

# FINANCIAL RESULTS 2021

March 2, 2022

# DISCLAIMER

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## **Cautionary note regarding forward-looking statements**

The statements contained herein may include statements of future expectations and other forward-looking statements that are based on management's current views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Actual results, performance or events may differ materially from those in such statements due to, without limitation, general economic conditions, including in particular economic conditions in the alstria's core business and core markets, general competitive factors, the impact of acquisitions, including related integration issues, and reorganization measures. Furthermore, the development of financial markets, interest rate levels, currency exchange rates, as well as national and international changes in laws and regulations, in particular regarding tax matters, can have a corresponding impact. Many of these factors may be more likely to occur, or more pronounced, as a result of terrorist activities and their consequences.

The current COVID-19 outbreak is creating substantial uncertainty in the marketplace. Although alstria has diligently reviewed the information contained in this release it is based on its own analysis and estimate, as well as available public sources and not on active discussion with tenants. As such the current liquidity risk of the tenants can materially differ from alstria's own estimate, and the actual impact of the COVID 19 outbreak may differ substantially from the current provisions.

## **No duty to update**

The company assumes no obligation to update any information contained herein.



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# THE OFFICE

## Covid 19 has led to two radical acknowledgments

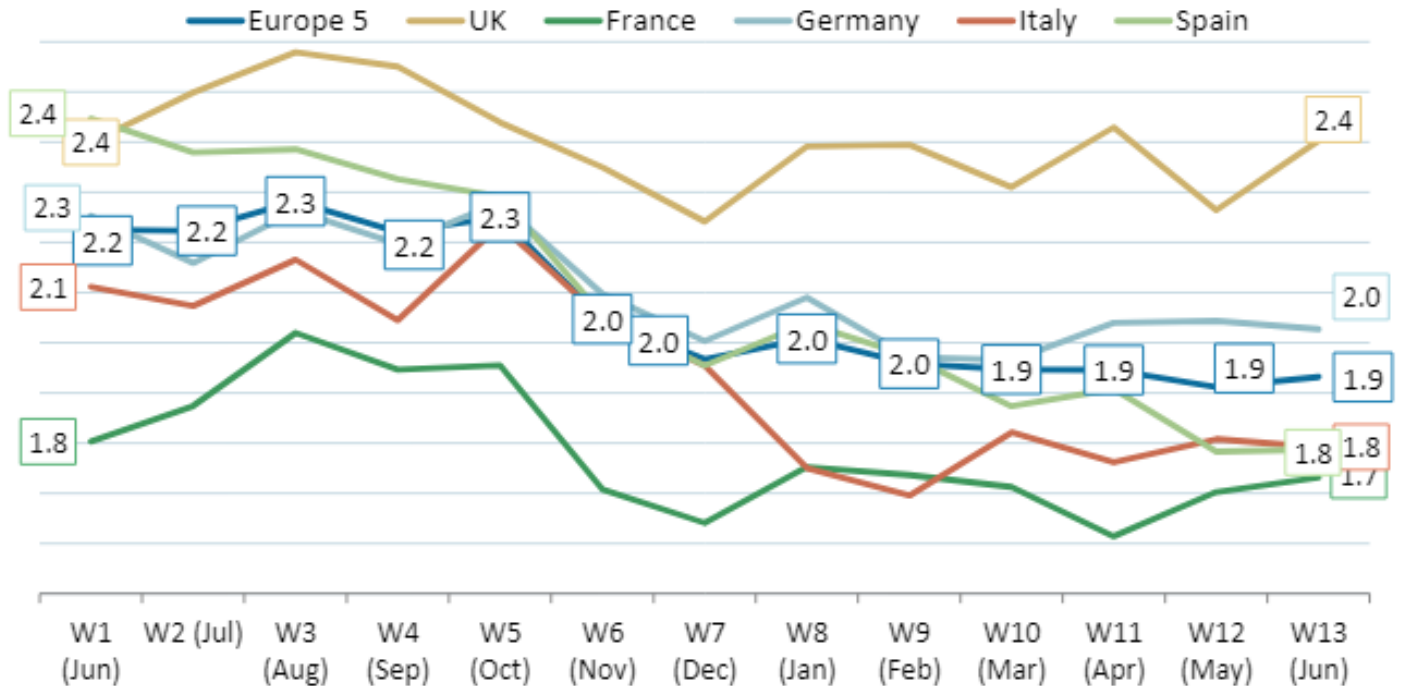
### No one needs an office,

if an office is meant as a place with 4 walls, a roof, a desk and a computer. That can be replaced by homes.

### Everyone needs The office.

While WFH is here to stay, the pandemic years have fostered the understanding of the added value of offices to most corporates. What a corporate is paying for in rent, is that something it was missing while working from home.

## AVERAGE DAYS OFFICE WORKERS SAID THEY WANT TO WORK FROM HOME



Source: Alphawise, Morgan Stanley Research, July 2021.

# I WANT TO BE TAXONOMY COMPLIANT

**EU Taxonomy and SFRD / CSRD will be pushing 'green' capital in a place of limited supply...**

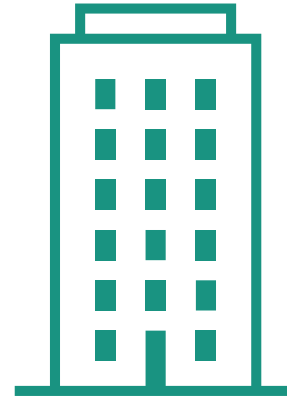
The only way to build a taxonomy compliant real estate portfolio is through the ownership of newly build or newly refurbished properties.

