purchase contract (compulsory under German law), land registry costs and miscellaneous legal charges and depends on the volume of the individual property.

**Agent's fees:** In the German market it is common for the purchaser to be responsible for paying all or at least part of the agent's fees. We have therefore adopted a level for each individual property of 1.00 % to 2.00 %.

**Land transfer tax:** Under German tax law, a transfer tax based on the purchase price has to be paid on property purchase. This is generally paid by the purchaser. The tax rate is different in each of the German federal states, at the date of valuation the rate is between 3.0 % and 6.5 %.

#### **3 SPECIFIC VALUATION ASSUMPTIONS**

Under German law, management and repair costs are transferable to commercial tenants. In case of the subject properties the vast majority of the commercial leases contain an allocation of maintenance and repair obligations between landlord and tenant that meet a commercial lease standard: the tenant is responsible for or at least obliged to bear the costs of maintenance and repair within the leased premises and of a share of costs for maintenance and repair of common facilities. All relevant commercial leases contain a cap for maintenance and repair costs of common areas and technical facilities to be borne by the tenant.

#### 3.1 Non-recoverable Costs for Management

In accordance with your instruction we have assumed 5 % of operating costs with regard to the gross market rental income of the subject property which corresponds to cost assumptions at market conditions for mixeduse commercial properties. The different and individual features of each property are shown in the calculation by means of the equivalent yield.

#### 3.2 Deferred Maintenance

**VALUATION REPORTS** 

Based upon the inspection as well as the documents and information provided by the client we have assumed that the continuing repair and maintenance of the properties have been carry out accordingly.

Based upon the capex schedule provided by the client, costs for the repair of damages and/or deferred maintenance have been deducted from the market value in our valuation.

The total costs for repair measures amount to 10,166,500 EUR corresponding to a share of 0.5 % measured by the combined portfolio value.

#### 3.3 Permanent Void Allowance/Structural Vacancy

At the date of valuation the alstria office Prime Portfolio has a total vacancy area of 93,984 m². We have appointed 1.500 sq m of this area as a structural vacancy. The Portfolio thus has a cumulative vacancy rate of approximately 13 %.

#### 3.4 Void Period for currently vacant Space / Future Void Periods on Re-Letting

Depending on the quality of situation and the respective property, the current rental situation and the local vacancy rate we have assumed an initial downtime until structural vacancy and on re-letting of rental units currently occupied as well as for future vacant accommodation the void periods for the different types of uses as follows:

Use	Initial Void Period	<b>Continuing Void Period</b>
Office	9 – 24 months	9 – 24 months
Retail	6 – 18 months	6 – 18 months
Residential	6 – 18 months	6 – 18 months
Storage	9 – 24 months	9 – 24 months
Restaurant	12 – 24 months	12 – 24 months
Other Areas	12 – 24 months	12 – 24 months
Nursing Home	12 – 15 months	12 – 15 months
Warehouse	12 – 18 months	12 – 18 months
Hotel	12 – 24 months	12 – 18 months
Parking internal	9 – 24 months	9 – 24 months
Parking external	12 – 24 months	12 – 24 months

Our assumptions are based on experience of the local property market and depending on the quality of situation, the respective condition of the individual property and the current rental situation.

#### 3.5 Market Rent (ERV)

The market rents adopted are in accordance with the results of the recent lease agreements (12 months), our internal CBRE rental data base and other internal sources, the internet data base Immodaten.de (asking rents) and the local lokal acting market participants.

Taking into account market conditions, as well as the advantages and disadvantages of the individual location and the property characteristics, so far as they have an effect on the letting ability we have adopted market rental values on a property basis.

At date of valuation the aggregated Current Gross Rental Income on portfolio level was 90,629,288 EUR p.a. (excluding vacant space).