**... starving capital from a place where the value and ESG benefits are.**

While considered in the EU Taxonomy, refurbishing assets is not a viable route as:

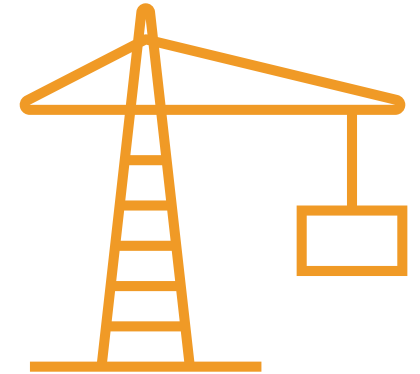
- the revenue generated by the assets is not eligible up until the refurbishment is completed,
- only the capex spent (and not the acquisition of the asset itself) on the refurbishment are eligible under the SFRD.

## New Building / Ownership of refurbished building



- ✓ Revenues: Eligible
- ✓ Capital invested: Eligible

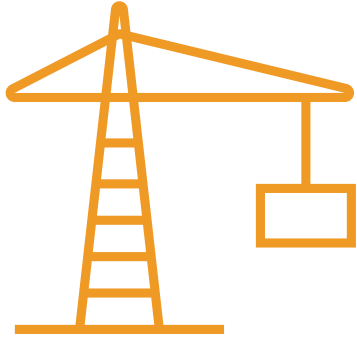
## Refurbishments



- ✗ Revenues: Non eligible
- ✓ Capital invested: Only refurbishment capex eligible



# A UNIQUE MARKET OPPORTUNITY



## Market of buildings to be refurbished Where the opportunity is

- Ample supply available triggered by effort to 'green' portfolios through asset sales.
- New work concept increases capex pressure.
- 'ESG' compliance will limit available capital for acquisition of these assets.
- Downward pressure on values will offer substantial acquisition opportunities.

**Market imbalance will create a unique opportunity to both maximize return and ESG impact.**

**This will require a contrarian view on ESG for the mid-term.**



## Market of refurbished buildings Where capital will flow

- Limited supply will trigger upward pressure on values.
- Severe imbalance in capital flow as 'ESG' compliance will increase demand.
- Assets perceived as 'safe' since they will temporarily meet new tenant demand.
- Limited supply of buildings which offer tenants 'The office'.

# ALSTRIA HAS BEEN LEADING ON ESG

alstria is measuring and improving across most relevant ESG KPIs

## OPERATIONAL GHG EMISSIONS<sup>1)</sup>

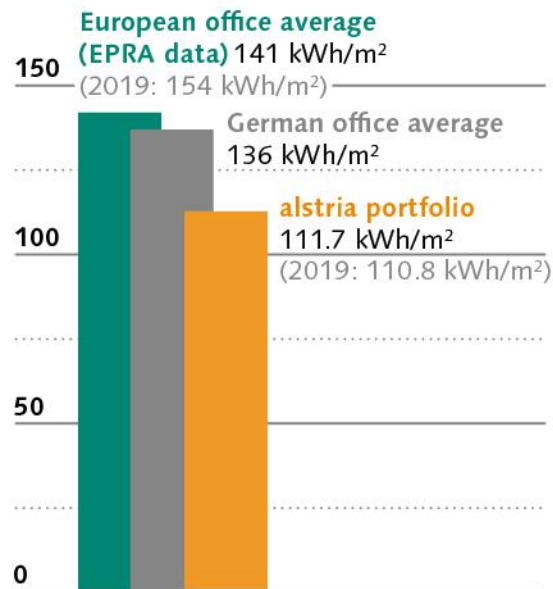


**18.7 kgCO<sub>2</sub>e/m<sup>2</sup>**  
(2019: 22.2 kgCO<sub>2</sub>e/m<sup>2</sup>)  
alstria portfolio  
(market based)

**25.6 kgCO<sub>2</sub>e/m<sup>2</sup>**  
(2019: 27.9 kgCO<sub>2</sub>e/m<sup>2</sup>)  
alstria portfolio  
(location based)

<sup>1)</sup>Collected consumption data from lettable area available for tenants (about 60% portfolio coverage for electricity, and about 85% for heating).

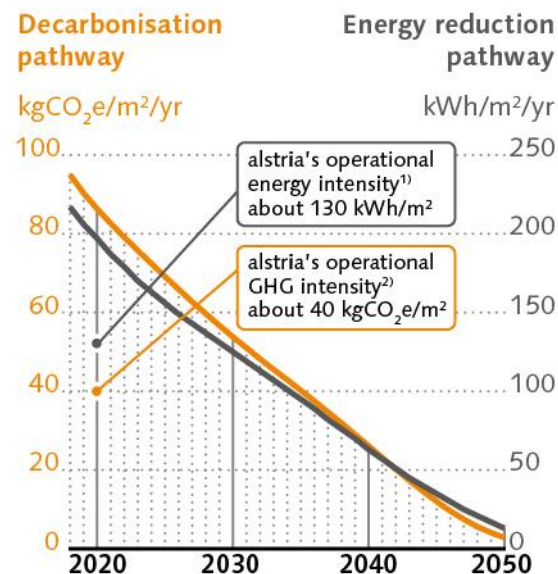
## OPERATIONAL ENERGY CONSUMPTION<sup>1)</sup>



<sup>1)</sup>Collected consumption data from lettable area available for tenants (about 60% portfolio coverage for electricity, and about 85% for heating).

## ASSETS IN USE

Additional operational GHG (location based) and energy consumption against 1.5C global warming target<sup>1)</sup>

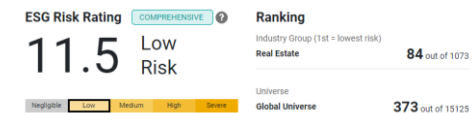


<sup>1)</sup>Extrapolation for whole portfolio area based on about 60% of electricity and 85% of heating data; reduction pathways provided by the scientific CRREM consortium.



## Sustainability Yearbook Member 2022

**S&P Global**



Last Update: Dec 23, 2021



# WHY BROOKFIELD? WHY NOW?

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## Public Equities are inefficient at pricing radical changes

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The consensus view that forms the pricing of the public equity market is inefficient at a time when underlying markets are going through radical change.