# **APPENDIX**







# ADDITIONAL SHAREHOLDER INFORMATION

#### **CALCULATION OF PORTFOLIO YIELDS**

#### alstria's calculation

Table 1

EUR k	Dec. 31, 2016	Dec. 31, 2015	
Portfolio value			
Investment properties (on balance shee	t)	2,999,099	3,220,467
Value of own used property		8,542	5,829
Assets held for sale		14,700	69,143
Total portfolio value	(A)	3,022,341	3,295,533
Income			
Contractual rent	(B)	188,426	208,272
Real estate operating expenses (5 %)		-9,421	-10,414
Contractual net rent	(C)	179,005	197,858
Yield (%)	(B/A)	6.2	6.3
Net yield (%)	(C/A)	5.9	6.0

#### EPRA calculation



EUR k	Dec. 31, 2016	Dec. 31, 2015	
Portfolio value			
Investment properties (on balance sheet)	,	2,999,099	3,220,467
Value of JV (49 % share)		59,437	54,243
Trading property		14,700	69,143
Development assets		-110,680	-144,157
Completed portfolio		2,962,556	3,239,696
Acquisition cost		192,566	208,272
Gross up completed property portfolio valuation	(A)	3,155,122	3,450,276
Income			
Contractual rent		191,050	210,857
Contactual rent developments		-2,753	-8,382
Contractual rent (excluding development	ts)	188,297	202,475
Rent-free periods		-10,780	-10,822
Annualised cash passing rent		177,517	191,653
Property outgoings		-18,830	-20,247
Annualised net cash rents	(B)	158,687	171,406
Rent free periods		10,780	10,822
'topped-up' net annulised rent	(C)	169,467	182,227
EPRA Net initial yield (%)	(B/A)	5.0	5.0
EPRA 'topped-up' Net initial yield (%)	5.4	5.3	

Table 3 Colliers' calculation (historical alstria portfolio)

EUR k	Dec. 31, 2016 Dec. 31, 2015			
Portfolio value				
Investment properties (on balance	sheet)	1,683,862	1,579,351	
Acquired asset <sup>1)</sup>		0	38,000	
Value of own used property		7,368	5,829	
Total portfolio		1,691,230	1,623,180	
Value of JV (100 %)		121,300	110,700	
Net valuation	1,812,530	1,733,880		
Acquisition cost		118,272	112,306	
Capital cost		71,369	52,447	
Gross value	(A)	2,002,171	1,898,634	
Income	·			
Initial passing gross rents	,	98,397	101,072	
Non-recoverable expenses		-5,650	5,083	
Initial net rents	(B)	92,747	95,989	
Reversions	,	18,297	14,704	
Estimated net rents	(C)	111,044	110,693	
Net initial yield (%)	(B/A)	4.63	5.06	
Reversionary yield (%)	(C/A)	5.56	5.83	
Equivalent yield (%)		5.36	5.65	

<sup>1)</sup> Gasstrasse 18, Hamburg.

Table 4 CBRE calculation (historical DO portfolio)

EUR k		Dec. 31, 2016	Dec. 31, 2015
Portfolio value			
Investment properties (on balance sheet)		1,315,237	1,645,080
Value of own used property		1,173	0
Total portfolio		1,316,410	1,645,080
Acquisition cost		98,034	119,358
Capital cost		23,200	n/a
Gross value	(A)	1,437,644	1,764,438
Income			
nitial passing gross rents		89,090	101,357
Non-recoverable expenses		-4,562	11,173
nitial net rents	(B)	84,528	112,530
Reversions		2,146	5,329
Estimated net rents	(C)	86,674	117,859
Net initial yield (%)	(B/A)	5.88	5.74
Reversionary yield (%)	(C/A)	6.03	6.38
Equivalent yield (%)		6.03	6.68

#### **CALCULATION OF EPRA KPI'S**

#### EPRA NAV per share



Dec. 31, 2016	Dec. 31, 2015
1,728,438	1,619,377
153,231	152,164
11.28	10.64
94,677	94,466
8,408	8,241
161,640	160,405
1,823,115	1,713,844
11.28	10.68
2,575	1,382
2,052	35,143
0	0
0	132
1,827,742	1,750,501
0	58
1,827,742	1,750,443
11.31	10.91
-2,052	-35,143
-76,563	-4,238
-1,025	-318
0	-132
1,748,101	1,710,611
10.81	10.66
	1,728,438 153,231 11.28 94,677 8,408 161,640 1,823,115 11.28 2,575 2,052 0 1,827,742 0 1,827,742 11.31 -2,052 -76,563 -1,025 0 1,748,101