While each individual player in the public equity market might have strong convictions, the standard deviation in these convictions leads to higher cost of capital for companies.

## Brookfield is a real estate specialist that shares our convictions

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Brookfield's office portfolio is valued at \$ 84 billion and is composed of 310 assets spanning 14.9 million m<sup>2</sup> (ex-alstria which represent EUR 4.9 billion and 112 assets spanning 1.4 million m<sup>2</sup>).

The reliance on one large single anchor shareholder will allow the company to release some of the public equity constraints which would have limited its ability to tap the opportunities ahead.



# WHAT CHANGES?

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## **The overall fundamental business approach will remain the same. Our stated purpose does not change**

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alstria aims at transitioning office buildings reaching the end of their economic life into their next life cycle while generating returns in line with its expected cost of capital.

This is done in selected cities through the acquisition, management, refurbishment and resale of office assets. In doing so, alstria actively participates in improving the urban environment in the cities, in which it operates, and the overall ESG impact of the built environment.

## **Changes in capital allocation aim at increasing the ability of the company to tap on the market opportunity**

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Reduced focus on dividend payment (limited to the strict legal requirement under the REIT act: 90 % of German GAAP net income). This will allow an increased focus on capital recycling and asset rotation.

Increased leverage with a target to bring the LTV close but below 50 % on the overall holding structure (bidco and alstria) in order to use the flexibility of the debt market to access capital.

Debt capital could be funded either through mortgage debt (bank or capital market) or unsecured senior bonds.

# CARBON ACCOUNTING 2021 TAKEAWAYS

## **Carbon balance sheet more than doubled (+148 % yoy to EUR 87 million)**

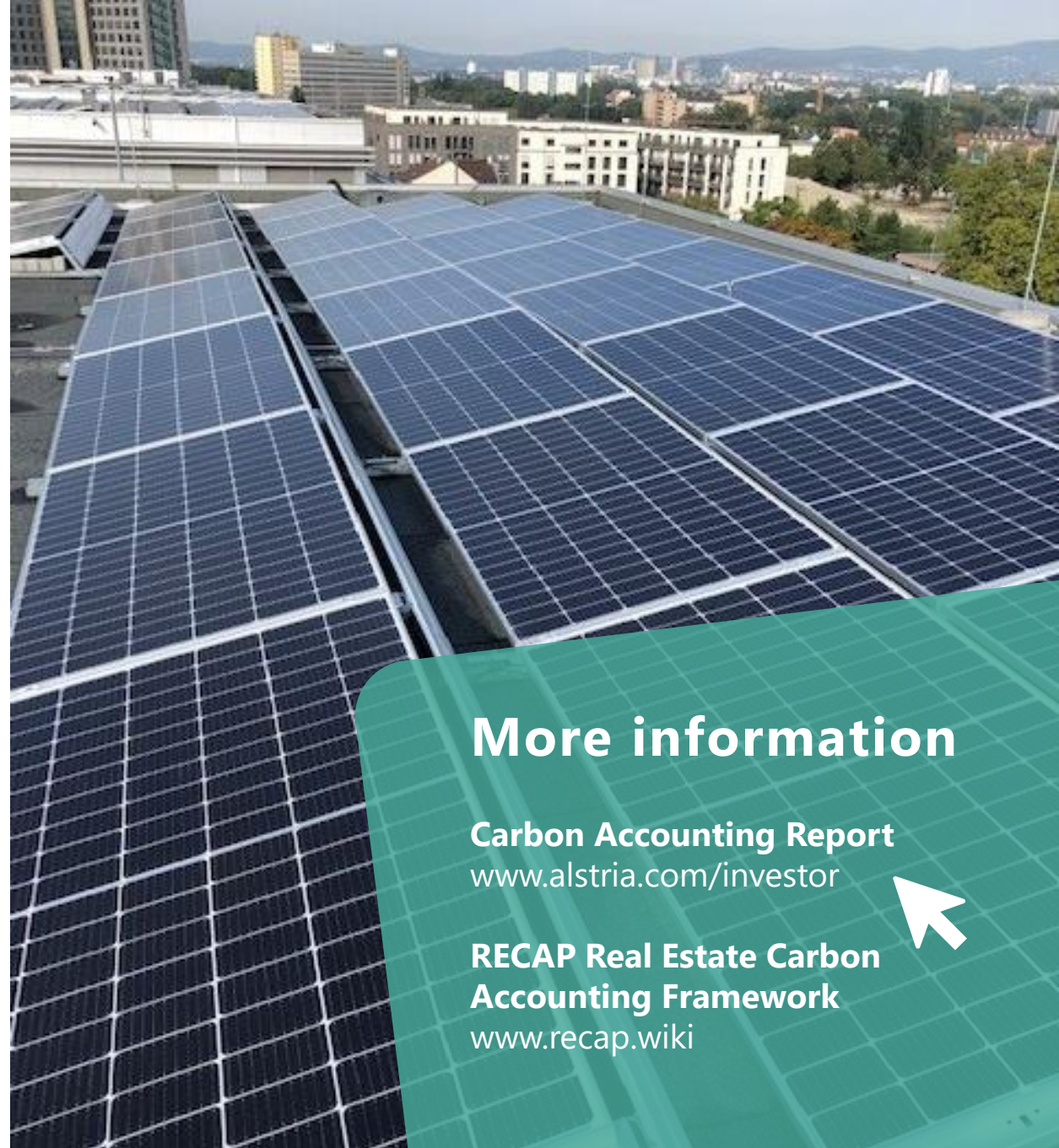
Reflecting increase in carbon price  
(+148 % yoy over 2021)

## **Relatively low impact of EUR 18.7 million from operational carbon on net income**

Hence carbon challenge for real estate companies is rather embedded emissions than operations.

## **Increasing carbon efficiency contributed EUR 4.3 million to net income**

However, > 90 % stem from improvements in the decarbonization of the energy grid highlighting strong reliance on suppliers to decarbonize real estate.