### EPRA earnings & earnings per share

APPENDIX



EUR k	2016	2015
Earnings per IFRS income statement	182.376	-111,378
(a) Changes in value of investment properties, development properties held for investment and other interests	-72,806	4,192
(b) Profits or losses on disposal of investment properties, development properties held for investment and other interests	-25,464	-12,655
(c) Tax on profits or losses on disposals	2,000	0
(d) Goodwill impairment	0	144,795
(e) Changes in fair value of financial instruments	8,101	6,763
(f) Acquisition costs on share deals	664	10,740
(g) Deferred tax in respect to EPRA adjustments	-132	8
(h) Adjustments (a) to (c) above in respect of joint ventures	-3,852	-1,301
(i) Non-controlling interest on adjustments	-3,769	-65
EPRA earnings	87,119	41,099
EPRA earnings per share (EUR)	0.57	0.42

#### Table 7 EPRA vacancy rate



EUR k	Dec. 31, 2016	Dec. 31, 2015
Estimated rental value (ERV)	195,876	222,605
ERV of vacant space	18,026	24,848
Vacancy rate (%)	9.2	11.2

#### Table 8 EPRA cost ratio



EUR k	2016	2015	
Administrative / operating expense line per IFRS income statement	-44,592	-31,226	
Service fees / recharges		-204	-424
Management fees		3,623	1,140
Other operating income / recharges inter to cover overhead expenses	nded	0	0
Share of joint ventures expenses		-461	-307
Exclude:			
Investment Property Depreciation		134	90
Ground rent costs		0	0
EPRA Costs (including direct vacancy costs)	-41,500	-30,727	
Direct vacancy costs		7,950	4,689
EPRA Costs (excluding direct vacancy costs)	(B)	-33,550	-26,038
Gross Rental Income less ground rents		202,663	115,337
Less: service fee and service charge costs components of gross rental income		-3,623	424
Add: Share of joint ventures		2,478	2,044
Gross rental income	(C)	201,518	117,805
EPRA cost ratio (%) (including direct vacancy costs)	(A/C)	20.6	26.1
EPRA cost ratio (%) (excluding direct vacancy costs)	(B/C)	16.6	22.1
thereof:			
SG&A cost (%)	8.9	15.2	
Real estate operating cost (%)		7.7	6.9