## **More information**

**Carbon Accounting Report**  
[www.alstria.com/investor](http://www.alstria.com/investor)

**RECAP Real Estate Carbon Accounting Framework**  
[www.recap.wiki](http://www.recap.wiki)





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# STRONG FFO GROWTH IN FY 2021

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## FFO strong and slightly above plan

Revenues: EUR 183.7 million (+3.7 % yoy)

FFO: EUR 116.5 million (+7.2 % yoy)

FFO per share: EUR 0.65 (+6.6 % yoy)

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## Improved leasing towards YE

New leases: 51,700 m<sup>2</sup>

Lease extensions: 103,600 m<sup>2</sup>

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## Progressing capital recycling

Disposals: EUR 96.9 million

Acquisitions: EUR 86.1 million

Capex: EUR 121.6 million

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## Solid balance sheet

EPRA NTA: EUR 18.97 per share  
(+3.4 % yoy)

Net LTV: 28.8 % (+1.8 pp yoy)

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BESENBINDERHOF 41, HAMBURG

# PORTFOLIO UPDATE

## Investment property: EUR 4.8 billion

Avg. size per asset: 12,800 m<sup>2</sup>

Avg. value per asset: EUR 43.5 million

## Two acquisitions

EUR 86.1 million AIC

## Value per m<sup>2</sup>

EUR 3,398

## WAULT

5.7 years

## Rent collection rate

100 % (FY)

## Three disposals

EUR 96.9 million

## Valuation yield

4.2 %

## EPRA vacancy rate

6.9 %

## Contractual rent

EUR 204.6 million

Portfolio data (as of December 31, 2021).

## ALSTRIA'S PORTFOLIO

● Investment property: EUR 4.8 billion

🏠 Number of assets: 112

☒ Lettable space: 1.4 million m<sup>2</sup>

📄 Contractual rent: EUR 204.6 million

### Hamburg (headquarters)

● EUR 1,629 million

🏠 35 assets

☒ 385,600 m<sup>2</sup>

📄 EUR 56 million

### Berlin

● EUR 440 million

🏠 12 assets

☒ 97,600 m<sup>2</sup>

📄 EUR 13 million

### Düsseldorf

● EUR 1,223 million

🏠 32 assets

☒ 431,400 m<sup>2</sup>

📄 EUR 59 million

### Frankfurt

● EUR 1,032 million

🏠 23 assets

☒ 284,100 m<sup>2</sup>

📄 EUR 42 million

### Stuttgart

● EUR 549 million

🏠 10 assets

☒ 235,300 m<sup>2</sup>

📄 EUR 35 million

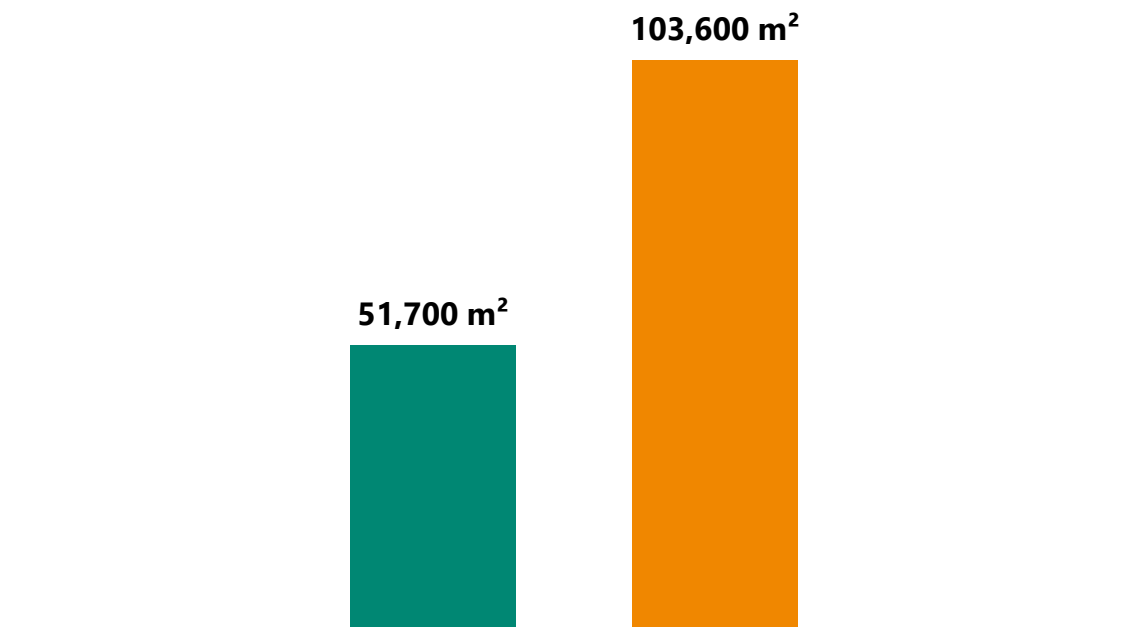
As of December 31, 2021.

# LETTING OVERVIEW

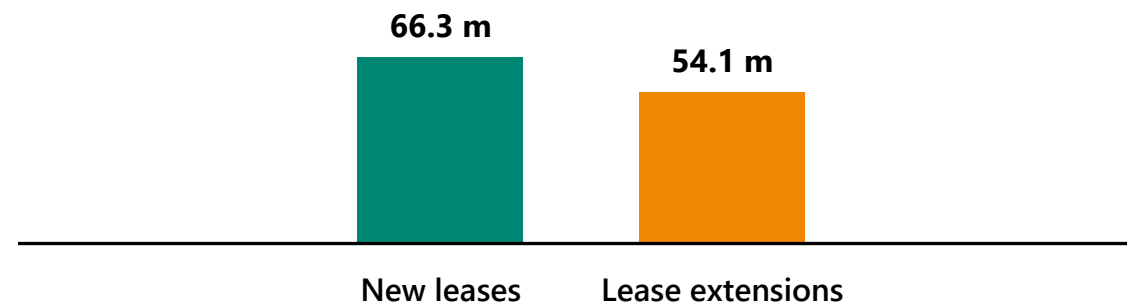
**LETTING VOLUME IN FY 2021: 155,300 m<sup>2</sup>**  
(vs. 119,500 m<sup>2</sup> in FY 2020)