Table 9

APPENDIX

#### **UNLEVERED RETURNS (UIRR) 2006–2017**

Asset name	City	Region	Ownership start	Disposal date	Total lettable area (m²)	Gross purchase price <sup>1)</sup> (EUR k)	Rent Collected <sup>2)</sup> (EUR k)	Capex (EUR k)	Disposal proceeds (EUR k)	Unlevered profit (EUR k)	UIRR (%)
Zellescher Weg 18–25 a	Dresden	Others	01.04.2006	31.01.2017	6,539	8,576	7,977	212	10,500	9,689	11.0
Feldstrasse 16	Weiterstadt	Rhine-Main	01.11.2015	31.12.2016	14,200	6,700	385	33	7,350	1,002	15.1
Gutenbergstrasse 1	Ismaning	Munich	01.11.2015	31.12.2016	12,200	12,800	917	465	14,100	1,752	13.9
Oskar-Messter-Strasse 22 a – 24	la Ismaning	Munich	01.11.2015	31.12.2016	12,400	16,700	1,445	8	18,400	3,137	19.0
Nägelsbachstrasse 26	Erlangen	Others	01.11.2015	31.12.2016	11,600	18,500	1,526	949	11,200	-6,722	-36.8
Lina-Ammon-Strasse 19	Nuremberg	Others	01.11.2015	31.12.2016	11,200	15,100	1,191	0	15,100	1,191	8.0
Richard-Wagner-Platz 1	Nuremberg	Others	01.11.2015	31.12.2016	6,800	14,400	1,106	221	17,000	3,485	24.5
Bahnhofstrasse 1–5	Heilbronn	Stuttgart	01.11.2015	30.11.2016	14,700	28,400	2,224	654	33,650	6,820	24.3
An den Treptowers 3	Berlin	Berlin	01.11.2015	30.09.2016	85,400	209,300	12,188	965	228,431	30,354	14.7
Ludwig-Erhard-Strasse 49	Leipzig	Others	01.04.2006	30.09.2016	6,290	10,307	7,746	267	9,450	6,622	6.9
Taunusstrasse 34–36	Munich	Munich	01.11.2015	31.08.2016	11,200	26,400	1,404	28	26,830	1,806	6.9
Wandsbeker Chaussee 220	Hamburg	Hamburg	01.01.2007	30.06.2016	3,156	5,671	3,026	226	5,920	3,049	6.4
Max-Eyth-Strasse 2	Dortmund	Rhine-Ruhr	01.10.2007	31.12.2016	7,042	7,791	434	73	4,200	-2,805	-6.1
Landshuter Allee 174	Munich	Munich	05.06.2007	30.06.2016	7,151	11,342	3,071	1,849	14,000	3,881	4.3
Hofmannstrasse 51	Munich	Munich	01.04.2007	30.06.2016	22,151	41,764	21,009	782	44,987	23,450	6.2
Dieselstrasse 18	Ditzingen	Stuttgart	01.04.2007	25.06.2016	9,639	3,100	0	8,986	13,395	1,309	34.1
Emil-von-Behring-Strasse 2	Frankfurt	Rhine-Main	01.04.2007	31.12.2015	9,308	15,370	9,254	3,696	12,800	2,988	2.9
Arnulfstrasse 150	Munich	Munich	01.04.2006	31.12.2015	5,871	16,258	8,074	138	16,500	8,177	6.6
Halberstädter Strasse 17	Magdeburg	Others	01.04.2006	30.11.2015	7,527	10,417	5,089	304	6,200	568	0.8
Siemensstrasse 31–33	Ditzingen	Stuttgart	01.04.2007	01.11.2015	15,051	28,620	12,097	900	22,300	4,878	2.5
Englische Planke 2	Hamburg	Hamburg	01.04.2011	31.12.2014	4,623	12,065	2,804	431	15,530	5,838	15.2
Hamburger Strasse 43-49	Hamburg	Hamburg	28.12.2006	30.11.2014	21,777	36,010	18,227	401	41,662	23,478	9.1
Spitzweidenweg 107	Jena	Others	03.03.2008	31.10.2014	2,880	1,993	1,064	106	1,415	380	3.7
Ernsthaldenstrasse 17	Stuttgart	Stuttgart	03.03.2008	31.05.2014	2,472	2,714	1,663	662	3,300	1,587	10.0
Max-Brauer-Allee 41-43	Hamburg	Hamburg	01.06.2008	31.03.2014	3,226	4,569	1,665	852	6,150	2,395	7.2
Joliot-Curie-Platz 29–30	Halle	Others	02.05.2008	31.12.2013	1,080	1,325	475	19	610	-259	-5.3
Bornbarch 2-12	Norderstedt	Hamburg	01.05.2012	31.12.2013	12,351	6,466	1,357	660	10,320	4,552	68.8
Johannesstrasse 164–165	Erfurt	Others	01.04.2006	31.10.2013	5,846	8,127	3,791	187	5,850	1,328	2.7
Am Roten Berg 5	Erfurt	Others	03.03.2008	31.07.2013	5,284	2,756	791	35	1,060	-940	-9.7
Schweinfurter Strasse 4	Würzburg	Others	01.01.2007	30.06.2013	5,076	7,950	2,875	161	4,530	-706	-1.9
Helene-Lange-Strasse 6/7	Potsdam	Others	01.04.2006	30.06.2013	3,292	6,866	2,705	232	5,700	1,307	3.0
Kanalstrasse 44	Hamburg	Hamburg	03.03.2008	31.05.2013	8,094	10,854	4,624	488	15,000	8,281	14.3
Lothar-Streit-Strasse 10b	Zwickau	Others	01.04.2006	23.05.2013	1,034	1,583	599	30	350	-665	-11.6
Benrather Schlossallee 29–33	Düsseldorf	Rhine-Ruhr	01.04.2008	01.02.2013	4,941	8,684	2,614	510	7,620	1,040	2.7
Zwinglistrasse 11/13	Dresden	Others	03.03.2008	31.12.2012	2,924	1,982	725	31	2,640	1,352	15.4
Schopenstehl 24	Hamburg	Hamburg	01.08.2009	30.06.2012	2,122	3,509	498	999	5,040	1,031	8.0
Am Gräslein 12	Nuremberg	Others	01.04.2006	31.03.2012	2,708	3,769	1,344	71	3,400	904	4.3
Poststrasse 11	Hamburg	Hamburg	01.06.2006	30.03.2012	7,356	36,302	5,211	30,100	120,839	59,648	17.0
Bertha-von-Suttner-Platz 17	Bonn	Rhine-Ruhr	01.04.2006	30.09.2011	1,388	1,624	990	50	2,100	1,416	16.7
Kümmellstrasse 5–7	Hamburg	Hamburg	01.06.2006	09.11.2010	15,666	26,325	6,094	305	25,279	4,744	4.6
Lenhartzstrasse 28	Hamburg	Hamburg	01.06.2006	09.11.2010	1,131	1,788	466	23	4,221	2,875	28.8
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<sup>&</sup>lt;sup>1)</sup> Incl. 6 % transaction costs. <sup>2)</sup> Incl. 5 % real estate operating expenses.