New leases  
WAULT: 6.9 years

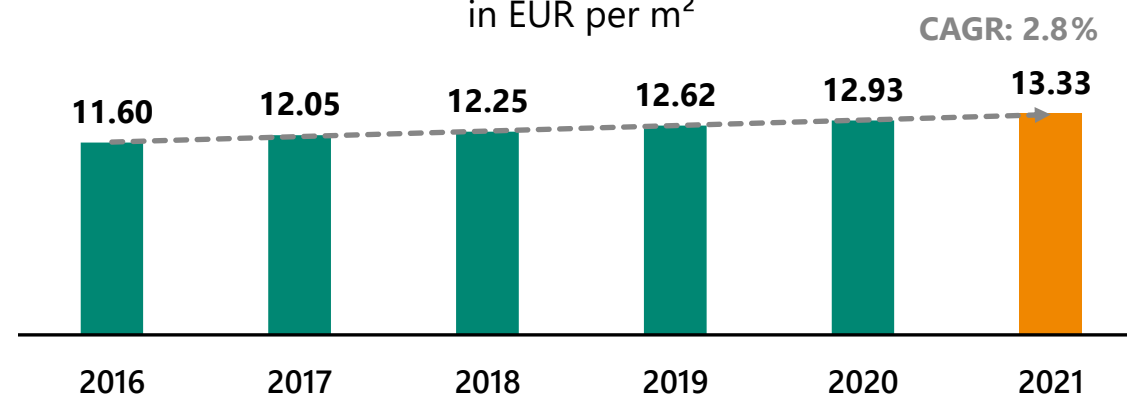
Lease extensions  
WAULT: 3.8 years



**FUTURE INCOME SECURED IN FY 2021:**  
**EUR 120.3 m**



**AVERAGE RENT**  
in EUR per m<sup>2</sup>

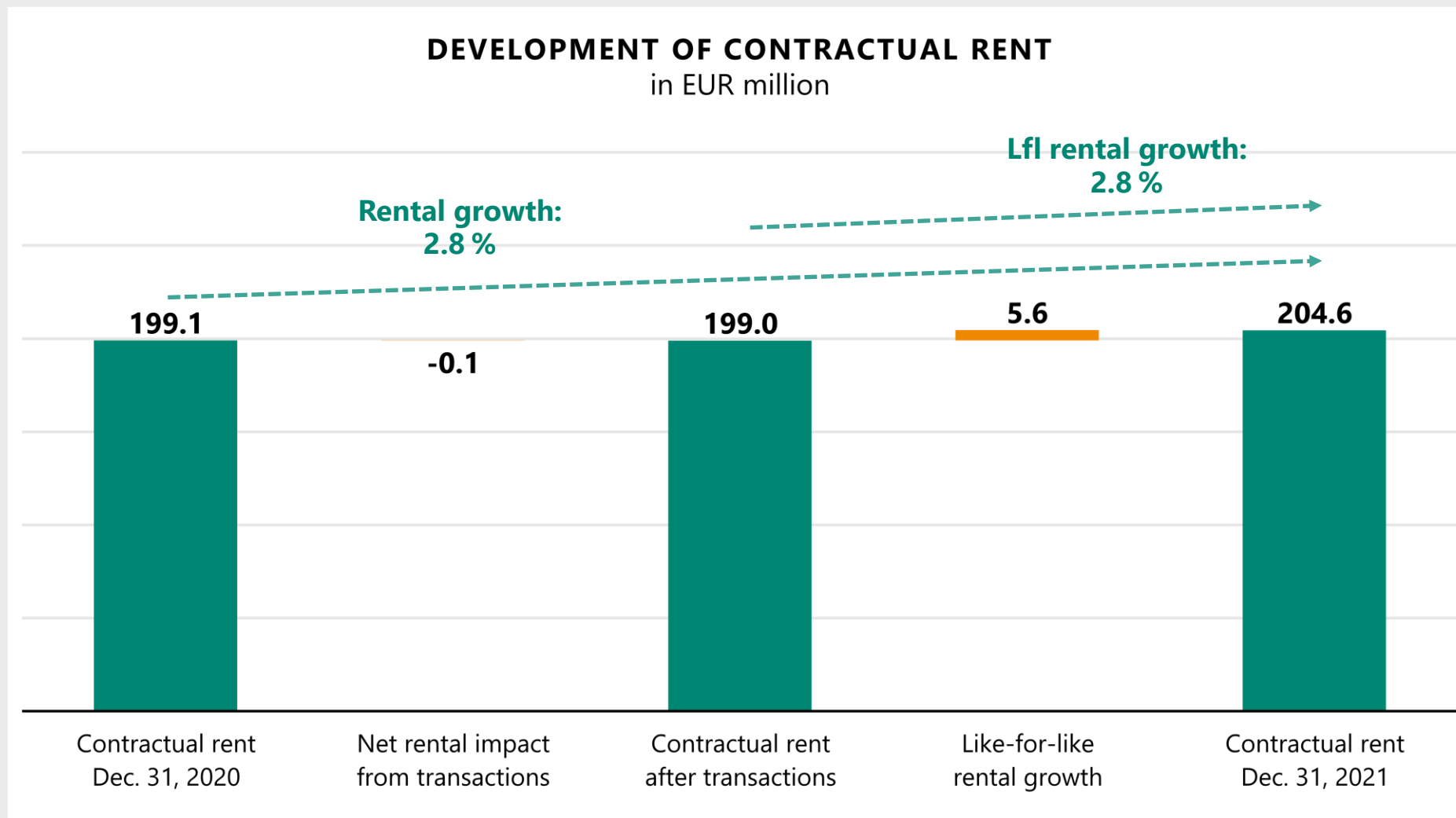




# LIKE-FOR-LIKE RENTAL GROWTH

Like-for-like rental  
growth of 2.8%  
(EUR 5.6 million)