#### UNLEVERED RETURNS (UIRR) 2006–2017

					Total lettable area	Gross purchase price <sup>1)</sup>	Rent Collected <sup>2)</sup>	Capex	Disposal proceeds	Unlevered profit	UIRR
Asset name	City	Region	Ownership start	Disposal date	(m²)	(EUR k)	(EUR k)	(EUR k)	(EUR k)	(EUR k)	(%)
Schloßstrasse 60	Hamburg	Hamburg	01.06.2006	22.09.2010	11,945	15,141	4,009	200	17,001	5,669	9.1
Steckelhörn 12	Hamburg	Hamburg	01.06.2006	22.09.2010	14,720	36,616	7,797	390	35,200	5,992	4.2
Gänsemarkt 36	Hamburg	Hamburg	01.06.2006	31.03.2010	20,900	66,341	12,889	644	68,700	14,603	5.5
Gorch-Fock-Wall 15, 17	Hamburg	Hamburg	01.06.2006	31.03.2010	7,700	16,013	3,368	168	15,500	2,686	4.3
Eserwallstrasse 1–3	Augsburg	Others	01.04.2006	31.12.2009	5,564	10,583	2,510	126	10,556	2,358	7.7
Rheinstrasse 23	Darmstadt	Rhine-Main	01.04.2006	31.12.2009	2,696	5,060	1,132	57	4,197	212	1.5
Mecumstrasse 10	Düsseldorf	Rhine-Ruhr	01.04.2006	31.12.2009	8,638	21,452	4,377	219	18,128	834	1.4
Vahrenwalder Strasse 133	Hannover	Others	01.04.2006	31.12.2009	7,142	16,869	3,529	176	18,587	5,071	10.2
Bonner Strasse 351/351 a	Cologne	Rhine-Ruhr	01.04.2006	31.12.2009	10,907	23,192	5,259	263	21,736	3,541	5.4
Steubenstrasse 72–74	Mannheim	Rhine-Main	01.04.2006	31.12.2009	4,070	7,898	1,896	95	7,844	1,748	7.6
Regensburger Strasse 223 – 231	Nuremberg	Others	01.04.2006	31.12.2009	8,938	15,489	3,582	179	14,877	2,791	6.3
Poststrasse 51	Hamburg	Hamburg	01.06.2006	07.10.2009	1,681	7,347	1,283	64	6,500	372	1.8
Eppendorfer Landstrasse 59	Hamburg	Hamburg	01.06.2006	30.09.2009	3,293	7,423	1,228	61	6,622	365	1.7
Ottenser Marktplatz 10/12	Hamburg	Hamburg	01.06.2006	30.09.2009	934	2,687	470	24	2,375	134	1.8
Marburger Strasse 10	Berlin	Berlin	01.04.2008	29.09.2009	6,219	13,155	1,350	37	12,950	1,108	3.9
Gorch-Fock-Wall 11	Hamburg	Hamburg	01.06.2006	30.06.2009	8,693	20,405	2,886	144	19,600	1,936	3.3
Nikolaistrasse 16	Leipzig	Others	01.01.2007	30.11.2008	1,191	2,438	363	18	2,000	-93	-2.0
Düsternstrasse 10	Hamburg	Hamburg	01.06.2006	31.10.2008	2,156	4,463	583	29	4,950	1,040	11.6
Osterbekstrasse 96	Hamburg	Hamburg	01.06.2006	30.09.2008	7,393	10,067	1,126	56	11,000	2,003	9.9
Richard-Strauß-Allee 10–14 a	Wuppertal	Rhine-Ruhr	01.04.2006	13.07.2007	1,258	1,394	139	7	1,545	284	21.3
Schellenbecker Strasse 15–21	Wuppertal	Rhine-Ruhr	01.04.2006	13.07.2007	1,854	1,944	177	9	2,155	379	20.5
Total					532,590	1,000,753	220,703	59,974	1,117,376	277,352	7.3

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Disclaimer: The data shown in the table above can differ from the IFRS accounting numbers.