Rental growth  
driven by new leases  
and lease extensions



# SELLING THE PERIPHERY

## KEY DATA

<b>Assets</b>	3
<b>Disposal price</b>	EUR 96.9 m
<b>Disposal price (per m<sup>2</sup>)</b>	EUR 2,260
<b>Lettable area</b>	42,900 m <sup>2</sup>
<b>In-place rent</b>	EUR 5.5 m
<b>Gain to book value</b>	20.4%
<b>UIRR</b>	15.6%





# BUYING THE CENTER

## KEY DATA

<b>Assets</b>	2
<b>Acquisition price (AIC)</b>	EUR 86.1 m
<b>Lettable area</b>	21,100 m <sup>2</sup>
<b>Capital value</b>	EUR 4,100/m <sup>2</sup>
<b>In-place rent</b>	EUR 1.8 m/year
<b>In-place rent</b>	EUR 10.00/m <sup>2</sup> /month
<b>WAULT</b>	3.5 years





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# SELECTED BALANCE SHEET POSITIONS

## G-REIT equity ratio

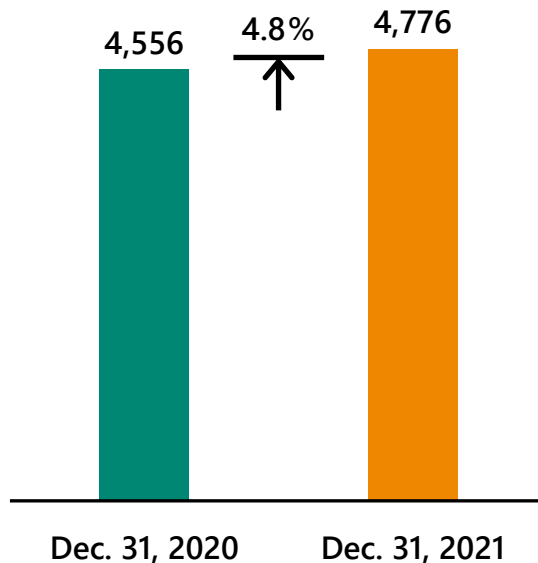
69.1% (71.1%\*)

## EPRA NTA per share

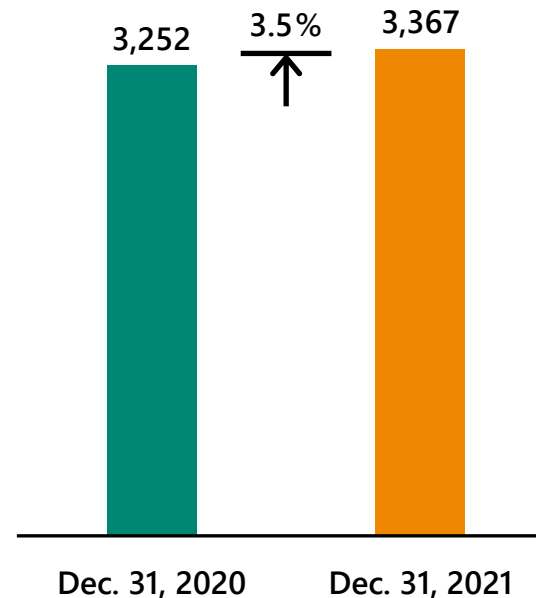
EUR 18.97 (EUR 18.34\*)

\*As of Dec. 31, 2020.

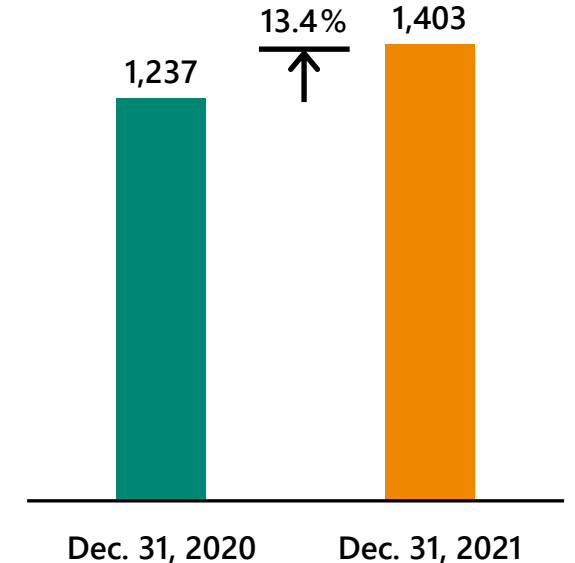
### INVESTMENT PROPERTY in EUR million



### EQUITY in EUR million

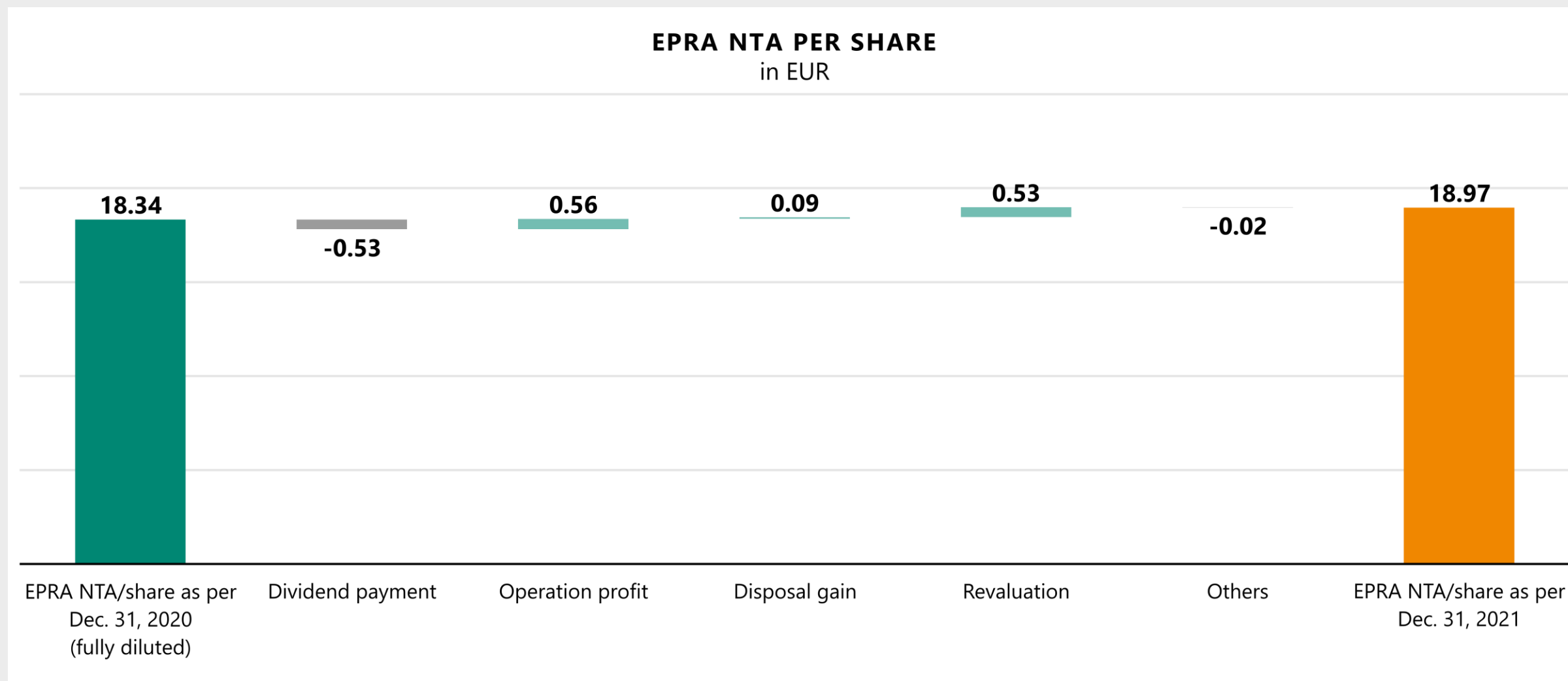


### NET FINANCIAL DEBT in EUR million





# EPRA NTA PER SHARE UP TO EUR 18.97



# FINANCIAL DEBT OVERVIEW

## Cost of debt

1.4% (1.4%\*)

## Net LTV

28.8% (27.0%\*)

## Net debt / EBITDA

9.9x (9.5x\*)

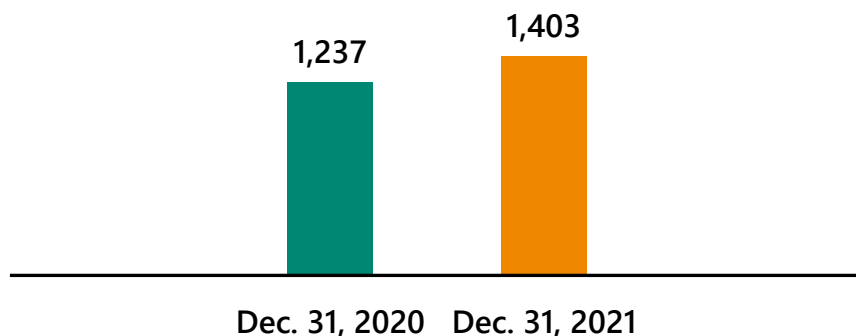
## Avg. debt maturity

3.9 years (4.9 years\*)

\*as of Dec. 31, 2020.

## NET FINANCIAL DEBT

in EUR million

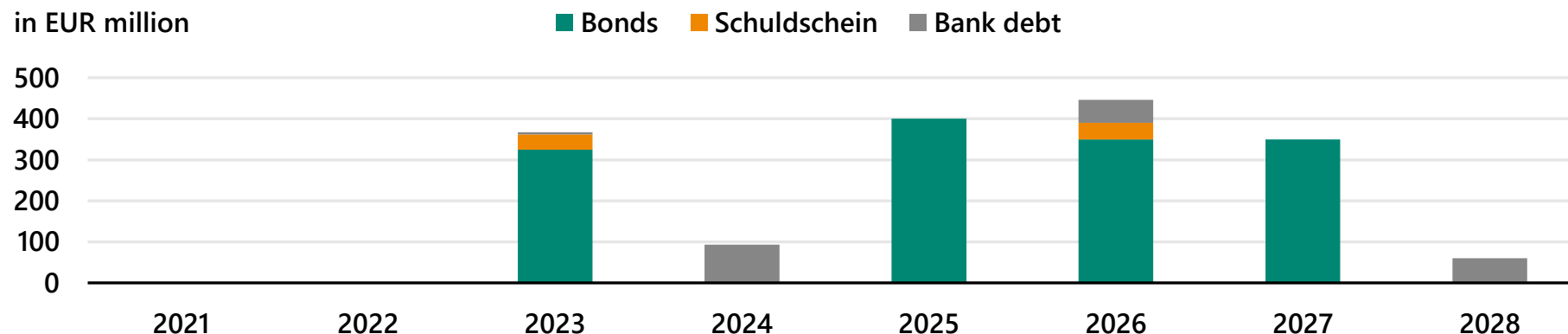


## COMPOSITION OF DEBT

	Nominal amount (EUR k)	Cost of debt (%)	Avg. maturity (years)
Bonds	1,425,000	1.4	3.9
Bank debt	214,788	0.9	4.1
Schuldschein	77,000	2.5	3.0
<b>Total</b>	<b>1,716,788</b>	<b>1.4</b>	<b>3.9</b>
Cash	- 313,684		
<b>Net debt</b>	<b>1,403,104</b>		