<sup>&</sup>lt;sup>1)</sup> Incl. 6 % transaction costs. <sup>2)</sup> Incl. 5 % real estate operating expenses.

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# GLOSSARY

AFFO	The adjusted funds from operations (AFFO) is equal to the FFO (funds from operations) with adjustments made for capital expenditures used to maintain the quality of the underlying investment portfolio.	Corporate social responsibility is a management concept whereby companies integrate social and environmental concerns in their business operations and interactions with their stakeholders.	CSR
Annual financial statements	The annual financial statements include the balance sheet and the profit and loss account of a company. In respect of a joint stock company, these are prepared by the Management Board, audited by a chartered accountant for compliance and checked by the Super-	The German Share Index (DAX) reflects the value trend of the 30 most important German shares. In addition to the market prices, the dividend payments are also included here. DAX began at the end of 1987 with a value of 1,000.	DAX
	visory Board.	The development program together with proposed developments.	Development pipeline
Annual General Meeting	At least once a year the shareholders of a joint stock company convene for the Annual General Meeting. This meeting elects the Supervisory Board and the balance sheet auditor. It passes resolutions on the appropriation of the annual profit shown, on measures for raising	The share of the distributed net profit of a company to which a shareholder is entitled in line with the number of shares he holds.	
	capital, on changes to the articles of association and other fundamental issues; it is the only body which can approve the decisions made by the Supervisory Board and the Management Board.	The European Public Real Estate Association is an organization that represents the interests of the major European property management companies and supports the development and market presence of European public property companies.	EPRA
Asset management	Value-driven management and/or optimization of real estate investments through letting management, refurbishment, repositioning and tenant management.	The estimated market rental value of the total lettable space in a property, after deducting head and equity rents, calculated by the Group's external valuers.	ERV
Average cost of debt	The cost of finance expressed as a percentage of the weighted average of borrowings during the period.	The estimated amount for which a property should exchange on the	
Cash flow	The cash flow statement shows how the cash and cash equivalents of the Group changed in the course of the financial year as a result of cash received and paid. In accordance with IAS 7, a distinction is made between cash flows from operating activities and cash flows from investing and financing activities.	date of valuation between a willing buyer and a willing seller in an arm's-length transaction after proper marketing, wherein the parties had each acted knowledgeably, prudently and without compulsion. The fair value for alstria's investment properties is reviewed regularly by external appraisers.	value [OMV])
CO <sub>2</sub>	Carbon dioxide, a gas produced primarily through the combustion of fossil fuels, is believed to be the main cause of climate change.	alstria calculates Funds From Operations as EBT, decreased/increased by the net gain/loss from fair value adjustment on investment property, decreased/increased by the net gain/loss from fair value adjustment on financial derivatives, increased/reduced by the profit/loss	FFO
Completed developments	Completed developments consist of those properties previously included in the development programme, which have been transferred to the investment portfolio from the development programme during the reporting period.	on disposal of investment property, decreased/increased by the net gain/loss from fair value adjustments on investment property of joint ventures, decreased/increased by non-recurring items, plus non-cash-expenses and less cash taxes paid.	
Contractual rent	At a given date, the contractual rent reflects the total annualised rent taking into consideration all signed rental contracts.	Real Estate Investment Trusts are public listed companies, fully tax-transparent, which solely invest in properties.	G-REIT
Contractual vacancy rate	Contractual vacancy rate is the amount of space as a per cent of the total area of the portfolio on which there is no current or future signed lease contract.	The international financial reporting standards (IFRS) are adopted by the International Accounting Standards Board (IASB). The objective is to achieve uniformity and transparency in the accounting principles that are used by companies and other organisations worldwide	IFRS
Coverage	Information provided on a listed public company by banks and finan-	for financial reporting. IFRS have applied to listed companies since	

cial analysts in the form of studies and research reports.