## DEBT MATURITY PROFILE

in EUR million





# SELECTED PROFIT & LOSS POSITIONS

**FFO per share**  
EUR 0.65 (EUR 0.61\*)

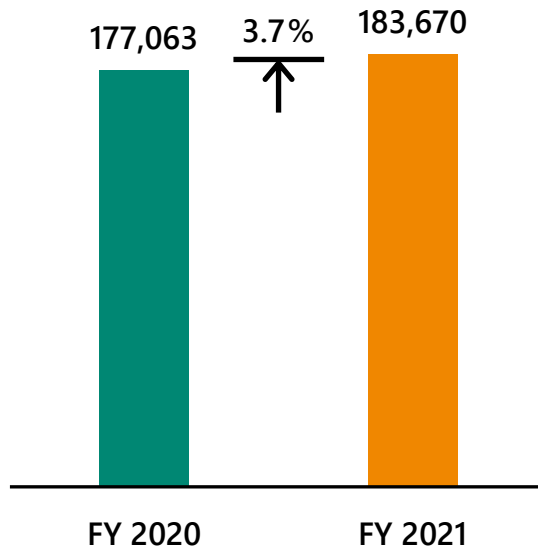
**FFO margin**  
63.4 % (61.4%\*)

**EPRA cost ratio\*\***  
21.1 % (22.1%\*)

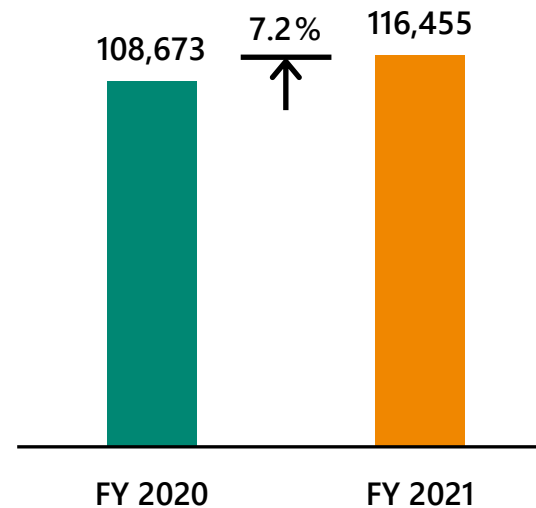
\*As of Dec. 31, 2020.

\*\*Excl. direct vacancy costs.

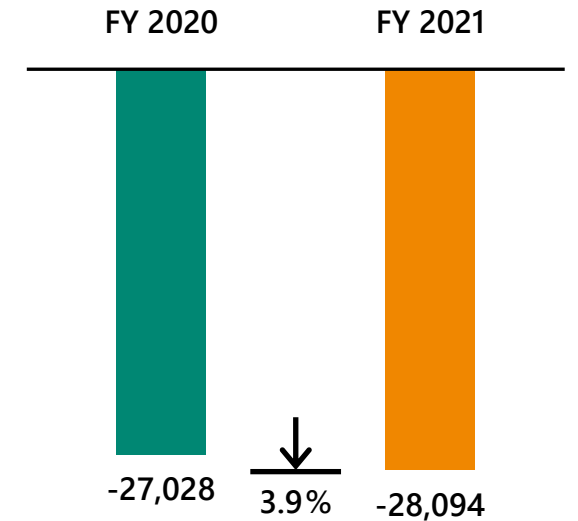
## GROSS RENTAL INCOME in EUR k



## FUNDS FROM OPERATIONS (FFO) in EUR k



## SG&A in EUR k



# ALSTRIA'S SHARE

## ISIN

DE000A0LD2U1

## Symbol

AOX

## Free float

<5 %

## Industry group

Real estate

## Number of shares

178 million

## S&P Rating

BBB-, Outlook stable



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# RECONCILIATION FROM IFRS TO FFO

## Financial expenses

EUR 3.7 m financing expenses not allocated to the operating business

## Personnel expenses

EUR 2.1 m non-cash share-based compensation

## Other operating income

EUR –2.4 m compensation payments

## Other operating expenses

EUR 10 m expenses in relation to takeover offer

## IFRS P&L AND FFO

EUR k	IFRS P&L	Adjustments	FFO FY 2021	FFO FY 2020
Revenues	183,670	0	183,670	177,063
Revenues from service charge income	38,908	0	38,908	38,367
Real estate operating expenses	– 59,307	0	– 59,307	– 60,607
<b>Net rental income</b>	<b>163,271</b>	<b>0</b>	<b>163,271</b>	<b>154,823</b>
Administrative expenses	– 8,325	943	– 7,382	– 7,350
Personnel expenses	– 19,769	2,071	– 17,698	– 17,900
Other operating income	5,930	– 2,371	3,559	2,389
Other operating expenses	– 14,614	13,949	– 665	– 1,807
Net result from fair value adjustments to investment property	94,827	– 94,827	0	0
Net result from the disposal of investment property	15,134	– 15,134	0	0
<b>Net operating result</b>	<b>236,454</b>	<b>– 95,369</b>	<b>141,085</b>	<b>130,156</b>
Net financial result	– 26,019	3,713	– 22,306	– 19,604
Share of the result of companies accounted for at equity	– 108	0	– 108	– 9
<b>Pretax income/Pretax FFO</b>	<b>210,327</b>	<b>– 91,656</b>	<b>118,671</b>	<b>110,542</b>
Income tax expenses	– 649	649	0	0
<b>Consolidated profit/FFO (before minorities)</b>	<b>209,678</b>	<b>– 91,007</b>	<b>118,671</b>	<b>110,542</b>
Minority interests	0	– 2,216	– 2,216	– 1,870
<b>Consolidated profit/FFO (after minorities)</b>	<b>209,678</b>	<b>– 93,223</b>	<b>116,455</b>	<b>108,673</b>