January 1, 2005.

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Investment property	Property, land and buildings, which are held as financial investments to earn rents or for growth and not used for the Company's own purpose. The value of the investment property is determined according to IAS 40.	The term 'share' describes both the membership rights (holding in the joint stock company) and the security that embodies these rights. The holder of a share (shareholder) is a 'sharer' in the assets of the joint stock company. Their rights are protected by the regulations contained in the Companies Act.	Share
Joint venture	Legally independent entity formed between two or more parties to undertake economic activity together. It is jointly controlled by the parties under a contractual arrangement whereby decisions on financial and operating policies essential to the operation, performance and financial position of the venture require each party's consent.	The capital stipulated in a corporation's articles of association. The articles also specify the number of shares into which the share capital is divided. The Company issues shares in the amount of its share capital.	Share capital
LTV and Net LTV	alstria calculates loan to value (LTV) by dividing the total loans out- standing to finance investment properties by the value of all mort- gaged investment properties. The calculation of alstria's Net LTV also deducts the available non-restricted cash on the respective balance	An individual, community or organization that affects or is affected by some aspect of an organization's products, operations, markets, industries and outcomes.	Stakeholder
MDAX	sheet date, which is deducted from the gross debt amount.  Mid Cap Index; it contains, with variable weighting, the prices of the 50 most important, in terms of market capitalization and turnover, German joint stock companies which are not included in DAX30. In addition to dividend payments, subscription right proceeds are also included when realization the index.	The Supervisory Board is one of the three executive bodies of a joint stock company: Annual General Meeting, Management Board and Supervisory Board. The Supervisory Board appoints the Management Board and provides supervision and advice regarding management of the company's business.	
NAV	Reflects the economic equity of the Company. It is calculated from	Alignment of an organisation's products and services with stake- holder expectations, thereby adding economic, environmental and social value.	Sustainability
(net asset value)  NNNAV (triple net asset value)	the value of assets less debt.  The Company computes NNNAV as total equity as reported in the IFRS consolidated statement of financial position, which accounts for the carrying amount and the fair value of financial instruments and	Any incentive offered to occupiers to enter into a lease. Typically the incentive will be an initial rent-free period, or a cash contribution to fit-out or similar costs.	Tenant incentives
·	financial liabilities, adjusted for hidden reserves and hidden losses in immovable assets and financial liabilities.	Dividends and capital growth in the share price, expressed as a percentage of the share price at the beginning of the year.	TSR (Total share- holder return)
Office building	Property where at least 75 % of the lettable area is destined for office use (disregarding potential ground-floor retail).	A principle that allows those affected by administrative decisions, business transactions or charitable work to know not only the basic facts and fragress but also the machinisms and processes. It is the	Transparency
Passing rent	Annual gross rental income as per a certain date, excluding the net effects of straight-lining for lease incentives.	facts and figures but also the mechanisms and processes. It is the duty of civil servants, managers and trustees to act visibly, predictably and understandably.	
Performance	The term performance describes the percentage appreciation of an investment or a securites portfolio during a given period.	The Unlevered internal rate of return (UIRR) is a key indicator to assess the attractiveness of an investment. It is the rate needed to	UIRR
Pre-let	A lease signed with a tenant prior to completion of a development.	discount the unlevered sum of the future cash flow to equal the initial investment.	
Property management	Property management is the management of real estate assets including the processes, systems and manpower required to manage the life cycle of a building.	Vacant space refers to the sum of all lettable space that at the end of a calendar year is unoccupied or offered for lease.	Vacant space
Roadshows	Corporate presentations to institutional investors.	An electronic stock exchange trading system that uses the open order book and thus increases transparency.	XETRA
		Key performance indicator, which is determined at a given date by the contractual rent in relation to the fair value of the property.	Yield

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## **IMPRINT**

alstria office REIT-AG is a member of DIRK (Deutscher Investor Relations Verband, the German Investor Relations Association).

Other reports issued by alstria office REIT-AG are posted on the Company's website.

#### Forward-looking statements

This annual report contains forward-looking statements. These statements represent assessments which we have made on the basis of the information available to us at the time. Should the assumptions on which the statements are based not occur, or if risks should arise the actual results could differ materially from the results currently expected.

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